UNITED STATES OF AMERICA

NATIONAL TRANSPORTATION SAFETY BOARD

OFFICE OF ADMINISTRATIVE LAW JUDGES

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In the matter of:

PUBLIC HEARING ON COLLISION OF TWO WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY TRAINS NEAR FORT TOTTEN STATION, WASHINGTON, D.C., JUNE 22, 2009

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NTSB Board Room and Conference Center 490 L'Enfant Plaza Washington, D.C. 20024

Wednesday, February 24, 2010

The above-entitled matter came on for hearing, pursuant to Notice, at $8\!:\!00$ a.m.

BEFORE: BOARD OF INQUIRY

National Transportation Safety Board (NTSB)

APPEARANCES:

Board of Inquiry

ROBERT SUMWALT, Chairman

JAMES RITTER, Acting Director, Railroad, Pipeline and
Hazardous Materials Investigations

JOSEPH KOLLY, Director, Research and Engineering
ED DOBRANETSKI, Hearing Officer/Investigator-in-Charge
GARY HALBERT, General Counsel

Technical Panel

STEVE KLEJST, Operations/Oversight
RICK DOWNS, Crashworthiness
CY GURA, Track/Engineering
RUBEN PAYAN, Signal and Train Control
RICK NARVELL, Human Performance
DANA SANZO, Survival Factors
DAVE WATSON, Mechanical
PAT SULLIVAN, Safety Recommendations
JAMES SOUTHWORTH, Chief, Rail Division
MARK JONES, Deputy Chief, Rail Division

Interested Parties

MICHAEL TABORN

Washington Metropolitan Area Transit Authority (WMATA)

MICHAEL FLANIGON

Federal Transit Administration (FTA)

THOMAS McFARLIN

Federal Railroad Administration (FRA)

ERIC MADISON

Tri-State Oversight Commission (TOC)

NEAL ILLENBERG

Alstom Signaling, Inc.

ROBERT PASCOE

Union Switch and Signal Inc.

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APPEARANCES (Cont.):

Interested Parties (Cont.)

JACKIE JETER Amalgamated Transit Union

Also Present

DEBORAH HERSMAN, Chairman, NTSB
CHRISTOPHER HART, Vice Chairman, NTSB
ELIAS KONTANIS, Office of Transportation Disaster
Assistance
BRIDGET SERCHAK, Public Affairs Specialist, Office of
Public Affairs
NANCY MASON, Administrative Support
DENISE WHITFIELD, Administrative Support

Witness Panel 2

HARRY HEILMANN, Retired, Former Assistant Chief Engineer/Project Manager, WMATA DAVID KUBICEK, Assistant General Manager, WMATA MIKE HILLER, Chief Vehicle Engineer, WMATA ALAN G. NABB, Superintendent, Communications, WMATA

Witness Panel 3

ERIC MADISON, Transportation Planner, TOC MATTHEW BASSETT, Manager, Safety, Security and Emergency Preparedness, TOC

Witness Panel 4

BRIAN CRISTY, Director Transportation Division Massachusetts Department of Public Works

GRACE GALLUCI, Deputy Executive Director Research, Analysis and Policy Development Regional Transit Authority (Illinois)

RICHARD CLARK, Director Consumer Product and Safety Division California Public Utilities Commission APPEARANCES (Cont.)

Witness Panel 4 (Cont.)

GEORGETTE GREGORY, Program Manager Rail Transit and Crossings Branch California Public Utilities Commission

ERIC MADISON, Transportation Planner, Tri-State Oversight Committee

Witness Panel 5

MICHAEL FLANIGON, Director Office of Safety and Security, FTA

JOHN LEEDS, Director Office of Safety Analysis, FTA

ED PRITCHARD, Director Office of Safety Assurance and Compliance, FTA

WILLIAM GRIZARD, Director Safety, American Public Transportation Assoc. (APTA)

KATHY WATERS, Vice President Member Services, APTA

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1 PROCEEDINGS

- 2 (8:04 a.m.)
- 3 CHAIRMAN SUMWALT: Good morning. And we are back in
- 4 session and yesterday we left off with the Technical Panel, so
- 5 this morning we will resume questions with the Technical Panel.
- 6 Mr. Payan.
- 7 MR. PAYAN: Thank you, Mr. Chairman. I have one last
- 8 topic to discuss and I think Mr. Heilmann might be the best person
- 9 to answer this.
- 10 CHAIRMAN SUMWALT: And excuse me. And the audio booth,
- 11 if we could get a little more audio on that mic, please. Thank
- 12 you.
- MR. PAYAN: My last topic was an update on the urgent
- 14 recs that were issued as a result of the Fort Totten collision.
- 15 CHAIRMAN SUMWALT: And excuse me. I apologize for once
- 16 again interrupting you. Our general counsel has asked me to
- 17 remind the witnesses that you are, at this point, still under
- 18 oath. So thank you for that.
- 19 MR. PAYAN: So an update to the urgent recommendations
- 20 that were issued as a result of the Fort Totten collision.
- 21 MR. HIELMANN: As an update, do you mean what has been
- 22 done since the urgent recommendations?
- MR. PAYAN: Yes.
- 24 MR. HIELMANN: Okay. The first urgent recommendation
- 25 was 09-6 on July 13th, and since that time, actually before that

- 1 time, on June 30th, WMATA began a major decision to convert our
- 2 manually operated loss of shunt tool to an automated central
- 3 control alarm system and that's not completed yet. But we started
- 4 looking into the feasibility of that on June 30th, and on July 2nd
- 5 we met with ARINC to discuss the feasibility of including it in
- 6 the AIM software, which is what we use on our central control
- 7 computer.
- 8 Two weeks later the urgent recommendation came out and
- 9 then, in a second meeting with ARINC, it appeared that we had the
- 10 best people to work on the loss of shunt tool at the ARINC staff
- 11 had problems with their own, so we limited their scope to
- 12 enhancing the selectivity, that is, reducing false alarms in their
- 13 own non-reporting block alarm within the AIM software, and also
- 14 that was about -- and also we had the -- and their scope of work
- 15 to include track circuit IDs on playback of the central control
- 16 computer system.
- 17 In November, we began sending real-time alerts from loss
- 18 of shunt tool within two minutes of an event, and when I say an
- 19 event, the loss of shunt tool has a number of false alarms, mostly
- 20 false alarms, because it's time-based on track circuit
- 21 occupancies. The loss of shunt tool is looking at ones and zeroes
- 22 in a computer, not track circuits, and the timing of those data
- 23 points is what determines if we potentially have an alarm or a
- 24 problem with the track circuit. So in November, we began sending
- 25 the real-time alerts from that system to my BlackBerry and to the

- 1 programmer's computer.
- 2 The false alarms were on the range of one false alarm
- 3 per minute during peak service hours. We can't turn an alarm like
- 4 that over to the user group yet, so we had to refine that. We
- 5 made improvements in the algorithm so that we've reduced the
- 6 number of false alarms, but still it's very high and the false
- 7 alarms are known data anomalies with the timing and the data that
- 8 we have to correct for.
- 9 Once we have the false alarms reduced to the point that
- 10 they're very rare, then we'll be incorporating this into central
- 11 control's information as an alarm, and then central control can
- 12 make the call for responding to one of these alarms, and whether
- 13 that requires an absolute block right away or maintenance to go
- 14 out and shut down a track circuit, what have you. As Mr. Kubicek
- 15 said, the development of this alarm looks promising for
- 16 implementing in central control by the end of the calendar year.
- 17 The second urgent recommendation is 09-15 on
- 18 September 22nd. Through August and September, WMATA developed a
- 19 test procedure -- myself and two of my staff developed a test
- 20 procedure for testing for the parasitic oscillations, and in
- 21 October we vetted through also two iterations. They commented on
- 22 the first iteration and said no comment on the second iteration.
- 23 We trained maintenance staff to go out and perform the tests, and
- 24 then by the middle of December we had completed testing all track
- 25 circuits within WMATA, for the parasitic oscillations.

- 1 The third recommendation, which was not an urgent
- 2 recommendation, was 09-16 on September 22nd, and we already had in
- 3 place, as you know from earlier testimony, a periodic maintenance
- 4 program. But after that recommendation, we evaluated our program
- 5 and we decided on six additional tests that we were adding to the
- 6 program. Those are in draft and field trial versions now. One is
- 7 the receiver band pass filter output measurements during the
- 8 verification of a track circuit.
- 9 When we verified a track circuit it was a pass/fail,
- 10 go/no go test, if you will. If the relay went down, then it
- 11 passed. If the relay didn't go down, it didn't pass. But we're
- 12 going to add a measurement in there of the signal strength when
- 13 that test is performed. That will tell us more about the track
- 14 circuit when we're doing out preventive maintenance. We are going
- 15 to be checking on the oscilloscope for the electronic signature
- 16 during our preventive maintenance of a corrugated rail section. I
- 17 hadn't talked about that before. That's one of the conditions
- 18 that affects the loss of shunt tool performance right now.
- 19 The rail can get corrugations in the top of it that
- 20 cause noise, but even in the small corrugations that are not --
- 21 that do not fail track standards, they cause electronic noise
- 22 because of sparks between the wheels and the running rail. And we
- 23 have documented that with video. But we want to have the
- 24 maintainers looking for that signature on the oscilloscope when
- 25 they're performing their PM.

1 The next thing is that we've added an open bond line

- 2 test because track circuits -- certain types of track circuits can
- 3 increase in amplitude on their transmitter to the point that they
- 4 cause a false vacancy of another track circuit. And this happens
- 5 if a waveshaper board that's on the module has failed, and this
- 6 test will verify that that waveshaper board is properly working.
- We've added to the periodic maintenance a test for
- 8 parasitic oscillations and a test to check for crossover
- 9 distortion on the audio signal going out of the module, and
- 10 finally, a verification that the input signal to the receiver of
- 11 the track circuit does not exceed the manufacturer's recommended
- 12 maximum. We did add a warning to the verification shunt
- 13 procedure, that a track circuit that has a bobbing status cannot
- 14 be verified; it has to be correctly repaired first before it can
- 15 be verified. And that I know about the things that we've done
- 16 since the urgent recommendations and the other recommendation.
- 17 MR. PAYAN: Thank you. Can you or Mr. Nabb -- you
- 18 mentioned that track circuits were tested on WMATA systems. Can
- 19 you or Mr. Nabb provide a number of how many exhibited the same
- 20 parasitic oscillations that were found at Fort Totten?
- 21 MR. NABB: Yes, there were a total of eight circuits.
- 22 MR. PAYAN: And those have been corrected?
- 23 MR. NABB: Those have all been corrected.
- 24 MR. PAYAN: Okay. Now, the other area that you talked
- 25 about, OCC, do you know if any work has been done regarding the

- 1 alarms that the controllers get?
- 2 MR. HIELMANN: I know that ARINC made some enhancements
- 3 to the failed vacant alarm. We have not provided the loss of
- 4 shunt tool alarm, if that's what you're referring to. And as far
- 5 as the other alarms schemes, I can't speak to that. That would be
- 6 Mr. Kubicek.
- 7 MR. PAYAN: Yes, I'm talking particularly about the
- 8 priority and the self-acknowledging alarms. Were there any
- 9 changes as far as when a track circuit fails vacant?
- MR. KUBICEK: We are in the process of working with
- 11 ARINC to reestablish our prioritization inside our control center.
- 12 Beforehand, everything was put on the controller or our
- 13 maintenance of operations control center. One of the things that
- 14 we have done since the incident is that we physically realigned
- 15 staff towards we have our controllers in the front, our
- 16 maintenance of operations controllers in the secondary level, so
- 17 that way we have improved communications, you know, between them.
- 18 And then the other component that we're working on ARINC
- 19 is the understanding of who gets what signals, and that's an
- 20 ongoing process. We also began the process of troubleshooting of
- 21 these nuisance alarms, understanding why they were creating, you
- 22 know, so much -- they were populating the log so much. And so
- 23 there were some adjustments on that and we've been in the process
- 24 of steadily reducing the number of alarms as well as
- 25 prioritization of that. And through the loss of shunt process, as

- 1 we work through that, that'll be the final stamp on how we totally
- 2 reconfigure everything, you know, for this next process as to
- 3 whether we evaluate our train control system and our controllers
- 4 are utilizing the alarms on the railroad.
- 5 MR. PAYAN: Thank you. Now, my last question, the loss
- 6 of shunt tool, how often is that being reviewed right now?
- 7 MR. KUBICEK: It's being conducted twice a day. Each
- 8 time is after peak period and that includes the weekends.
- 9 MR. PAYAN: And time-wise, how much of a chunk of data
- 10 is being figured?
- 11 MR. KUBICEK: We're taking about three hours.
- MR. HIELMANN: Actually, if I may, we changed that a few
- 13 weeks ago and increased it to 24-hours-a-day coverage.
- MR. PAYAN: The review of the data?
- 15 MR. HIELMANN: The data is reviewed twice a day and each
- 16 time it's reviewed, the data includes everything back to the last
- 17 review, so we're recovering 24 hours.
- 18 MR. PAYAN: Okay, thank you. Mr. Chairman, that's all
- 19 the questions I have.
- 20 CHAIRMAN SUMWALT: Thank you. And I believe, Mr. Downs,
- 21 you are next from the Technical Panel; is that correct?
- 22 MR. DOWNS: That's correct, thank you, sir.
- 23 CHAIRMAN SUMWALT: Thank you, sir.
- 24 MR. DOWNS: Good morning. My topic will be passenger
- 25 car crashworthiness and I believe Mr. Hiller's going to be -- is

- 1 probably the most qualified to address most of these.
- NTSB investigation of a Shady Grove collision in 1996
- 3 identified some shortcomings relative to crashworthiness of
- 4 WMATA's car body design and issued a safety recommendation on
- 5 this, which was closed acceptable action a few years later. I
- 6 want you to briefly summarize for us what WMATA has done to
- 7 improve railcar crashworthiness since that investigation and the
- 8 progression from the 1000 Series to the 7000 Series cars.
- 9 MR. HILLER: Yes, sir. First of all, I just want to
- 10 discuss railcar crashworthiness in its defined sense, and this is
- 11 from the ASTM RT-2 definition of crashworthiness, and essentially
- 12 it's the ability of a car body to manage the energy in a collision
- 13 while maintaining its structural integrity so to minimize the
- 14 injury to the occupancy. The 1000 Series cars were designed back
- 15 in the 1970s to standards that were consistent with what industry
- 16 was doing back then. Crash worthiness was not a part of the
- 17 fundamental design. Collision posts and corner posts were
- 18 structural elements used to prevent things like override, anti-
- 19 climbers and energy absorbing couplers.
- When we went into the twos and the threes and the fours,
- 21 you could see that some strengthening did take place. But again,
- 22 these were rigid members. They were not really crash worthy. And
- 23 to summarize, I guess, as a result of the 1996 recommendation by
- 24 the NTSB, WMATA incorporated CEM, or crash energy management, into
- 25 the 5000 Series technical specifications, and that's how the car

- 1 is out there rolling today. The 5000 Series uses an energy
- 2 absorbing coupler in the front. It uses an energy absorbing anti-
- 3 climber in the front. Once these controlled deformations take
- 4 place, then we get into actual collapsible elements into the front
- 5 end, and the front end is capable of absorbing up to 1.5 mega
- 6 joules of energy. Now, this is rather -- this is kind of higher,
- 7 somewhat higher than what ASTM RT-2 is currently recommending as
- 8 an energy absorbing requirement.
- 9 The 6000 Series, it evolved in such a way where it used
- 10 -- instead of an aluminum understructure like the 5000, it used
- 11 LAHT, and this is a steel. It also incorporated some absorbing
- 12 members up in the roof structure as well.
- Now, as we look forward to the 7000 Series and its
- 14 crashworthiness, we're taking the lessons from the 5000s and we're
- 15 talking the lessons from the 6000s. Along with that, we're
- 16 incorporating a stainless steel structure and the stainless steel
- 17 structure is a more robust structure and the modeling, I
- 18 anticipate, will show that we'll have a long-lasting crashworthy
- 19 vehicle.
- 20 In addition to the crashworthiness, the interior
- 21 accelerations, which is where injuries occur with passengers,
- 22 we're going to act to minimize those. We're going to utilize
- 23 things like higher seat backs and angles that have been shown with
- 24 HIC testing to minimize head and neck injuries.
- 25 Did I answer your question?

1 MR. DOWNS: That pretty much addresses it in summary,

- 2 thanks.
- 3 MR. HILLER: Thank you.
- 4 MR. DOWNS: Just a couple of corrections, I think. I
- 5 think you referred to ASTM and I think you might've meant ASME.
- 6 MR. HILLER: Thank you, I did.
- 7 MR. DOWNS: Great. What's WMATA's methodology for
- 8 verification of these crashworthiness improvements?
- 9 MR. HILLER: Our specification requires testing and the
- 10 testing requires a one-dimensional lump mode analysis. It also
- 11 requires a non-linear advance software analysis to demonstrate
- 12 that the car manufacturer has met its requirements, and WMATA
- 13 also, in the 5000 Series, required a dynamic sled test to prove
- 14 that the design did meet its requirements.
- 15 Also physical members, such as elements that are
- 16 involved in the controlled collision, the crashworthy elements
- 17 themselves, those were physically tested and the physical test
- 18 must show that the energy is a consistent -- it will be consistent
- 19 through its deformation. So we just don't want to see sort of
- 20 spikes and things like that. So we just want a nice consistent
- 21 deformation. So those are the requirements that are in the 5, the
- 22 6s, and soon to be 7s.
- 23 MR. DOWNS: So it sounds like there's a combination of
- 24 computer modeling as well as physical testing?
- 25 MR. HILLER: Yes, sir, a combination of computer

- 1 modeling and physical testing.
- 2 MR. DOWNS: Okay, great, thank you. It also sounds that
- 3 -- sounds like, by your description, that there's been a
- 4 progressive increase in robustness, just long story short here,
- 5 since the original 1000 Series that came out in the 1970s through
- 6 the current design, the current car design the 6000 Series. Would
- 7 that be an accurate way of reflecting that?
- 8 MR. HILLER: I think that's an accurate way to represent
- 9 that, yes.
- 10 MR. DOWNS: Great, thank you. Okay, a slightly
- 11 different topic here. As a result of the Fort Totten collision
- 12 last June, did WMATA initiate any measures to reduce the
- 13 vulnerability of the 1000 Series cars to experiencing catastrophic
- 14 telescoping damage that might occur in a serious collision?
- 15 MR. HILLER: WMATA has bellied the 1000 Series cars as a
- 16 result of the collision. As far as structural enhancements to the
- 17 1000 Series to minimize crash energy, no, there's not been
- 18 anything done.
- 19 MR. DOWNS: And by bellying are you referring to placing
- 20 these cars, this particular series of cars, in the center of a
- 21 train consist wherever you can?
- MR. HILLER: That is correct.
- MR. DOWNS: Did WMATA do anything to demonstrate the
- 24 validation process for this bellying process?
- MR. HILLER: To my knowledge, there was no engineering

- 1 analysis to include one-dimensional, sort of lump mode analysis or
- 2 maybe the computer modeling or physical testing.
- 3 MR. DOWNS: So who made that decision? Was that an
- 4 operations decision? Was that an engineering decision?
- 5 MR. HILLER: It's my understanding that that was an
- 6 operations decision, not an engineering decision.
- 7 MR. DOWNS: Mr. Kubicek, might you be able to address
- 8 that?
- 9 MR. KUBICEK: Yes. We were --
- MR. DOWNS: Can we turn up that microphone, please?
- 11 MR. KUBICEK: Is it working now? Okay. Yes, the
- 12 decision was made at the time or the moment of the incident.
- 13 Since there was a lot of communication and concern about the 1000
- 14 Series, there was a couple of options. One, do you park the
- 15 entire fleet? Well, if you park the entire fleet, then that means
- 16 that definitely the region would be impacted because we just don't
- 17 have the equipment to sustain it. The other component was,
- 18 whenever we looked at it from a standpoint of the operational
- 19 environment of the equipment, you know, to date, the logic was to
- 20 go ahead and belly them for the time being until further review
- 21 and analysis could be conducted.
- MR. DOWNS: Okay, thank you. September 27, 2009,
- 23 Washington Post put an article entitled "Sandwiching Older Metro
- 24 Cars Was PR Move." A few days later, in WMATA's website there was
- 25 a document appearing that provided some rebuttal points. Are you

- 1 familiar with that document, Mr. Hiller?
- 2 MR. HILLER: Yes, I am.
- MR. DOWNS: Great. Mr. Dobranetski, I'd like to have
- 4 this document entered into evidence as an exhibit. That's the
- 5 document I left on your desk this morning.
- 6 HEARING OFFICER DOBRANETSKI: Okay, that'll be Exhibit
- 7 P2-1.
- 8 MR. DOWNS: P2-1. If I could ask Mr. Jones -- Mark, if
- 9 you could pull that up on the screen for us. While he's doing
- 10 that -- thank you.
- 11 CHAIRMAN SUMWALT: Yes, we will accept that as an
- 12 exhibit.
- MR. DOWNS: Thank you, sir. We have that exhibit on our
- 14 screen. If you could scroll down a little bit, Mark, please. On
- 15 the right-hand -- too far. On the right-hand column we have --
- 16 left-hand column we have the article itself. Literally sentence
- 17 by sentence on the right-hand column are rebuttal points, what
- 18 appear to be rebuttal points on those individual sentences. And
- 19 if you could scroll to the bottom paragraph there, it says, "Well,
- 20 no analysis exists on the benefits of specifically shifting Metro
- 21 railcars. Several studies have been conducted on other trains and
- 22 they have found that there is a benefit of doing this. The U.S.
- 23 Department of Transportation's research and Research Initiative
- 24 and Technology Administration, RITA, has compiled a great deal of
- 25 research relevant to crashworthiness." And they cite the Volpe

- 1 Center website. "Officials on Metro's staff believe that if the
- 2 oldest cars are in the center of six and eight-car trains, the
- 3 newer cars may act as a buffer and absorb the majority of the
- 4 impact in the event of a collision. Mr. Hiller, might you be able
- 5 to address that? Is that technically accurate?
- 6 MR. HILLER: Technically, I think there can be some
- 7 empirical relationships drawn from the collisions that we've seen
- 8 to date on WMATA property. Omitting the 1982 incident that
- 9 occurred in Smithsonian Station, the accidents that we've seen so
- 10 far here at WMATA that involved head-on collisions, the first car
- 11 of the striking train suffered the most damage. So that's sort of
- 12 an empirical type of data that we can classify. The other thing
- 13 we know about the 1000 Series is, structurally, they are a weaker
- 14 car when you compare them with the 4s, 2s, 3s, 4s, 5s, 6s.
- 15 Now, these studies that have been conducted for Volpe
- 16 and various other entities, they involve different types of
- 17 vehicles. They involve vehicles that contain very similar
- 18 attenuation characteristics throughout the consist. They involve
- 19 cars that have different mechanisms in the front end. They're not
- 20 transit cars. So I would say that I could not conclusively agree
- 21 that this information would support a decision, an engineering
- 22 decision, to place a car into the center of the consist.
- MR. DOWNS: Okay. So suffice it to say, would it be a
- 24 fair and accurate observation that by bellying these cars, a small
- 25 amount, a relatively small amount of collision energy might be

- 1 absorbed the outer cars, whereas there still might be, in a more
- 2 serious collision, a vast amount of energy that still would make
- 3 it to the center of the train? Is that fair?
- 4 MR. HILLER: I think that could be a fair statement.
- 5 One of the things we did learn from the acceptance testing in the
- 6 5000 Series was that approximately three to four times of the
- 7 energy was absorbed by the front cars. Again, this is -- you
- 8 can't use this as a validation because we were dealing with cars
- 9 that had light characteristics and had energy absorption
- 10 characteristics as well. But it's information that one could
- 11 consider as potential.
- 12 And there have been studies in the past about kinetic
- 13 energy and some first order approximations done by a gentleman
- 14 that you and I are very aware of, that say that the majority of
- 15 the structural damage occurs on the two colliding cars and it's
- 16 the front car that would absorb most of the energy or much of the
- 17 energy. But quantitatively, we don't know.
- 18 MR. DOWNS: And perhaps we'd have to conduct very
- 19 sophisticated computer modeling in order to make that assessment?
- MR. HILLER: Yes, we would.
- 21 MR. DOWNS: Great. Again, the bottom line here is that
- 22 because the 1000 Series cars are "the weak link in the chain," is
- 23 that basically the reason for the process here with bellying, and
- 24 that in a higher-speed collision you're going to see potentially a
- 25 lot of that energy going to that car, nonetheless?

- 1 MR. HILLER: I'm not sure I understand your question.
- 2 Could you repeat that?
- 3 MR. DOWNS: I'll rephrase it. In a higher-speed
- 4 collision you're still going to -- because the car is less robust
- 5 than the other cars, you're still going to see a catastrophic
- 6 telescoping situation potentially occurring.
- 7 MR. HILLER: The potential is definitely there and I
- 8 think you would agree with me that it would be beneficial to model
- 9 this using advanced modeling techniques.
- 10 MR. DOWNS: Okay, thank you. Mark, if we could scroll
- 11 down to page 3, please. While he's doing that, I'll paraphrase
- 12 from page 3. This is a discussion point, rebuttal point. It says
- 13 here, we have not conducted tests on this, but a review of
- 14 literature does show that there is modeling, and it cites a paper.
- 15 I'm not going to enter that paper into the -- as an exhibit, but
- 16 the paper, which I think you're familiar with, it's entitled
- 17 "High-Speed Passenger Train Crashworthiness and Occupant
- 18 Survivability." The bottom-line question here is, would that
- 19 paper be a fair paper to utilize to rebut that point?
- 20 MR. HILLER: No, not in a pure engineering sense.
- 21 Again, we were dealing with -- I believe it was a Pioneer 3 car
- 22 that was used as their basis. This is an FRA Type 2 vehicle, buff
- 23 loads upwards of 800 kips. So you know, we're not comparing
- 24 apples to apples with that particular analysis. But there were
- 25 overrides that took place it that test, because they model it two

- 1 ways and physically tested it two ways, one without crash energy
- 2 management and one with crash energy management. Suffice it to
- 3 say, you know, it's easy for non-engineer types to make these
- 4 types of inferences when they see this type of information, but I
- 5 would not.
- 6 MR. DOWNS: I see, thanks. So in summary, in my citing
- 7 of the couple of technical points here on these rebuttals, it
- 8 appears that this particular rebuttal paper was really not
- 9 organized and presented on basis in fact. Would you say that's a
- 10 fair assessment?
- 11 MR. HILLER: Correct.
- MR. DOWNS: Thank you.
- MR. HILLER: In a pure sense, not based on fact.
- MR. DOWNS: Thank you. I'm going to move on to my final
- 15 question. In the docket here for the public hearing we have
- 16 Exhibit P1-h, which on page 4 states, "The current program
- 17 schedule provides for delivery of new 7000 Series railcars to
- 18 begin in 2013, with replacement vehicles for the 1000 Series being
- 19 delivered from 2014 through 2016." Question. And I'll address
- 20 first to Mr. Kubicek and then Mr. Hiller, maybe. Why not
- 21 immediately use those 7000 Series cars delivered in 2013 to retire
- 22 the 1000 Series cars, since the Safety Board has informed WMATA
- 23 that they are susceptible to telescoping and potentially subject
- 24 to catastrophic compromise of the occupant survival space? In
- 25 other words, why wait the additional 12 to 23 months from the

- 1 initial delivery?
- MR. KUBICEK: Well, we do have -- this is the beginning
- 3 of a large program, as you know. And so the first delivery of the
- 4 railcars are 64 railcars which, you know, are noted to support the
- 5 Dulles alignment. At the same point in time these railcars will
- 6 be operating throughout all of our respective alignments. Part of
- 7 the drill of that is that whenever you first get something
- 8 delivered, you have to go through a pilot phase. You have to
- 9 demonstrate that your pilot cars are working correctly. Then you
- 10 go into a full production mode.
- 11 So as we move forward, we would monitor our spare ratio
- 12 going forward, and if we have the opportunity to keep some cars
- 13 off to the side that we don't want to operate, you know, the 1000
- 14 Series, we would afford that. But at the same in time that's
- 15 going to be driven by ridership models and what we're going to be
- 16 facing in the next, you know, two to three years. So what we're
- 17 providing is an outreach, you know, forecast. But if I could
- 18 predict the future of what we're going to look like from a
- 19 ridership perspective in the next three to four years, we
- 20 definitely would've tried to solidify our position a little bit
- 21 more aggressively.
- MR. DOWNS: Mr. Hiller, might you have anything to add
- 23 to that?
- MR. HILLER: It is an operational call. Can you retire
- 25 the 1000 Series fleets as the new 7000 Series are coming in?

- 1 Again, it all boils down to what operational requirements are
- 2 there. Ideally I'd love to, as we move forward, to get those off
- 3 the alignment as fast as possible. This is likely going to be one
- 4 of the most aggressive procurements any property has undertaken,
- 5 nonetheless WMATA. If we're capable of delivering up to 12 to 16
- 6 cars per month, then the best case scenario for replacement, as we
- 7 see, is 2014, after we take care of the 64. So I'm sorry, that's
- 8 the best I can do to answer your question.
- 9 MR. DOWNS: Okay, thanks. I wanted to give you the
- 10 opportunity from a technical perspective, if you had anything to
- 11 add. I'd like to add one final question on the topic of the 1000
- 12 Series cars. Is there anything that could be done now, in the way
- 13 of a retrofit or a modification -- granted, we only have a few
- 14 years to go on the cars before they're going to be replaced. Is
- 15 there anything that comes to mind for you, Mr. Hiller, that could
- 16 be done with this particular car to increase the crashworthiness
- 17 of the vehicle?
- 18 MR. HILLER: Well, what we can look at is if we're able
- 19 to incorporate some of the available technologies that exist
- 20 today. There has been much done with energy absorbing couplers
- 21 and energy absorbing anti-climbers. These are some of the
- 22 appliances, for lack of a better word, that could be relatively
- 23 quickly deployed. Now, you know, we have 300 cars. To engage all
- 24 of these cars in the most aggressive manner at WMATA, we're really
- 25 looking at 18 to 24 months before we could completely outfit the

- 1 vehicles with a solution. But keep in mind, these types of
- 2 improvements will only address nearly three to five percent of the
- 3 energy that would one would expect from a 20-mile-an-hour
- 4 collision. And we do use this number 20 as it's tied into some of
- 5 the interior accelerations passengers could experience. So
- 6 there's got to be a balance.
- 7 The number, the speed at which a collision take place,
- 8 it's a discussed topic even in, you know, committee today. So
- 9 offsetting just that small amount of energy in a 20-mile-an-hour
- 10 collision, there would be some cost benefit analysis that would
- 11 have to be done along with that, as well. So those are some of
- 12 the things that we could do quickly. If you were going to keep
- 13 the vehicle for a long period of time, it would be a great
- 14 challenge to actually incorporate crash energy management into the
- 15 vehicle structure as it is today.
- 16 MR. DOWNS: Yeah, I believe there was a Booze Allen
- 17 paper that WMATA submitted to us in the Woodley Park investigation
- 18 that came to the conclusion that the car body itself really can't
- 19 be practically retrofitted; is that correct?
- MR. HILLER: That's what the study cited. And yes, they
- 21 stated that it's not a practical economical endeavor to take on at
- 22 this time. And that was in 1996, 1997.
- MR. DOWNS: And that's because the crash energy
- 24 management features, which would take the bulk of a hit, if you
- 25 will, have to be built into the car body itself, into the floor,

- 1 into the frame and such, and it's just not an add-on feature.
- MR. HILLER: Correct. The only sort of add-on features
- 3 at this time are these energy absorbing or attenuating couplers
- 4 and the anti-climbers.
- 5 MR. DOWNS: Thank you. Mr. Chairman, that concludes my
- 6 questions.
- 7 CHAIRMAN SUMWALT: Thank you. Before we go to the back
- 8 row, I understand that Mr. Klejst has a few questions.
- 9 MR. KLEJST: Yes, thank you, Mr. Chairman. Mr. Kubicek,
- 10 we just heard some discussion this morning about the placement of
- 11 the 1000 Series cars towards the center of your train sets,
- 12 reconfiguration of your train sets. Was the hazard management
- 13 process, as outlined in your system safety program plan, used in
- 14 making that determination?
- 15 MR. KUBICEK: At the time of the decision, I cannot say
- 16 that it was. I mean, it was basically responding to a very -- a
- 17 lot of pressure to figure out what was the best thing for us to
- 18 do, you know, moving forward, you know, versus, as I previously
- 19 stated, do you park 25 percent of your fleet, knowing the impact
- 20 of that? You reach out and you have other options or discussions
- 21 with other individuals, and I conclusively can't say that we used
- 22 it 100 percent in the selection of putting it in the belly of the
- 23 1000s.
- MR. KLEJST: As a follow-up to that, was the change
- 25 process, as outlined in Element 17 of your System Safety Program

- 1 Plan, used in that decision-making process?
- MR. KUBICEK: Change process?
- 3 MR. KLEJST: As defined in your System Safety Program
- 4 Plan.
- 5 MR. KUBICEK: No, sir.
- 6 MR. KLEJST: This document was --
- 7 MR. KUBICEK: No, sir.
- 8 MR. KLEJST: -- provided to us by WMATA. Could you tell
- 9 us the groups that comprise the design control board as defined by
- 10 your System Safety Program Plan, the configuration management
- 11 described in Element 17?
- 12 MR. KUBICEK: The change control process, it would go
- 13 through our engineering, our quality. We would go through safety,
- 14 through the respective owning department.
- 15 MR. KLEJST: And with respect to this particular change,
- 16 the movement of your equipment, the 1100 Series cars, to the
- 17 center of the train sets, did that take place?
- 18 MR. KUBICEK: For the movement of the 1000 series to the
- 19 bellying of the railcar --
- 20 MR. KLEJST: Correct.
- 21 MR. KUBICEK: -- of other railcars? No.
- 22 MR. KLEJST: Okay. So you did not follow or WMATA did
- 23 not follow the elements that are contained within System Safety
- 24 Program Plan?
- 25 MR. KUBICEK: As far as a formal document signed off and

- 1 you know, providing instructions per that document, I would say
- 2 no.
- 3 MR. KLEJST: But this is the document by which WMATA
- 4 operates with respect to safety as required by Part 659 of
- 5 Title 49; is that correct?
- 6 MR. KUBICEK: That is the document that we're to follow.
- 7 MR. KLEJST: Thank you. No further questions.
- 8 CHAIRMAN SUMWALT: Okay, Mr. Jones?
- 9 MR. JONES: Thank you, Mr. Chairman.
- 10 Mr. Hielmann, yesterday -- going back to some of the
- 11 discussions yesterday, it was my understanding that WMATA uses
- 12 some of the applicable FRA regulations as a basis for your
- 13 periodic testing of train control components; is that correct?
- MR. HIELMANN: That's correct.
- 15 MR. JONES: Prior to June 22, 2009, did you use the FRA
- 16 regulations for testing relays and insulation resistance test of
- 17 cables and wires?
- 18 MR. HIELMANN: Our preventive maintenance procedures did
- 19 test the relays according FRA guidelines, but we did not have
- 20 cable insulation test procedure incorporated into our periodic
- 21 maintenance.
- 22 MR. JONES: Have you incorporated those now or --
- MR. HIELMANN: I can't say whether it's incorporated.
- 24 We had a draft procedure at the time of the accident that was
- 25 being vetted for trials in the field. We had intended to include

- 1 cable insulation testing as part of our program for preventive
- 2 maintenance all the way back to 1995. We put together a program
- 3 for it and at that time we could not get funding for our budget to
- 4 cover it and couldn't include it in our future work. And I know
- 5 that's been tried again since then. I don't know what the status
- 6 is now.
- 7 MR. JONES: Are you familiar with any APTA standards for
- 8 recommended practices of testing of train control components on a
- 9 periodic basis?
- 10 MR. HIELMANN: Yes, they have recommended practices for
- 11 testing of track circuit switches, et cetera.
- 12 MR. JONES: And do they happen like every three months
- 13 or six months or whatever?
- MR. HIELMANN: Yes.
- MR. JONES: Okay.
- 16 MR. HIELMANN: The APTA recommended practices pretty
- 17 much follow the volume of periodic maintenance procedures that we
- 18 use.
- 19 MR. JONES: Okay, thanks. Any other standards that you
- 20 use or look at also on developing your --
- 21 MR. HIELMANN: Well, our design criteria, WMATA's design
- 22 criteria, requires that the train control system be designed,
- 23 built and maintained in accordance with FRA and AREMA standards.
- 24 MR. JONES: Okay. So you also use the AREMA standards?
- MR. HIELMANN: Yes, sir.

- 1 MR. JONES: Okay. And Mr. Nabb, you might weigh in on
- 2 this. Does WMATA have a formal process for placing records of
- 3 tests or retaining the records of tests?
- 4 MR. NABB: Yes, all of the datasheets for the PMIs are
- 5 maintained in the train control rooms and a separate copy is
- 6 maintained in each field office.
- 7 MR. JONES: Do the PMIs, do they include relay tests
- 8 also?
- 9 MR. NABB: Yes.
- 10 MR. JONES: Okay.
- 11 MR. NABB: That's correct.
- MR. JONES: Are the records retained for a certain
- 13 amount of time or --
- MR. NABB: Forever.
- 15 MR. JONES: Forever. Okay. Do you know if the
- 16 Tri-State Oversight Committee ever has looked at any of the
- 17 records of tests? Do they examine them?
- 18 MR. NABB: I do not recall if the Tri-State Oversight
- 19 has specifically looked at the PMI datasheets that are kept in the
- 20 train control rooms.
- 21 MR. JONES: When you say datasheets, are these actual
- 22 records that are signed by the employees performing the test?
- MR. NABB: Yes, they're initialed off on the individual
- 24 entries. The employee's pro signs are put in there to notice who
- 25 did the entries.

- 1 MR. JONES: Is WMATA required to report unsafe failures
- 2 of a signal or train control system to the Tri-State Oversight
- 3 Committee?
- 4 MR. NABB: I believe we heard testimony yesterday that
- 5 indicated that any unsafe conditions are reported to the Tri-State
- 6 Oversight Committee.
- 7 MR. JONES: Okay. Do you do that under a requirement or
- 8 do you do that on your own?
- 9 MR. NABB: I do not personally communicate with the
- 10 Tri-State Oversight Committee.
- 11 MR. JONES: Okay. Yesterday we discussed some the
- 12 October 2006 engineering bulletin. And correct me if I'm wrong,
- 13 it talked about the three -- placement of three shunts in a track
- 14 circuit. Could you explain the process for how engineering
- 15 bulletins such as that are distributed to the field maintenance
- 16 personnel?
- 17 MR. NABB: The engineering bulletins are to be sent down
- 18 to the individual work centers and there is a sheet that is
- 19 supposed to be maintained on each bulletin, where the employee
- 20 acknowledges that they have received that engineering bulletin.
- 21 MR. JONES: And then the acknowledgement is kept on file
- 22 somewhere?
- MR. NABB: According to the procedure, the signing sheet
- 24 of that is to be retained for two years.
- 25 MR. JONES: Do you know if all of the train control

- 1 maintenance personnel were aware of the particular engineering
- 2 bulletin, the October 2006, that required the three shunts prior
- 3 to June 22, 2009?
- 4 MR. NABB: I would say that, based upon information that
- 5 has come to light since the June 22nd accident, I believe that the
- 6 distribution of the bulletins back in the 2005-2006 time frame was
- 7 probably uneven. In other words, there were technicians who had
- 8 that knowledge; there were other technicians who did not.
- 9 Unfortunately, with only two-year retention of the records, I was
- 10 unable to verify that everyone had, in fact, signed off on
- 11 acknowledging those bulletins.
- 12 MR. JONES: Mr. Kubicek, you might want to weigh in on
- 13 this. Does WMATA have a formal training program for the train
- 14 control employees when they come on board and also refresher
- 15 training?
- 16 MR. KUBICEK: Yes, there is a formal training program.
- 17 MR. JONES: Could you give a brief overview of what's
- 18 included in that program?
- 19 MR. KUBICEK: We would hire, you know, based on a
- 20 certain level or technical capability and then there are several
- 21 different models that we work with from a, you know, concept to a
- 22 hands-on environment. You have classroom settings as well as
- 23 emphasis on your field environment. And then there is a
- 24 progression, you know, with our technicians, where they work up,
- 25 you know, from a basic minimum level to more of a AA technician,

- 1 is what they call them here at WMATA, which would be more of a
- 2 well-rounded, tenured, well-trained ATC technician.
- MR. JONES: Thank you, Mr. Chairman, that's all I have.
- 4 CHAIRMAN SUMWALT: Thank you. Mr. Gura.
- 5 MR. GURA: I just have a few questions. Mr. Hiller,
- 6 when you're working on the crash energy management and you're
- 7 doing this modeling and physical testing, what is the maximum
- 8 collision speed that you're testing for before there's the
- 9 survival space in both the operating cab and maybe in the
- 10 passenger cab compromised?
- MR. HILLER: WMATA right now has adopted the 20-mile-an-
- 12 hour speed for managing a collision. The RT-2 standard that I
- 13 referred to earlier -- let me just verify. It's at 25 kilometers
- 14 per hour or roughly 15 miles per hour. So those are the
- 15 standards.
- 16 MR. GURA: Okay. And then, how does that compare to the
- 17 other series of cars that are out in the field? Is the 1000
- 18 Series at the 15 mile an hour?
- 19 MR. HILLER: Let me see if I understand your question
- 20 correctly. Your question is, Will the 1000 Series be able to
- 21 manage a collision at 15 miles an hour or 20?
- 22 MR. GURA: Right. Presently, you're designing for the
- 23 20; is that correct?
- MR. HILLER: Um-hum. Yes.
- MR. GURA: And the series that are operating out

- 1 presently, I think you said the 1000, the 3000, 5000, those
- 2 series, are those at any percentage of that 20 mile an hour or are
- 3 they 15 mile an hour, 10 mile an hour? What is the collision
- 4 speed on those?
- 5 MR. HILLER: Well, the vehicle itself is designed to
- 6 manage a 200,000 buff load.
- 7 MR. GURA: Right, but what does that translate to speed?
- 8 MR. HILLER: I'd have to run that calculation for you.
- 9 But empirically, what we've seen to date, the vehicles can sustain
- 10 a five-mile-an-hour collision with relatively minimal damage.
- 11 We're looking at the couplers and the sheer pins. Then from there
- 12 we move into the coupler separation itself from the anchor ball.
- 13 In other collisions, we've seen upwards of 17 miles an hour and
- 14 that's where we begin to see signs of the car body failing in a
- 15 way that's consistent with no crash energy management. So I can't
- 16 quantitatively answer your question. I believe the number is
- 17 somewhere between 15 and 20.
- 18 MR. GURA: On the older series, even the 1000 Series?
- MR. HILLER: I'd have to get -- I'd have to come back to
- 20 you with that answer.
- MR. GURA: If you would, please.
- MR. HILLER: Yeah.
- 23 CHAIRMAN SUMWALT: Okay. So we'll make that an official
- 24 request and we'll enter that into the exhibits, and
- 25 Mr. Dobranetski, what exhibit number would that be?

- 1 HEARING OFFICER DOBRANETSKI: What are you going to call
- 2 this,
- 3 Mr. Hiller, a crash energy speed analysis?
- 4 MR. HILLER: I think I'll call this the impact energy
- 5 absorbed by a 1000 Series car at 15 miles an hour.
- 6 HEARING OFFICER DOBRANETSKI: But I would need that in
- 7 some kind of a comparison note so, you know, you could say, you
- 8 know, what would it be for the new design, 7000, or whatever
- 9 series that you have out there operating, so you could actually
- 10 have a comparative analysis. That number by itself wouldn't mean
- 11 anything.
- 12 Thank you.
- 13 MR. HILLER: You're welcome.
- 14 CHAIRMAN SUMWALT: Okay. And that would be Exhibit
- 15 Number --
- 16 HEARING OFFICER DOBRANETSKI: P2-m.
- 17 CHAIRMAN SUMWALT: Okay. So when the document arrives
- 18 we will not classify it as an exhibit, but we will enter it into
- 19 the docket, is what GC's calling it, if that's acceptable with
- 20 you?
- 21 HEARING OFFICER DOBRANETSKI: That's acceptable to me.
- 22 CHAIRMAN SUMWALT: And as far as time frame for it
- 23 arriving, when would be a reasonable time for you to produce it?
- MR. HILLER: Let's say by next Wednesday, shouldn't be a
- 25 problem.

- 1 CHAIRMAN SUMWALT: Next Wednesday, Mr. Gura. Would that
- 2 be satisfactory? I mean, that sounds reasonable to me.
- 3 MR. GURA: That's fine. And if you wouldn't mind, it
- 4 probably would be best to be -- go to Rick. Is that okay, Rick?
- 5 Just send it to Mr. Downs.
- 6 MR. HILLER: Yes, sir.
- 7 CHAIRMAN SUMWALT: Okay. Thank you very much. I'm
- 8 sorry, please continue.
- 9 MR. GURA: Okay, Mr. Chairman.
- 10 I'm finished with crashworthiness and I'd like to kind
- 11 of swing over to the signal side a little bit. There was a
- 12 question that I had kind of written down and Mark touched on it,
- 13 but it didn't quite get answered. Is there something required in
- 14 the 659 that WMATA is to notify state or federal agencies when an
- 15 automatic train control system malfunctioned? Now, I heard that
- 16 they had been notified. I want to know are they required to be
- 17 notified and Mr. Nabb said well, you know, you really don't do it.
- 18 So, you know, who takes care of that and is it required?
- 19 MR. KUBICEK: Based on WMATA's System Safety Program
- 20 Plan, our safety department is the single point of contact with
- 21 the Tri-State Oversight Committee. We notify the safety
- 22 department of any hazard anywhere in the system immediately and
- 23 they take care of the notifications for Tri-State Oversight
- 24 Committee. Our contact with Tri-State Oversight Committee is
- 25 strictly on Tri-State Oversight Committee's initiative.

- 1 MR. GURA: Okay. When there is an automatic train
- 2 control system malfunction, you kind of described you went out
- 3 there and did some trouble shooting; it was a few hours later when
- 4 you got out there. Is there a system in place that when something
- 5 like that occurs, is there some kind of speed restriction or
- 6 something that automatically takes place until the defect could be
- 7 identified or fixed?
- 8 MR. KUBICEK: As far as the speed restriction that takes
- 9 place automatically, there is no such thing. Our speed commands
- 10 are logically developed for following trains. If you don't detect
- 11 a train then logically, you would not develop a slower speed
- 12 command for the following train. But we do have temporary speed
- 13 restrictions that can be installed manually in the field by the
- 14 maintainers and in the case of -- I believe you're referring to
- 15 the Rosslyn incident?
- MR. GURA: Correct.
- 17 MR. KUBICEK: As soon as we found out about that
- 18 incident, we made the telephone call, or as soon as we found out
- 19 that we had a train detection problem, we made the telephone call
- 20 to the operations control center and they immediately instituted
- 21 an absolute block which protects all train movements.
- 22 MR. GURA: Okay, so -- but there's a two-hour lapse
- 23 there, right? Or two or three. I think you said you got out
- 24 there a couple of hours later and identified the problem, then you
- 25 instituted that block but in the meantime, quite a few trains

- 1 operated. I was just wondering if there's anything where the
- 2 control says, hey, we better slow trains through this area until
- 3 something can be identified. Is there anything like that? Where
- 4 they could, you know, put in a speed restriction to the trains.
- 5 MR. KUBICEK: If you recall, the discovery of the
- 6 problem happened in overhearing a conversation and then we
- 7 requested data so that we could analyze the occurrence to see if
- 8 there was a problem. As soon as there was a problem known, action
- 9 was taken.
- MR. GURA: Okay. When a train control, automatic train
- 11 control, system malfunctions, who has the ultimate responsibility
- 12 to verify the system is now functioning and releases the track for
- 13 normal operation? Does that go right down to the technician side
- 14 or does it bubble up to a supervisor side?
- 15 MR. KUBICEK: The technicians are certified -- or not
- 16 certified, but they are -- we don't have a certification program,
- 17 per se. The technicians are trained on the work that they do and
- 18 they place the equipment back in service after they have tested
- 19 it.
- 20 MR. GURA: Okay. I'm going to go back a little bit on
- 21 the System Safety Department, TOC and your quality control
- 22 participate in the oversight of maintenance. I think you
- 23 mentioned that TOC came out and participated. You know, there's
- 24 like a specificity of knowledge involved in the signal side to be,
- 25 if you want to call it AA or a journeyman signalman or technician,

- 1 you know. Do they participate in that manner or is it more like
- 2 just watching what you're doing or do they come out at all when
- 3 you have a signal, identified problem?
- 4 MR. KUBICEK: I can only speak to TOC coming out on two
- 5 occasions. One occasion was from the Rosslyn incident where TOC
- 6 came and interviewed me for a couple hours in the chief engineer's
- 7 office over the incident and how it was handled. The other case
- 8 was the Fort Totten accident. TOC sent a representative out there
- 9 who worked in the field with the investigators for several weeks.
- 10 MR. GURA: Okay. And if you were going to -- say, your
- 11 most qualified technician is like at a level 10, where -- and the
- 12 most unqualified guy would be a 1, where would you put someone of
- 13 that -- you know, the TOC person that was involved in the
- 14 interviews and in the participation of the testing, where would
- 15 you put that individual? There's a level of knowledge.
- 16 MR. KUBICEK: You're really asking me to speculate. I
- 17 can take a shot at it, but I don't think that's fair.
- 18 MR. GURA: Well, okay. Well, the knowledge level --
- 19 let's put it this way, the knowledge level in your two-hour
- 20 interview.
- 21 MR. KUBICEK: The interviewer was very knowledgeable of
- 22 FRA guidelines and AREMA standards and how our equipment
- 23 functioned.
- 24 MR. GURA: Okay. That's good enough. That's all the
- 25 questions I have.

- 1 CHAIRMAN SUMWALT: Okay. As I understand it, there are
- 2 no further questions from the Technical Panel and we will go to
- 3 the parties. Before we do that, just a couple of housekeeping
- 4 clean-up items from yesterday.
- 5 Mr. Kubicek, we did have a request from Dr. Kolly to you
- 6 on a data run on the reliability of recorders from 2006 to the
- 7 present, and I just wanted to go ahead, as the Chairman, put in an
- 8 official request for that, so we will have an IOU. And what would
- 9 be a reasonable time in which you could produce that? Will 30
- 10 days give you -- I realize you've got a lot going on. Will 30
- 11 days be a sufficient amount of time?
- 12 MR. KUBICEK: Yes, sir. Thirty days would be
- 13 sufficient.
- 14 CHAIRMAN SUMWALT: Good. And as far as who to get it
- 15 to, the request a few minutes ago on the other point, I think that
- 16 all of the documents, as a matter of course, should be funneled
- 17 through the Investigator-In-Charge, Mr. Dobranetski, and then we
- 18 have a central clearinghouse for that. Okay. Any -- yeah. We'll
- 19 move to the parties. We agreed in a pre-hearing conference that
- 20 we will rotate who gets to go first in the party questioning and
- 21 the FRA started yesterday, so this morning we will start with the
- 22 Federal Transit Administration. Mr. Flanigon?
- MR. FLANIGON: Good morning. I have a couple questions.
- 24 I'll start with Mr. Hiller. This may have been incorporated in
- 25 some of your answers, but I wanted to ask it in a way that sort of

- 1 ties it together. The 7000 Series car that's going to brought on
- 2 board at WMATA, does the specification reference and require that
- 3 the RT-2 standard be met or exceeded?
- 4 MR. HILLER: It does not.
- 5 MR. FLANIGON: Can you expand on it, it's just not
- 6 mentioned in it at all or --
- 7 MR. HILLER: RT-2 just came online in 2008 and our
- 8 specifications were fully developed prior to that, and when a new
- 9 specification or a requirement like that is introduced to our
- 10 industry, it takes a little bit of time to vet it and actually see
- 11 if it can fit into your alignment or property or vehicle. So we
- 12 had in place what we felt were leading requirements -- and I say
- 13 leading, I'll say these requirements were ahead of the curve and
- 14 we were quite comfortable with them.
- 15 And I'd like to point out that our requirements are just
- 16 a little bit better. Better is the wrong word. I would say
- 17 there's a little more focus on our property with our standards, so
- 18 we do adopt some of the elements within RT-2. Some of the members
- 19 that had developed RT-2, one of which was on WMATA staff and many
- 20 of which helped us developed our specifications, are members of
- 21 that committee, as well. So it's a collaborative effort, so we
- 22 all talk.
- 23 MR. FLANIGON: Good. Thank you. And one question for
- 24 Mr. Hielmann. You had mentioned running the changes to your
- 25 maintenance procedures and testing procedures by the signal

- 1 manufacturer, which is Alstom, correct, for comment before you put
- 2 them into place, that's correct?
- 3 MR. HIELMANN: The only procedure that I referred to
- 4 that on was the one where we tested for parasitic oscillation.
- 5 MR. FLANIGON: Parasitic oscillation. And that's in
- 6 response to the urgent recommendation or the recommendations from
- 7 the Safety Board. There was also kind of an industry-wide
- 8 recommendation along the same lines and I would ask if you're
- 9 aware of any guidance from the signal suppliers and manufacturers
- 10 you work with to -- either you, WMATA, or to the industry in
- 11 general on how to perform those tests?
- 12 MR. HIELMANN: No, I'm not aware of the manufacturers
- 13 offering any help with that. The manufacturers do provide
- 14 information for, in their original documentation, for how to
- 15 maintain test equipment, but those tests don't go into something
- 16 like parasitic oscillation.
- 17 MR. FLANIGON: Thank you. That's all.
- 18 CHAIRMAN SUMWALT: Thank you, Mr. Flanigon.
- 19 Now the Tri-State Oversight Committee.
- 20 MR. MADISON: Yes, we have two questions for Mr. Nabb.
- 21 The first question is what specific notification or internal
- 22 reporting requirements existed for loss of shunt or false clear
- 23 incidents prior to June 22nd?
- MR. NABB: There was a document that was authored by the
- 25 engineering staff that required the superintendent of the ATC

- 1 maintenance branch to run the loss of shunt tool once per month.
- 2 MR. MADISON: Okay. And the second question is are you
- 3 aware that the TOC conducts on-site training reviews with the last
- 4 one being in 2007 and that it did look at signal system
- 5 inspections and maintenance?
- 6 MR. NABB: I'm aware of the requirement for the TOC to
- 7 do those type of reviews; however, in 2007 I was not in an
- 8 oversight capacity over the automatic train control system. I was
- 9 superintendent of communications. I did meet with them in 2007 on
- 10 communications issues.
- 11 MR. MADISON: Okay, thank you. Those are all the
- 12 questions we have.
- 13 CHAIRMAN SUMWALT: Thank you, Mr. Madison.
- 14 And WMATA, you have witnesses, so it will be your choice
- 15 as to what order you go.
- 16 CHIEF TABORN: No questions, Mr. Chairman.
- 17 CHAIRMAN SUMWALT: Thank you, Chief Taborn.
- 18 Now we go to Washington DC Fire and EMS Department.
- 19 CHIEF SCHULTZ: No questions, Chairman.
- 20 CHAIRMAN SUMWALT: Thank you, Chief Schultz.
- 21 ATU?
- 22 MS. JETER: Okay. A couple, thank you. Yesterday, I
- 23 think it was Mr. Hielmann that talked about the testing that was
- 24 done on the bond that was reinstalled on June 17th, the bond that
- 25 failed at Fort Totten, and then you reinstalled it on June 17th

- 1 and it worked?
- 2 MR. HIELMANN: The bond was originally installed on
- 3 June 17th.
- 4 MS. JETER: Okay. And then --
- 5 MR. HIELMANN: And then during our investigation of the
- 6 problem, we reinstalled it three different times.
- 7 MS. JETER: Okay. When you said that you reinstalled it
- 8 and you adjusted it and it tested properly, could that have been
- 9 because when it was originally installed the adjustment was
- 10 incorrect?
- MR. HIELMANN: That's difficult to say yes or no to. We
- 12 do know that we had, during our work, we had a power level test
- 13 box connected. I mentioned that when the power level test box was
- 14 connected, the failure mode disappeared. That's because it
- 15 changes the conditions of the circuit that changes the amount of
- 16 copper that's in the preamp circuit and so it changes the
- 17 resistance in that circuit.
- 18 MS. JETER: Was that test originally done when it was
- 19 originally installed, do you know?
- 20 MR. HIELMANN: Did they use the power level test box? I
- 21 do not know.
- 22 MS. JETER: Okay. Was there any other functional tests
- 23 done after the June 17th installation?
- 24 MR. HIELMANN: Do you mean prior to the crash?
- MS. JETER: Yes.

- 1 MR. HIELMANN: None that I know of.
- 2 MS. JETER: Okay. Bear with me for a second, please.
- 3 CHAIRMAN SUMWALT: And if you would, Ms. Jeter, we want
- 4 to hear what you're saying and so pull that mic --
- 5 MS. JETER: Oh.
- 6 CHAIRMAN SUMWALT: -- directly over. Thank you so much.
- 7 MS. JETER: Thank you. Mr. Nabb, you said that there
- 8 were eight circuits that were tested and displayed parasitic
- 9 oscillation when you were working with ARINC?
- 10 MR. NABB: No, this was the testing that was done after
- 11 the engineering staff trained our technicians in parasitic
- 12 oscillation. We went out and tested those circuits involved and
- 13 there were eight additional circuits identified during our
- 14 testing. This was not in conjunction with ARINC.
- 15 MS. JETER: Okay, the eight that were identified during
- 16 your testing, they showed -- it showed that they had the same
- 17 characteristic?
- 18 MR. NABB: That is correct.
- 19 MS. JETER: And can you tell me where that was located
- 20 or where they were located?
- 21 MR. NABB: I have the records of that, of each
- 22 individual circuit, and I could make that available.
- 23 MS. JETER: Was it outside of the Fort Totten area,
- 24 throughout the railroad?
- MR. NABB: Yes.

1 MS. JETER: Okay, thank you. I would like to see that,

- 2 thank you. Mr. Hiller, there was much discussion about the
- 3 bellying of the 1000 cars, so in layman's terms, I have just a
- 4 simple question. If it is said that the weaker car is the 1000
- 5 car and there had been improvements that have been made on
- 6 the 2000, 3000, 4000, 5000 and 6000 and those cars flanked that
- 7 weaker car, would it be as much damage done if that -- if it was
- 8 hit and that 1000 car was in the lead or if it was in the belly?
- 9 MR. HILLER: In layman's terms, the answer to your
- 10 question, there would not be as much damage to the 1000 Series car
- 11 if it was in the belly as opposed to being in the lead in a
- 12 collision consistent with what we've seen, you know, 35 miles an
- 13 hour, like that was Woodley Park, and the estimate for the Fort
- 14 Totten collision, I'm not aware. I'm going to have to say if
- 15 that's above 35, then we would see, you know, un-improvement if it
- 16 was in the belly. Quantitatively, I can't tell you how much.
- 17 MS. JETER: Okay. I think Mr. Nabb, I want to say
- 18 Mr. Nabb said that -- or it might've been Mr. Kubicek that said
- 19 that the ATC employees were trained since this bulletin came out.
- 20 Can you tell me the number of employees that were trained and what
- 21 type of training?
- 22 MR. NABB: Can you clarify specifically what you're --
- MS. JETER: We're talking about the 2006 bulletin and
- 24 you said -- and after that someone asked whether or not there was
- 25 a formal training program for employees after that because now it

- 1 required that you go from a certain number of shunts to another
- 2 number of shunts.
- MR. NABB: If you're talking about the question that
- 4 Mr. Kubicek was asked was about the formal training program and
- 5 specifically the journeyman training program, when there is an
- 6 engineering bulletin issued, in 2006, that was -- bulletin is
- 7 provided down to the shift supervisors and the technicians and
- 8 there are discussions to ensure that the technicians understand
- 9 the contents of those bulletins.
- The statement I made earlier was the fact that through
- 11 my research, there was an uneven distribution of those bulletins
- 12 back in the 2005-2006 time frame based upon information that I
- 13 learned subsequent to the June 22nd accident as far as the number
- 14 of shunts that were being used for individual verifications.
- 15 MS. JETER: Okay. So once we had the accident in
- 16 June --
- 17 MR. NABB: Correct.
- 18 MS. JETER: -- and although you went back and looked at
- 19 the training to see who had the training and you couldn't tell
- 20 because after two years -- once you realized that, was there
- 21 anything that was done to reinforce or retrain the ATC staff with
- 22 the possibility in mind that 100 percent of them did not receive
- 23 the initial training?
- 24 MR. NABB: Understand that after this came to light, we
- 25 went back through the entire system and verified every individual

- 1 track circuit with a three-point shunt and ensured that all the
- 2 technicians understood that a three-point shunt was the
- 3 requirement for track circuit verification, yes.
- 4 MS. JETER: How did you ensure it, asking them the
- 5 question and them saying yes?
- 6 MR. NABB: No. They were all -- actually, they all
- 7 participated in the field verification of all of the circuits,
- 8 both supervisors and the technicians.
- 9 MS. JETER: Can you describe to me what the field
- 10 verification entails?
- 11 MR. NABB: It entails that you have an individual in the
- 12 train control room doing the adjustment of the module. You have
- 13 technicians wayside who are in communications with the technicians
- 14 in the train control room. They put down a shunt just inside the
- 15 transmitter end of the circuit. They are then -- once that is
- 16 done, they are then instructed to go to the middle of the circuit,
- 17 put down another shunt. Once that's completed successfully, they
- 18 then go and put one inside the receiver of the circuit. So there
- 19 are three points on the rail where a shunt is placed to do the
- 20 three-point shunt verification.
- 21 MS. JETER: And how many technicians do you have?
- MR. NABB: I have approximately 190.
- 23 MS. JETER: And you have records to show that all 190
- 24 have had that training?
- MR. NABB: To say that there are records documenting the

- 1 training, we certainly have the records showing where the
- 2 verifications were done and all of the technicians who performed
- 3 those verifications.
- 4 MS. JETER: Do you also have records showing all of the
- 5 retraining programs that you place individuals in throughout the
- 6 system?
- 7 MR. NABB: Yes. We have an automated system -- it's
- 8 called TS online -- that has a transcript for every individual
- 9 technician on all the formal training that they received both from
- 10 a technical perspective and a safety perspective. Every course is
- 11 entered into that system in a matter of record.
- MS. JETER: Okay, thank you.
- 13 CHAIRMAN SUMWALT: Thank you, Ms. Jeter. And you had a
- 14 request, I believe, to Mr. Hiller for a document. Is that
- 15 something that you would just like -- you're requesting that he
- 16 furnish you or would you like that as part of the public docket
- 17 for this accident investigation?
- 18 MS. JETER: As part of the public docket for this action
- 19 in this accident.
- 20 CHAIRMAN SUMWALT: Okay. So exactly what is that
- 21 document and -- so we can be sure that we have it documented?
- MS. JETER: What did I ask?
- MR. NABB: That was the -- you asked me --
- 24 CHAIRMAN SUMWALT: Mr. Nabb, thank you.
- 25 MR. NABB: -- Mr. Nabb. And what that is, is it is the

- 1 identification of the eight circuits that were identified for
- 2 parasitic oscillation and I can have that in a week.
- 3 CHAIRMAN SUMWALT: That would be wonderful. Thank you.
- 4 MR. NABB: Okay.
- 5 CHAIRMAN SUMWALT: Thank you very much. We'll now move
- 6 to Alstom Signaling. Mr. Illenberg.
- 7 MR. ILLENBERG: Good morning. I have some questions for
- 8 Mr. Hielmann and the first question is a follow-up to the question
- 9 that was just asked, if the power level test box was not used when
- 10 the US&S bond was reinstalled, would the track circuit have still
- 11 shown a problem?
- 12 MR. HIELMANN: You said if the power level test box was
- 13 not used?
- MR. ILLENBERG: Yeah, doing it with just the normal
- 15 adjustment procedure without using the test box.
- 16 MR. HIELMANN: Well, using the power level test box
- 17 prevented the failure mode, so not using the power level test box
- 18 would allow the failure mode to occur. Does that answer the
- 19 question?
- 20 MR. ILLENBERG: Yes, it does. Okay. I have a number of
- 21 questions regarding your testimony yesterday , first of all,
- 22 yesterday you were recounting a number of activities regarding the
- 23 investigation in the Fort Totten incident. In your testimony, you
- 24 explained a number of activities undertaken in the attempt to
- 25 isolate the potential cause of the failed train detection relating

- 1 to the Fort Totten incident. Perhaps it was me, but from your
- 2 testimony, I was left with the impression that all these
- 3 activities in terms of testing in investigation were done by WMATA
- 4 and WMATA alone. My question to you, Mr. Hielmann, is wasn't
- 5 these activities being conducted as part of the overall NTSB
- 6 investigation by the Signal and Train Control Group of which
- 7 Alstom was a member?
- 8 MR. HIELMANN: That's correct. In the sixth bullet of
- 9 my notes that I went through, I stated that, first of all, NTSB
- 10 controlled the scene, the investigation; what steps were taken and
- 11 what tests were performed. The NTSB, WMATA, TOC, FTA, FRA,
- 12 Alstom, Ansaldo STS were all involved in the investigation and
- 13 played equal parts in trouble shooting the problem.
- MR. ILLENBERG: Okay. And is it also not a fact that
- 15 Alstom was instrumental in that investigation?
- MR. HIELMANN: Absolutely.
- 17 MR. ILLENBERG: Okay. Now, the conclusions that you
- 18 reached in your testimony yesterday regarding the causation of the
- 19 Fort Totten incident, those appear to be your conclusions, not
- 20 those of the Signal and Train Control group; is that correct?
- 21 MR. HIELMANN: I did not state a cause. Mr. Payan asked
- 22 me how we arrived at the parasitic oscillation, how we discovered
- 23 it. So I just led through the investigation process that we went
- 24 through chronologically. I did not come up with a conclusion.
- MR. ILLENBERG: I thought I heard a conclusion, but --

- 1 okay. Okay, as you are aware, Alstom does not share the view that
- 2 the track circuit modules are the cause of the failed track
- 3 circuit at Fort Totten.
- 4 CHAIRMAN SUMWALT: Excuse me. We're having trouble
- 5 hearing you.
- 6 MR. ILLENBERG: Oh, I'm sorry.
- 7 CHAIRMAN SUMWALT: And so -- I don't know if it's a
- 8 combination between you or the audio booth, but I want to make
- 9 sure we're getting this all on the record, so --
- 10 MR. ILLENBERG: Okay. I will try to get closer to the
- 11 mic, thank you.
- 12 CHAIRMAN SUMWALT: That's fine. Thank you. And also
- 13 want the audio booth to be helping us out, too. Thank you.
- MR. ILLENBERG: Okay. Are you aware that Alstom's
- 15 analysis of the facts indicates the probable root cause of the
- 16 failed train detection at Fort Totten was the increasing of the
- 17 power level required by the installation of the US&S -- response
- 18 within the GRS track circuit and that this was done against
- 19 Alstom's recommendation?
- 20 MR. HIELMANN: No, I'm not aware of Alstom recommending
- 21 against increasing the power level.
- 22 MR. ILLENBERG: Okay. I will get to that in a moment,
- 23 okay. In your testimony yesterday, you referred to the power
- 24 traction -- program. You testified that the substation return and
- 25 -- were replaced so that WMATA could increase from six to eight-

- 1 car trains. You also mentioned that a track circuit replacement
- 2 program was being conducted in two parts, the initial pilot and
- 3 three stations on the Orange Line and then 22 stations throughout
- 4 the rest of the system. At Fort Totten, is it true that WMATA
- 5 installed a high-current substation return bond at location
- 6 B2311-71 in December of 2007?
- 7 MR. HIELMANN: That's correct.
- 8 MR. ILLENBERG: And on June 17th, 2009, isn't it true
- 9 that WMATA installed a regular -- bond at track circuit location
- 10 B2304+33?
- 11 MR. HIELMANN: That's also correct.
- 12 MR. ILLENBERG: And that these were replacing the
- 13 original GRS bonds with US&S bonds?
- MR. HIELMANN: That's correct.
- 15 MR. ILLENBERG: You testified yesterday that there were
- 16 communications between WMATA and the equipment manufacturers
- 17 regarding the mixing of this equipment. In fact, you said the
- 18 author of the October 6, 2006 -- engineering bulletin,
- 19 Exhibit P2-f, told you that both manufacturers told him that the
- 20 bonds were compatible, but you said that neither manufacturer
- 21 provided WMATA with any documentation to confirm the US&S bonds
- 22 were compatible with the GRS track circuit. Mr. Hielmann, are you
- 23 aware that on September 7th, 2004, Alstom advised WMATA, Alstom
- 24 believes, and I'm quoting, "Alstom believes that the use of third-
- 25 party components in the absence of rigorous design and safety

- 1 standards presents not only a customer quality issue, but also
- 2 constitutes a serious and increasing risk to overall signaling
- 3 system safety. The signaling industry has had many suppliers, but
- 4 very few possess the critical core competencies required to design
- 5 and produce safety critical signaling components. Alstom accepts
- 6 no liability for any product that comprises not only on parts
- 7 without, as a minimum, a prior knowledge and subsequent approval
- 8 from the design authority and the site safety officer in
- 9 Rochester. Alstom will not provide support to resolve problem
- 10 product line issues that are not consistent with 100 percent
- 11 content."
- 12 Well, one product line has been highlighted here, that
- 13 this is a much bigger issue as it relates to rework and
- 14 maintenance of train control systems and constitutes components of
- 15 all vital products, relays, signals, interlockings, track
- 16 circuits, et cetera. The justification that leads customers to
- 17 choose components must include an assessment of the impacts to
- 18 system safety and quality, first and foremost.
- Mr. Chairman, I would like to offer into the record
- 20 Alstom's September 7th, 2004 letter and associated distribution
- 21 list.
- 22 CHAIRMAN SUMWALT: Thank you. We'll take that under
- 23 consideration. Certainly, we'll -- let's get an answer from the
- 24 witness first and then we'll come back to that issue at hand.
- MR. ILLENBERG: Okay.

- 1 MR. HIELMANN: In answer to your question, I believe you
- 2 started asking me if I was familiar. I am not familiar with that
- 3 correspondence.
- 4 MR. ILLENBERG: Okay. I will point out that
- 5 distribution lists, that you received a copy of that letter.
- 6 CHAIRMAN SUMWALT: Okay, thank you. We will enter that
- 7 as an exhibit and Mr. Dobranetski, that will be -- the title of
- 8 this document is what?
- 9 MR. ILLENBERG: I will read you the title of the
- 10 document. It's a letter, the subject is "Impacts of the Use of
- 11 Non-OEM Manufactured Components".
- 12 CHAIRMAN SUMWALT: Thanks. If we could get a copy of
- 13 that right now, that will be good.
- MR. ILLENBERG: Okay, let me continue. You mentioned --
- 15 CHAIRMAN SUMWALT: Hang on. Let's just take care of
- 16 this particular matter.
- 17 MR. ILLENBERG: I'm sorry.
- 18 CHAIRMAN SUMWALT: We're going to enter it as an
- 19 exhibit, but we want to get this cleared up first. Thank you.
- 20 HEARING OFFICER DOBRANETSKI: This will be Exhibit P2-m.
- 21 CHAIRMAN SUMWALT: Yes, I would agree this should be
- 22 entered as an exhibit and did you say P2-n, November?
- 23 HEARING OFFICER DOBRANETSKI: M.
- 24 CHAIRMAN SUMWALT: Mike, P2?
- 25 HEARING OFFICER DOBRANETSKI: Mike.

- 1 CHAIRMAN SUMWALT: Papa-2-Mike. And I believe there's
- 2 enough copies for the parties right now; is that correct?
- 3 MR. ILLENBERG: Yeah, there should be enough copies.
- 4 One copy per table is what we thought we would have.
- 5 CHAIRMAN SUMWALT: That will be fine. Ms. Mason will be
- 6 distributing those to the parties at this time and this document
- 7 has been entered into the exhibits.
- I am aware that you pointed out that Mr. Hielmann was on
- 9 the distribution list. Do you have any verification of mailing
- 10 confirmation, distribution?
- 11 MR. ILLENBERG: The only thing we have at this point in
- 12 time is a copy of the distribution list. We have no confirmation
- 13 of who actually received that document.
- 14 CHAIRMAN SUMWALT: I understand. Thank you. So we're
- 15 going to continue with this line of questioning and I think it's
- 16 important. However, we're going to go for a couple more minutes.
- 17 We've asked the parties to keep their questions to about 10
- 18 minutes. We'll go for a second round, so you will have the
- 19 opportunity to come back. But we'll wrap this up. This was
- 20 agreed to in the pre-hearing conference and so we will -- you've
- 21 got about a minute or so to finish your particular point here and
- 22 then we'll come back.
- MR. ILLENBERG: Okay. I do have a couple more questions
- 24 related to this exact topic and I would like to finish those.
- 25 HEARING OFFICER DOBRANETSKI: Excuse me, Mr. Chairman.

- 1 In this exhibit, there's nothing on it that says that it went to
- 2 WMATA or who it went to, if it did go to WMATA. Is there another
- 3 cover letter?
- 4 MR. ILLENBERG: No, there's a distribution list
- 5 attached. There's something like a 19-page distribution list.
- 6 And the second-to-the-last page of the distribution list is a list
- 7 of all the people who -- all the Washington Metro people who were
- 8 supposed to receive this letter.
- 9 HEARING OFFICER DOBRANETSKI: Okay, thank you. This
- 10 went to all of your customers?
- 11 MR. ILLENBERG: Yes, it did.
- 12 CHAIRMAN SUMWALT: There are literally how many people
- 13 on this distribution list?
- MR. ILLENBERG: There are 19 pages. There are hundreds
- 15 of people on the list.
- 16 CHAIRMAN SUMWALT: Yeah, because the print is so small
- 17 that I can barely even see it, so it would be --
- 18 MR. ILLENBERG: We have provided a copy of this
- 19 electronically to Mr. Payan and we would be happy to provide a
- 20 copy electronically to Mr. Dobranetski.
- 21 HEARING OFFICER DOBRANETSKI: I would certainly
- 22 appreciate receiving an electronic copy.
- MR. ILLENBERG: Okay. I will try to do that within --
- 24 by Friday.
- 25 HEARING OFFICER DOBRANETSKI: Thank you.

- 1 CHAIRMAN SUMWALT: Okay. So what we're going to do here
- 2 is we're going to -- I want you to finish up with this particular
- 3 line of questioning because we've taken up some time
- 4 administratively from you while we entered it as an exhibit, and
- 5 then we're going to move on. I doubt there may not be any other
- 6 parties, but these are the rules that we outlined in the
- 7 pre-hearing conference that we are going to have 10-minute rounds,
- 8 so we're going to stick with those rules. We'll go around the
- 9 table again and then you can come back again.
- 10 MR. ILLENBERG: Okay, thank you.
- 11 CHAIRMAN SUMWALT: So please finish this particular line
- 12 of questioning.
- 13 MR. ILLENBERG: Okay. Mr. Hielmann, you mentioned
- 14 before that the author of Exhibit P2-f, the October 6, 2006 --
- 15 engineering bulletin spoke to Alstom and US&S. The author of that
- 16 bulletin was John Glansthrop (ph.); is that correct?
- 17 MR. ILLENBERG: Johannes Glansthrop (ph.).
- 18 MR. ILLENBERG: Johannes, thank you. Prior to authoring
- 19 this bulletin, Mr. Glansthrop contacted Alstom regarding WMATA's
- 20 intention to mix US&S impedance bonds with the GRS track circuit
- 21 module and was told Alstom would not recommend the mixing of
- 22 equipment, Alstom could not consent to the mixing of equipment,
- 23 and substantial testing would have to be conducted from a safety
- 24 standpoint before Alstom could give its approval. Mr. Hielmann,
- 25 can we agree that despite these written and oral warnings, WMATA

- 1 went ahead and mixed US&S impedance bonds with the original GRS
- 2 track circuit modules at Fort Totten?
- 3 MR. HIELMANN: The oral warning that you're speaking of
- 4 now --
- 5 MR. ILLENBERG: Is the response to --
- 6 MR. HIELMANN: -- I have no record of. I have
- 7 documentation here in the engineering bulletin from Mr. Glansthrop
- 8 that says that discussions with the designers of US&S and Alstom
- 9 -- and that's where the engineering bulleting processed from.
- 10 MR. ILLENBERG: Okay, I -- okay. I understand.
- 11 CHAIRMAN SUMWALT: Thank you very much. We'll continue
- 12 on and then come back for a second round.
- Yeah, before we go on, our general counsel is asking me,
- 14 do you -- Mr. Illenberg, do you have -- you're accounting of
- 15 basically hearsay. Do you have documentation of what that
- 16 employee was that heard this information?
- 17 MR. ILLENBERG: I have personally discussed this with
- 18 three different individuals who were contacted by Mr. Glansthrop
- 19 and have -- I have no written documentation, but I verbally -- I
- 20 discussed this with them and my question is based on their
- 21 responses.
- 22 CHAIRMAN SUMWALT: Okay, thank you. We'll come back to
- 23 that issue. Now, we'll go to Ansaldo STS USA.
- 24 MR. PASCOE: At this time, Mr. Chairman, we have no
- 25 questions.

- 1 CHAIRMAN SUMWALT: No questions, thanks. FRA.
- MR. McFARLIN: Yes, thank you. Good morning. A few
- 3 questions. Mr. Hiller first, please. Just attempting to quantify
- 4 WMATA's effort to belly the 1000 Series cars. Post-accident and
- 5 to date, what kind of percentages of trains has that been done?
- 6 MR. HILLER: To my knowledge, I believe 100 percent of
- 7 the 1000 Series fleet is operated in the bellies of the trains
- 8 that are put out every day.
- 9 MR. McFARLIN: Okay. And second to that question is has
- 10 there been or has it been discussed of any speed restriction for
- 11 trains with 1000 Series cars?
- 12 MR. HILLER: It has not.
- MR. McFARLIN: Thank you.
- Mr. Nabb, a few questions regarding work orders. I
- 15 think I have notes that there are three different types, but I
- 16 know there's at least the incident work orders and the corrective
- 17 maintenance work orders and, I think, preventative work
- 18 maintenance work orders. But in any case, regarding work orders,
- 19 could you describe briefly the process of who and how supervision
- 20 or management reviews the effect of closing or response to work
- 21 orders?
- MR. NABB: Okay. Maximo is our maintenance and
- 23 materials management system. In April and May of 2009, we
- 24 upgraded to Version 6 of this Maximo system. As part of that
- 25 process, we were able, in there, to configure specific dashboards

- 1 that look at corrective maintenance work orders and preventative
- 2 maintenance work orders on those dashboards, particularly
- 3 configured one for supervisors that look at the corrective
- 4 maintenance and preventative maintenance within their specific
- 5 realms of responsibility.
- And a second set of dashboards for the region managers,
- 7 assistant superintendents, superintendent, and myself to look at
- 8 what is a more global picture of the actions that are taking place
- 9 to resolve or correct the problems or complete the preventative
- 10 maintenance work orders. So there are specific dashboards in the
- 11 Maximo system that they refer to for that. In fact, it comes up
- 12 on their opening screen when they open it, so it is immediately
- 13 displayed to them.
- MR. McFARLIN: Thank you. Then I'd like to ask briefly
- 15 about the control operator's displays in the operations control
- 16 center in regard to view of the system and the train movements.
- 17 Would that be your area?
- 18 MR. NABB: No, it would not.
- 19 MR. McFARLIN: Don't tell me that person's not here.
- 20 I'm sorry. Would that be Mr. Hielmann?
- 21 MR. KLEJST: I can assist on a limited basis.
- 22 MR. McFARLIN: Okay. Well, it's kind of a general or
- 23 broad question, but in regard to tracking visually movements of
- 24 trains; obviously, there are many. Does your system use what we
- 25 would commonly refer to as a train ID or some form of identifying

- 1 each individual train?
- 2 MR. KLEJST: Yes.
- 3 MR. McFARLIN: Thank you. If there is a loss of shunt
- 4 experienced, is there any action that results regarding the train
- 5 ID that must be noticed or some action taken by the control
- 6 operator to rectify the fact that that ID was affected or lost,
- 7 anything of that regard?
- 8 MR. KLEJST: When you say the control operator, you're
- 9 talking about the person at central control observing --
- MR. McFARLIN: Yes, sir.
- 11 MR. KLEJST: -- the loss of train detection?
- MR. McFARLIN: Yes.
- MR. KLEJST: Not necessarily the case that he would be
- 14 able to observe that. He has other duties and it's a flashing in
- 15 the fire that just happens momentarily if it does. So I don't
- 16 know that the controller could be held accountable for catching a
- 17 momentary loss of train detection. For one thing, the computer
- 18 system that the controller is using is a non-vital system, for
- 19 those who are not familiar with the term vital, I know you are.
- 20 But the vital equipment that provides for the safety of train
- 21 movement is designed to be failsafe.
- The computer that is used for automatic train
- 23 supervision at central control operation is not designed failsafe.
- 24 So you can't 100 percent trust everything that's on there, not
- 25 being designed failsafe, it's possible for it just to fail in any

- 1 manner, which makes it less -- the information you're getting from
- 2 it less reliable in that respect.
- 3 MR. McFARLIN: Thank you. To clarify on my part, I was
- 4 really only asking if there is any change to a train's ID that
- 5 would need to be acknowledged in any way if it has experienced a
- 6 loss of shunt. For example, it converts from a solid indication
- 7 to flashing or something.
- 8 MR. KLEJST: I don't know that I could answer that. We
- 9 would need to get the software programmer with us to do that.
- 10 Maybe Mr. Kubicek would know from his experience during the
- 11 investigation, but I don't know. At least what I know to date,
- 12 the ID stays consistent is what I've witnessed on my part.
- MR. McFARLIN: Thank you.
- And one last question for Mr. Nabb related to the eight
- 15 instances of parasitic oscillation being found post-accident in
- 16 the system-wide testing for such. You made the statement that
- 17 those were all corrected. Could you please share with us what
- 18 constituted corrected? In short description.
- 19 MR. NABB: That we took the necessary action to correct
- 20 that. I would have to go back to the individual records of those
- 21 eight circuits and look at exactly what the remedy was that was in
- 22 there. I don't think it was, in other words, a standard remedy
- 23 such as replacing the modules or something like that. I would
- 24 have to look at those individual records to say specific what
- 25 specific action was done. I do know that there was a tremendous

- 1 amount of documentation recorded from these tests and that
- 2 documentation was submitted to the engineering department upon the
- 3 completion of the task. So I could get you those records, I do
- 4 not have them with me for those eight circuits.
- 5 MR. McFARLIN: Well, I would suggest that given the fact
- 6 that actual conditions similar were found, the corrective action
- 7 taken in descriptive terms may be warranted in this process and
- 8 should be made part of the public docket.
- 9 MR. NABB: I can make those records available.
- 10 CHAIRMAN SUMWALT: Okay, we'd like to have those.
- 11 HEARING OFFICER DOBRANETSKI: Okay.
- 12 CHAIRMAN SUMWALT: Let's get a description of what it is
- 13 and when you can provide those, Mr. Nabb.
- MR. NABB: The description will be the actions that were
- 15 taken to correct the parasitic oscillations and I should be able
- 16 to provide that in a week with the listing of the circuits.
- 17 CHAIRMAN SUMWALT: That would be good. You'll send that
- 18 to Mr. Dobranetski. Thank you very much.
- 19 MR. McFARLIN: Thank you. And one last question,
- 20 Mr. Nabb, again regarding those eight instances in eight separate
- 21 locations, was past data reviewed at each of those locations and
- 22 if so, did that data indicate loss of shunt experienced in
- 23 conjunction with those conditions?
- 24 MR. NABB: I don't have an answer to that. I don't know
- 25 if the -- it was a historical analysis done of all the circuits in

- 1 the system at that time. That would not be something that I would
- 2 routinely expect the technicians would have done. That is more --
- 3 an analysis function of that nature would be something more that
- 4 would be undertaken by the engineering department to analyze if
- 5 there are any historical trends showing on these circuits.
- 6 MR. McFARLIN: Well, could I request that WMATA include
- 7 an answer to that question within this document of what corrective
- 8 action was taken? In other words, include any data review of
- 9 history of those locations that indicated failure of the track
- 10 circuits.
- 11 MR. NABB: Yes.
- 12 CHAIRMAN SUMWALT: Okay, good. So that will be included
- 13 with the previously mentioned document.
- MR. McFARLIN: Thank you. And that's all I have.
- 15 CHAIRMAN SUMWALT: Thank you. We'll go for round two
- 16 and how many parties -- if you will, just raise your hands. How
- 17 many parties would like to go for the second -- okay. So we'll
- 18 just take it in turn. Mr. Flanigon with the FTA, any follow up?
- MR. FLANIGON: No follow up, sir.
- 20 CHAIRMAN SUMWALT: Thank you. TOC?
- 21 MR. MADISON: Just one follow-up question. This is to
- 22 Mr. Hiller. Are you aware that the TOC had requested
- 23 documentation of any analysis regarding the decision to belly the
- 24 1000 Series cars?
- 25 MR. HILLER: Yes, I'm aware that there was a request to

- 1 the safety department requesting some validation for this and I
- 2 was -- I did provide a response to Mr. Kubicek regarding, you
- 3 know, there's a first order of approximations that show kinetic
- 4 energy is absorbed during a collision with the first car and this
- 5 was really based on the -- or the 1996 study provided by the Booz
- 6 Allen Hamilton. So that was my contribution to that and so yes,
- 7 answer to your question.
- 8 MR. MADISON: Thank you. No further questions from TOC.
- 9 CHAIRMAN SUMWALT: Okay, WMATA.
- 10 CHIEF TABORN: Mr. Chairman, I have one question for
- 11 Mr. Hielmann. After the accident, was parasitic oscillation found
- 12 in circuits with all GRS equipment?
- MR. HIELMANN: Yes, as a matter of fact. I don't know
- 14 if that's the case for the eight locations that Mr. Nabb referred
- 15 to, but the engineering group spent several weeks in the field
- 16 following the accident investigation, testing track circuits that
- 17 were reported to have timing anomalies in the loss of shunt tool
- 18 data and we did find parasitic oscillation in a number of those
- 19 circuits out of approximately 100 circuits tested by
- 20 September 4th. We had discovered approximately 18 percent of
- 21 those track circuits that were 100 percent GRS track circuits had
- 22 parasitic oscillation.
- 23 CHIEF TABORN: Thank you very much.
- 24 CHAIRMAN SUMWALT: Washington DC Fire and EMS
- 25 Department?

- 1 CHIEF SCHULTZ: Thank you, one question. I think it's
- 2 probably most appropriate by Mr. Kubicek. My understanding is
- 3 that general orders, safety memorandums, are passed down and I
- 4 think I heard testimony that employees are required to sign as
- 5 acknowledgement of those. Is there a compliance mechanism in
- 6 place that assures compliance with that and if so, can you
- 7 describe it?
- 8 MR. KUBICEK: The compliance mechanism would be with our
- 9 quality control. Once the, you know, formal process is
- 10 established and identified, we would let the respective
- 11 departments start generating their information, give them time to,
- 12 you know, stabilize their process, and then we would start
- 13 bringing in our quality control people to start, you know, their
- 14 findings and reviews to make sure that they're adhering to their
- 15 standards.
- 16 CHIEF SCHULTZ: Thank you.
- 17 CHAIRMAN SUMWALT: Thank you. ATU
- 18 MS. JETER: Did the Authority, or how did the Authority
- 19 alert the operators that there was a possibility of the occurrence
- 20 of them not being able to read the train ahead of them because of
- 21 the activity that took place at the Rosslyn station, at -- I think
- 22 you said Potomac Avenue yesterday and the Fort Totten incident.
- 23 Have the operators been alerted to the fact that there is a
- 24 possibility that because of this occurrence or this anomaly that
- 25 they will not be able to see or read the train ahead of them?

1 MR. KUBICEK: As far as a formal bulletin, that's why we

- 2 went from an ATO operation to a manual operation and we were
- 3 working with our engineering staff on that. We did put out some
- 4 letters to describe that we wanted to stop everybody at the eight-
- 5 car marker, but into specific details, can I comment that we
- 6 released a series of letters on that other than our meetings with
- 7 the union and respective employees.
- 8 MS. JETER: After the original incident that gave rise
- 9 to this taking place, the one that happened at Rosslyn, was there
- 10 an alert put out to operators that there was a possibility,
- 11 because they were in ATO then up until the Fort Totten incident?
- MR. KUBICEK: Since it's a little bit before my time,
- 13 Mr. Hielmann might have a little bit more insight on that, at
- 14 Rosslyn.
- 15 MR. HIELMANN: In the company newsletter, there was a
- 16 write-up awarding and also at a public awards ceremony actually in
- 17 this room, where General Manager Dick White awarded both of the
- 18 operators that prevented collisions in that incident and then both
- 19 of those operators and the entire incident was published in the
- 20 company newsletter, so everyone in the company was apprised of
- 21 that incident.
- 22 MS. JETER: Aren't there specific NTOs or bulletins that
- 23 are given to operators when there is something that you want them
- 24 to know, something that you want them to be aware of? Isn't there
- 25 a specific bulletin that's given to them?

- 1 MR. HIELMANN: Yes, there is. In their drop slips, in
- 2 their instructions, and I'd just have to go back through the
- 3 historical information to see what we corresponded to the
- 4 operators.
- 5 MS. JETER: Thank you.
- 6 CHAIRMAN SUMWALT: Thank you. Alstom.
- 7 MR. ILLENBERG: Just a few follow-up questions for
- 8 Mr. Hielmann. Since the June 22nd Fort Totten incident, has WMATA
- 9 changed its practice regarding the -- in their GRS track circuit
- 10 equipment with US&S impedance bonds?
- MR. HIELMANN: Yes, we have, as I explained, I think,
- 12 yesterday. We've changed the process for the Ansaldo track
- 13 circuit replacement in a manner that the impedance bonds are
- 14 replaced simultaneously with the track circuit modules so that
- 15 there are no adjustments required to a GRS track circuit in the
- 16 process.
- 17 MR. ILLENBERG: Thank you. Mr. Hielmann, on page 11 of
- 18 the Signal and Train Control Group Report, Exhibit L, it states
- 19 that after the US&S high-current substation return bond at
- 20 B2311-071 was installed on December 12th, 2007, the track circuit
- 21 began bobbing between trains' movements and continued
- 22 intermittently until the day of the accident. And page 7 of the
- 23 same report, it states that immediately after the US&S impedance
- 24 bond at B2304-33 was installed on June 17th, 2009, the track
- 25 circuit began bobbing and exhibiting abnormal behavior.

- 1 Mr. Hielmann, was WMATA aware of complaints by the maintenance
- 2 crews about compatibility of US&S bonds with the GRS original
- 3 track circuit equipment?
- 4 MR. HIELMANN: You say complaints from the maintenance
- 5 crews?
- 6 MR. ILLENBERG: Yes.
- 7 MR. HIELMANN: WMATA was aware of complaints from the
- 8 maintenance crews. The maintenance crews are part of WMATA they
- 9 were talking about, so --
- 10 MR. ILLENBERG: I'm speaking of WMATA management.
- 11 MR. HIELMANN: I was aware of concerns.
- 12 MR. ILLENBERG: And what were those concerns?
- 13 MR. HIELMANN: About compatibility issues stated. Not
- 14 what the compatibility problem was, but that there was a concern
- 15 about compatibility and that is the reason why Mr. Glansthrop
- 16 produced the engineering bulletin after he did his research.
- 17 MR. ILLENBERG: Okay. I'd like to just read some
- 18 comments from some of the testimony of the maintenance people and
- 19 I'd like to read a couple of these. "All I know is that when
- 20 those bonds were put in, there were problems. It was not one
- 21 bond, they're never right. It's just they're never right. We
- 22 complained about -- said it does this, how can you do this?" On
- 23 another, WMATA maintenance personnel told the NTSB that this issue
- 24 of US&S bond and Alstom track circuit incompatibility had been
- 25 raised to management but nothing was done to correct the problem.

- 1 He said the problem "fell on deaf ears." What has WMATA done to
- 2 address these comments?
- 3 MR. HIELMANN: As you recall, I said that during the
- 4 investigation one of the steps of the investigation was that the
- 5 NTSB investigator and myself went to several train control rooms.
- 6 We pulled data from the log entries that were made in those rooms,
- 7 looking for this type of problem that they were talking about, a
- 8 compatibility problem. We did not find any reason to consider a
- 9 compatibility problem.
- We know that the impedance, the load impedance, of the
- 11 two are different, but we didn't find any other evidence of a
- 12 compatibility problem. During the process of changing out bonds,
- 13 the maintainers had to also replace the connectors that connect
- 14 the bond to the rails and whenever there was a faulty connection
- 15 in that process that would've created problems with the track
- 16 circuit --
- 17 MR. ILLENBERG: Okay.
- 18 MR. HIELMANN: We do know -- if you'll let me finish.
- 19 We do know that from the log entries that that is how the problems
- 20 where the supposed compatibility was reported, was corrected by
- 21 correcting those connections.
- 22 MR. ILLENBERG: Mr. Chairman, Alstom would like to offer
- 23 into evidence the transcripts of the June 27th, 2009 NTSB
- 24 interviews of Thomas Paceski (ph.), WMATA AA mechanic;
- 25 Ken Tiffner (ph.), WMATA AA technician; Bruce Rybel (ph.), WMATA

- 1 AA mechanic; and Christopher Lucas, WMATA technician.
- 2 CHAIRMAN SUMWALT: Well, they're in the docket. They're
- 3 already in the public docket for the accident. I have them in my
- 4 hands.
- 5 MR. ILLENBERG: Okay.
- 6 CHAIRMAN SUMWALT: So --
- 7 MR. ILLENBERG: So they are part of the public record,
- 8 then?
- 9 CHAIRMAN SUMWALT: Yes, indeed. I pulled them off the
- 10 public webpage last night, so they are in the docket. Do they
- 11 need to be part of the exhibits?
- 12 HEARING OFFICER DOBRANETSKI: No, they don't. Since
- 13 they're already in the docket, they're already part of the public
- 14 exhibit.
- 15 MR. ILLENBERG: Okay. Thank you for that clarification.
- 16 CHAIRMAN SUMWALT: Yes, sir. Thank you.
- 17 MR. ILLENBERG: Okay, I have just one more question, if
- 18 I may?
- 19 CHAIRMAN SUMWALT: Yes, you may. You're under your
- 20 time, thank you.
- 21 MR. ILLENBERG: Okay. Mr. Hielmann, going back to Fort
- 22 Totten, and we discussed previously, in my previous questions, the
- 23 installation of the US&S bonds on December 12th and that the
- 24 transmit power level was increased to 70 percent -- and we didn't
- 25 mention that before, but the report says the power level was

- 1 increased to 70 percent -- and then on June 17th at B2304+33 the
- 2 power level was increased from 30 percent to 55 percent. And my
- 3 question to you, Mr. Hielmann, is before the changes in the
- 4 impedance bond and the corresponding increases in the power levels
- 5 within the track circuits, were there any reports of incidents of
- 6 loss of train detection in Track Circuits B2304 or B2312 at Fort
- 7 Totten?
- 8 MR. HIELMANN: You made a lot of statements before you
- 9 asked that question. One of your statements was power level
- 10 increased to 70 percent. I don't have any knowledge of --
- MR. ILLENBERG: I'm quoting that from the Signal and
- 12 Train Control Group report.
- MR. HIELMANN: Okay. That is not for the B2304 track
- 14 circuit, then?
- MR. ILLENBERG: No.
- 16 MR. HIELMANN: Okay. No, I'm not aware of any other
- 17 train detection problems from a prior time. As a matter of fact,
- 18 the NTSB and myself went through records for the B2304 track
- 19 circuit and that region for train detection loss all the way back
- 20 to prior to December of 2007 and found that it only began
- 21 occurring June 17th of 2009.
- 22 MR. ILLENBERG: Okay. I have no other questions.
- 23 CHAIRMAN SUMWALT: Thank you very much. And to Ansaldo.
- 24 MR. PASCOE: We have no questions at this time,
- 25 Chairman.

- 1 CHAIRMAN SUMWALT: Thank you. FRA.
- 2 MR. McFARLIN: Yes, thank you. Just one, please,
- 3 Mr. Hielmann. Does WMATA have, let's say, organized historic
- 4 records of what we would normally refer to as false proceed signal
- 5 failures or train control failures unsafe to the movement of a
- 6 train?
- 7 MR. HIELMANN: No, I don't believe there is a compiled
- 8 record of all incidents.
- 9 MR. McFARLIN: Thank you.
- 10 CHAIRMAN SUMWALT: Thank you. Are there any further
- 11 questions from the parties before we go back to the Technical
- 12 Panel? If there are, please raise your hand.
- 13 (No response.)
- 14 CHAIRMAN SUMWALT: Seeing none, we will move on.
- 15 Ms. Jeter, in your last round of questioning, did you specifically
- 16 ask for documentation? I'm not under the impression that you did.
- 17 In your first round of questioning, you did, and we've gotten that
- 18 into the record. Was there something that you requested from the
- 19 second round? I was not aware of that. Somebody sent me an
- 20 e-mail saying that you had, so I just wanted to verify.
- Okay, are there any follow-ups from the Technical Panel?
- (No response.)
- 23 CHAIRMAN SUMWALT: We'll now go to the Board of Inquiry
- 24 and starting with Mr. Ritter.
- 25 MR. RITTER: Yes, I have a couple of questions for

- 1 Mr. Hielmann. You stated that, I guess, in testing modules that
- 2 of 100 tested, 18 percent had parasitic oscillation that were all
- 3 GRS equipment and I guess the question that comes to mind is, are
- 4 all these -- what is it about the modules that makes them
- 5 susceptible to parasitic oscillation?
- 6 MR. HIELMANN: I don't think I can answer that question.
- 7 MR. RITTER: Okay. So did you find cases, then, with
- 8 mixed equipment and then cases where the equipment wasn't mixed
- 9 and you still had parasitic oscillations occur?
- 10 MR. HIELMANN: I would say yes to your question except
- 11 that there was only case I know of with mixed equipment.
- 12 MR. RITTER: And what case was that?
- 13 MR. HIELMANN: Fort Totten collision location.
- MR. RITTER: Okay. This may have been answered
- 15 yesterday, but we go back to the Rosslyn incident. I know you
- 16 stated that you believe the probable reason for the loss of train
- 17 detection there was most likely the cabling; is that correct?
- 18 MR. HIELMANN: At the time of that investigation, it was
- 19 the only theoretical solution we had for the symptoms that were
- 20 present.
- MR. RITTER: Okay.
- 22 MR. HIELMANN: We have no evidence otherwise, at this
- 23 point. The two modules, transmitter and receiver modules that
- 24 were in the incident at Rosslyn, were subsequently tested in the
- 25 training lab when we were doing the tests from the Fort Totten

- 1 modules and we found that they did produce parasitic oscillations
- 2 and they were turned over to Alstom for further testing.
- 3 MR. RITTER: I guess I got -- that answered my next
- 4 question. So was there mixed, so-called mixed, equipment in terms
- 5 of the impedance bonds in the Rosslyn case?
- 6 MR. HIELMANN: No, sir.
- 7 MR. RITTER: Okay. So I heard -- I'm trying to resolve
- 8 a question that came into my mind when I heard that there were
- 9 eight cases, I guess, that were found after the test procedure was
- 10 developed, there were eight track circuits that had parasitic
- 11 oscillation. But Mr. Hielmann, you mentioned that out of 100
- 12 tests, 18 percent had parasitic oscillation, so what's the
- 13 difference in the numbers there?
- MR. HIELMANN: I believe the eight that Mr. Nabb refers
- 15 to are eight track circuits that failed the test procedure. The
- 16 presence of the parasitic oscillation is not threatening except
- 17 under certain circumstances where it fails in several areas. It
- 18 could be a contributing issue later, but what we were testing for
- 19 in the procedure that he implemented throughout the system was not
- 20 only parasitic oscillation, but also a communication of that
- 21 parasitic oscillation between the transmitter module and the
- 22 receiver module of the track circuit, however slight that might've
- 23 been. If we could measure that, then that was considered an area
- 24 we had to investigate further.
- 25 The procedure is WMATA's Automatic Train Control Test

- 1 Procedure T163 -- it's published in October -- and in that
- 2 procedure, if you found both the parasitic oscillation and the
- 3 communication path being used, then you had to take additional
- 4 tests. If those tests failed, then the conclusion was, according
- 5 to the procedure, replace the modules. In the case of the 18
- 6 percent that I mentioned, I don't know the exact number; I'm using
- 7 the 18 percent based on the numbers that I know. It was slightly
- 8 less than 100 track circuits. The parasitic oscillation that we
- 9 saw on those track circuits was not necessarily being communicated
- 10 to another module.
- 11 MR. RITTER: So I assume that those -- it's really
- 12 related to the path and is that a fair statement? Because where
- 13 are those modules that exhibited parasitic oscillation? Are they
- 14 still in the system?
- 15 MR. HIELMANN: Yes, they are still in the system. In
- 16 order for the failure mode that we believe we see on the track
- 17 circuit with the parasitic oscillation communicating between the
- 18 transmitter and the receiver without having to go through the
- 19 rails, in order for that to happen you need both the parasitic
- 20 oscillation to be generated in the first place and then you also
- 21 need to have a path that is carrying that signal to the receiver.
- 22 MR. RITTER: So are the modules, all the power levels
- 23 that have been, I guess, used in terms of track circuit
- 24 adjustments, are those -- are the modules compatible with these
- 25 different power levels, in your opinion?

- 1 MR. HIELMANN: The power levels on the modules are from
- 2 zero to 100 percent with tap settings, so there's a fixed number,
- 3 possibly 10 different power level settings that you can use and
- 4 they're in steps. As far as the modules go, they can be used up
- 5 to 100 percent. There is a restriction placed on them by GRS in
- 6 their documentation not to exceed 60 percent on certain types of
- 7 impedance bonds because the number of coils in the bonds changes
- 8 the parameters a little bit.
- 9 MR. RITTER: So did you have to exceed 60 percent to do
- 10 any of the impedance bond replacement activity?
- 11 MR. HIELMANN: Let me clarify about the 60 percent.
- 12 The 60 percent is for track circuits that use TWC on the
- 13 transmitter end of the track circuit. TWC is train to wayside
- 14 communication. That is the limiting factor. If they have that
- 15 type of impedance bond installed, then they're limited to 60
- 16 percent. I can't answer your question because I'm not the one out
- 17 there doing the adjustments and when you do the adjustments, the
- 18 requirement in PMI 11000, which gives the instructions at the time
- 19 of accident --
- MR. RITTER: Okay.
- 21 MR. HIELMANN: -- the instructions in there, in two
- 22 different places, offered a warning not to exceed 60 percent if
- 23 it's a TWC-style bond.
- 24 MR. RITTER: Okay. So then was there a TWC-style bond
- 25 in Fort Totten?

- 1 MR. HIELMANN: Not in the incident track, sir.
- 2 MR. RITTER: Okay. So in other words, then, anywhere --
- 3 any setting from zero to 100 percent would be compatible with the
- 4 design?
- 5 MR. HIELMANN: That's correct.
- 6 MR. RITTER: Okay. I don't have any other questions.
- 7 CHAIRMAN SUMWALT: Thank you, Mr. Ritter.
- 8 Now, Dr. Kolly?
- 9 DR. KOLLY: Yes, I have a few questions. Mr. Hiller,
- 10 from a crashworthiness perspective, was the Fort Totten collision
- 11 a high-energy collision?
- MR. HILLER: Yes, sir. I believe it was.
- DR. KOLLY: And how does that compare to the conditions
- 14 that you're conducting these tests? You said you're conducting
- 15 tests and there are some guidance where you have a 15 to a 20-mile
- 16 per hour collision that you're looking at the crashworthiness of
- 17 the car; the conditions of the Fort Totten collision, how does
- 18 that compare?
- 19 MR. HILLER: The Fort Totten collision, in my opinion,
- 20 was much higher than 20 miles an hour. The speeds of 15
- 21 kilometers per hour and 20 miles per hour, these are standards
- 22 that are not entirely adopted -- well, they're not adopted by
- 23 metros, heavy transit. There is no crashworthy "requirement" for
- 24 systems like ours. Best practice says we should include those, so
- 25 we do.

- 1 Now, there has to be a threshold at which the passengers
- 2 will experience an acceleration while they're in the car once they
- 3 experience a collision and we use recommendations from APTA about
- 4 that, it's like five g's and then the surrounding environment must
- 5 be in consideration. So those are some of the reasons why we use
- 6 20 at the threshold, because as you go higher and higher with
- 7 this, you're going to have more weight associated with energy
- 8 management, more interior weight associated with fixtures that
- 9 will minimize the accelerations of the passengers, themselves. So
- 10 I hope I've answered your question.
- DR. KOLLY: Yes, you have. With regard to the collision
- 12 at Fort Totten, did those specific cars react as you might have
- 13 anticipated under those conditions? Was the damage what you may
- 14 have anticipated at those particular speeds?
- 15 MR. HILLER: Not knowing the speed but knowing the
- 16 failure mode of not only our transit vehicle and other transit
- 17 vehicles, I would say yes, it's consistent with that design.
- 18 DR. KOLLY: Okay. And so you didn't find any particular
- 19 maintenance issues or repairs or aging deterioration of the
- 20 railcars, themselves, contributed in a significant way to the
- 21 damage? It's basically the damage that you saw at the Fort Totten
- 22 accident was a result of the design of the cars and the operating
- 23 environment of that collision?
- 24 MR. HILLER: I would agree with your statement, yes.
- DR. KOLLY: Okay. With regard to the new series of cars

- 1 that you're ordering, the 7000 Series cars, would you expect that
- 2 those conditions of the Fort Totten accident, that there would've
- 3 been a significant difference in the crashworthiness and
- 4 survivability?
- 5 MR. HILLER: I believe the difference would be the
- 6 telescoping that we saw with the Fort Totten would be a
- 7 significant difference. I would not expect that.
- 8 DR. KOLLY: Are you expecting that the 7000 Series cars
- 9 would be able to withstand that type of an accident and basically,
- 10 you know, have no significant resulting injuries?
- MR. HILLER: Again, not knowing the speed, I would not
- 12 expect that there would be as many, but I would expect there would
- 13 be resulting injuries, yes.
- DR. KOLLY: I guess that, you know, it just points out
- 15 the severity of that particular accident and I guess it really,
- 16 you know, emphasizes the point that the crashworthiness is really
- 17 kind of a last thing we should rely upon. We need to prevent
- 18 these collisions and not rely solely upon the crashworthiness of
- 19 the cars, themselves. With that in mind, Mr. Hielmann, yesterday
- 20 you testified that there were at least two incidents and the Fort
- 21 Totten accident that had one thing in common and you said it was
- 22 the unsafe failure of the automatic train control system. Did I
- 23 hear you correctly?
- 24 MR. HIELMANN: Yes, you did. I said automatic train
- 25 protection --

- DR. KOLLY: Okay.
- 2 MR. HIELMANN: -- but the automatic train protection and
- 3 the automatic train control system include what is on the tracks,
- 4 in the equipments rooms, and on the car. And the entire system
- 5 does.
- 6 DR. KOLLY: Yes. Okay, thank you. Would you consider
- 7 those particular failures that you saw or that you know of in
- 8 those two incidents and the accident, what we -- the term we use
- 9 in the industry, being a single-point failure? Meaning if there
- 10 is the one failure there's no backup or redundancy that prevented
- 11 that failure and that failure, in itself, resulted in the
- 12 catastrophic condition?
- MR. HIELMANN: Right. Single-point failures go in the
- 14 automatic train control vital circuit designs. We have failsafe
- 15 equipment provided by the manufacturers and failsafe designs
- 16 around it so that there's a predictable failure mode for any of
- 17 these pieces of equipment. In the case of, for example, the
- 18 Potomac Avenue overrun where vital relay failed, when a vital
- 19 relay function is to prevent the occurrence of something like that
- 20 and when it fails in the wrong direction, that is, it failed to
- 21 drop away when energy was removed from it, then that's a single-
- 22 point failure. Throughout the signaling industry, vital relays,
- 23 for example, are used on mainline railroads and on transit systems
- 24 as protection against collisions, derailments, accidents, and many
- 25 times those vital relays, for example, are a single-point failure

- 1 if they fail.
- DR. KOLLY: With that in mind, has WMATA -- have you
- 3 conducted or had conducted for you a formal engineering review
- 4 such as, let's say -- I'm sure you're familiar with a failure
- 5 modes and effect analysis -- of the entire system to look and see
- 6 are there other instances of single-point failures or unacceptable
- 7 risk in the system?
- 8 MR. HIELMANN: Yes. Every one of our contracts
- 9 requires, on vital equipment, requires the manufacturers to
- 10 produce the hazard mode and effects analysis for failure, mode and
- 11 effects analysis for us and categorize all the risks and severity
- 12 of the risks and the probability of the risks and what is done to
- 13 mitigate them.
- DR. KOLLY: So was this, what we're looking at here with
- 15 the particular failure of the electronic signaling system in this
- 16 instance of Fort Totten and perhaps the other two, was that
- 17 identified in that type of an analysis?
- 18 MR. HIELMANN: Are you asking me if parasitic
- 19 oscillation was covered in any hazard mode and effects analysis?
- DR. KOLLY: Yes.
- MR. HIELMANN: Not to my knowledge.
- 22 DR. KOLLY: Is there any effort on the part of WMATA to
- 23 go back and review this type of an analysis to make sure that at
- 24 least this incorporated. It seems that you have identified a
- 25 particular failure mode and you're doing all you can to eliminate

- 1 this intermittent failure mode. Are you, in fact, sure that there
- 2 are no others existing and what are you doing to ensure that?
- MR. HIELMANN: We have gone back to our two signaling
- 4 vendors, major signaling vendors, for WMATA with a request to
- 5 provide a hazard mode and effects analysis for loss of train
- 6 detection and because prior to the Rosslyn incident, we had no
- 7 reason to believe that we were ever going to see a loss of train
- 8 detection and after the loss of train detection that -- at the
- 9 Fort Totten site, we've gone back and asked them to analyze the
- 10 system for that, but I'm retired now, so I don't know what
- 11 progress has been made on that.
- 12 DR. KOLLY: Would anyone on the panel know the status of
- 13 that progress? Mr. Kubicek.
- MR. KUBICEK: I do know the review is ongoing. I would
- 15 also like to add to the fact that while we're focusing, you know,
- 16 tremendously on our day-to-day operations and the engineering and
- 17 our functions, we're also looking at various redundancy systems,
- 18 as well. We've brought in, you know, all the major players that,
- 19 you know, provide train control, looking at our next generation of
- 20 train control and basically, when we have a critical system, as
- 21 we've seen, there is -- it is warranted for us to move forward in
- 22 the future with some form of redundancy. You know, that could be
- 23 an entirely different train control system in philosophy.
- I did communicate, like, in January that we're going to
- 25 be looking at an axle wheel counter, you know, device is a

- 1 redundant product as an overlay of what we have at this point in
- 2 time. Is it the right solution for our environment? We won't
- 3 really know until we get it out there and we start, you know,
- 4 applying these things and put it in our respective area, but there
- 5 is ongoing effort with our day-to-day systems as well as what
- 6 direction we should be moving forward in the future.
- 7 DR. KOLLY: Okay, thank you. Mr. Chairman, I have no
- 8 more --
- 9 CHAIRMAN SUMWALT: Thank you, Dr. Kolly.
- 10 And Mr. Dobranetski?
- 11 HEARING OFFICER DOBRANETSKI: Yes, thank you. I just
- 12 have a few questions. Mr. Kubicek, does WMATA receive federal
- 13 funding for purchasing new cars?
- MR. KUBICEK: Yes, sir.
- 15 HEARING OFFICER DOBRANETSKI: Is this through the FTA?
- 16 MR. KUBICEK: Through the federal government, yes.
- 17 HEARING OFFICER DOBRANETSKI: Okay. Are there any
- 18 requirements that these cars meet any standards or have any
- 19 specific equipment to get the federal funds?
- 20 MR. KUBICEK: We have an overall, you know, safety
- 21 certification process we do. We are required to follow, you know,
- 22 various, I quess you could say, industry standards, as well.
- 23 HEARING OFFICER DOBRANETSKI: Okay. But does the
- 24 federal government put any requirements that you should have?
- 25 MR. KUBICEK: I can't say that there's any specific, you

- 1 know, direct guidelines on how we should build it or how we should
- 2 assemble it or how we should integrate it, but I do know that, you
- 3 know, there is a funding mechanism, a safety certification, you
- 4 know, process, the validation of the program. And we do have
- 5 oversight by them and typically, when a project gets going, that's
- 6 a meeting of at least a minimum of monthly and more than likely
- 7 we're in direct contact with them several times a month.
- 8 HEARING OFFICER DOBRANETSKI: Okay. Has the federal
- 9 government ever required that you put event recorders on your new
- 10 equipment?
- 11 MR. KUBICEK: Not to my knowledge that it was a direct
- 12 line item segment that was mandated.
- 13 HEARING OFFICER DOBRANETSKI: It was mandated?
- MR. KUBICEK: I'm not aware of one that was specifically
- 15 outlined for us to install event recorders at this time. Again,
- 16 it falls back into the category, you know, of best practice and as
- 17 we continue to evolve, it's a very helpful tool in several
- 18 different areas of our operations.
- 19 HEARING OFFICER DOBRANETSKI: Okay. I believe we'll get
- 20 further into that tomorrow when we talk to the Federal Transit
- 21 Administration. Mr. Hiller, you talked about this 20-mile an hour
- 22 on a collision speed and it was best practice. Whose best
- 23 practice is that and is it something that is substantiated by
- 24 engineering calculations or by actual testing?
- MR. HILLER: The best practice -- well, first let me

- 1 speak to the 15 kilometer miles per hour is that ASTM RT-2
- 2 standard that was just recently released for rail passenger
- 3 vehicles, so collectively that body has put this number out as a
- 4 benchmark. The 20-mile-an-hour standard, this evolved in or this
- 5 appeared in the WMATA 5000 Series as a specification requirement.
- 6 This was based on, I would assume because I don't know
- 7 exactly where the 20 came from, but my assumption is that it's
- 8 just based on energy calculations, weight, the elements required
- 9 to mitigate some of these energies associated with a 20-mile-an-
- 10 hour collision and also the overall strength of the vehicle like
- 11 WMATA, with those 200,000 pound longitudinal -- requirement.
- 12 HEARING OFFICER DOBRANETSKI: Okay. So it's a consensus
- 13 number rather than one that has been developed from actual
- 14 testing?
- MR. HILLER: I believe so, yes.
- 16 HEARING OFFICER DOBRANETSKI: Earlier you testified
- 17 that, you know, if the 1000 Series cars were in the lead they
- 18 would have substantial damage and as they were, you know, in the
- 19 belly of the train, is this opinion or do you have some way of
- 20 confirming or substantiating your statement?
- 21 MR. HILLER: This is opinion.
- 22 HEARING OFFICER DOBRANETSKI: Okay, thank you.
- 23 Mr. Kubicek, several times I've heard stated that you follow a lot
- 24 of standards, you follow AREMA standards, which is the American
- 25 Rail Engineering and Maintenance Association; the Federal Railroad

- 1 Administration standards; other standards. Are these included
- 2 into your system safety plan that you follow specific standards or
- 3 do you just take a blanket standard or specific standards from
- 4 those organizations?
- 5 MR. KUBICEK: We take a sample of them. We have a
- 6 safety certification program, you know, from our part, from
- 7 engineering and maintenance, you assemble that, but at the end of
- 8 the day it does go through the safety department and they have the
- 9 final say-so on the certification of these programs.
- 10 HEARING OFFICER DOBRANETSKI: Okay. Does TOC or FTA
- 11 ever come back and check to see that you're doing what you say
- 12 you're doing?
- MR. KUBICEK: Yes, that's part of their project
- 14 management oversight that we have with the FTA. And the TOC, I've
- 15 seen them at the meetings as well.
- 16 HEARING OFFICER DOBRANETSKI: In the Rosslyn incident,
- 17 Mr. Hiller, you said that -- or Hielmann, you said this may have
- 18 been initially thought to have been a cable problem, but since
- 19 then, you know, you had the track circuit modules and found that
- 20 they could've been a problem. Why wasn't more testing done at the
- 21 time that those incidents occurred to find out just what happened
- 22 and tried to learn from it? Can you comment?
- MR. HIELMANN: Yeah, and I'll go back to yesterday's
- 24 testimony and my comments. When you have an intermittent problem
- 25 and the problem is not present during your testing, you're not

- 1 going to find the source of the problem. So once we had cut the
- 2 cable ties at the top of the rack and the problem disappeared, we
- 3 could've been out there testing for two years and never seen the
- 4 problem again. It was the deputy general manager's decision at
- 5 the time, that since we could not locate the problem, we had a
- 6 theory for it, we tested the theory and it produced the same
- 7 symptoms as the problem originally had.
- Now, replace all those parts, get them out of here, get
- 9 them out and put in new parts and readjust the track circuit and
- 10 test it; it was okay. We took the parts, the modules, that is,
- 11 and one of the engineers tested them in his office on power
- 12 supplies. He checked for crosstalk between different parts of the
- 13 module and things like that. He examined them carefully with a
- 14 microscope to see what problems he might be able to find with the
- 15 modules, and not having found any problems, he set the modules
- 16 aside until we had the accident at Fort Totten and then he
- 17 produced them.
- 18 HEARING OFFICER DOBRANETSKI: Okay. In hindsight, do
- 19 you think that it would've been better that you would've done the
- 20 equivalent amount of testing at the Rosslyn incident that you did
- 21 at the Fort Totten incident, you would've learned more?
- MR. HIELMANN: Actually, if you can produce an unlimited
- 23 amount of time for testing like that, there's no telling what
- 24 could come out of it. But we had a theory that the cables were
- 25 causing the problem and how that theory worked. We tested that

- 1 theory and produced exactly the same symptoms. We were relatively
- 2 convinced that the cables were the problem. So if you know what
- 3 -- if you think you know what the problem is and you correct it,
- 4 what other extensive test -- do you understand where I'm going
- 5 with this? There is no failure mode at the time. So in
- 6 hindsight, we could've spent more time on it, yes.
- 7 HEARING OFFICER DOBRANETSKI: Do you -- go ahead.
- 8 MR. HIELMANN: I think, if anything, what we should ve
- 9 done at that point was turn those modules over to Alstom, for them
- 10 to test, because you're getting into the track circuit design
- 11 engineering group now.
- 12 HEARING OFFICER DOBRANETSKI: Do you today believe it
- 13 was a cable problem or it was a problem with the track circuits?
- MR. HIELMANN: I still believe either one of them is
- 15 possible, that it caused a problem with the -- similar to Fort
- 16 Totten, where we see parasitic oscillation or it could've been the
- 17 cable.
- 18 HEARING OFFICER DOBRANETSKI: Okay, thank you,
- 19 Mr. Chairman, I have no further questions.
- 20 CHAIRMAN SUMWALT: Thank you, Mr. Dobranetski. You
- 21 raised a point a few minutes ago. Does the federal government
- 22 require WMATA or other transit agencies to meet certain
- 23 crashworthiness standards? And of course, unfortunately, we know
- 24 the answer to that is no, because the Federal Transit
- 25 Administration does not have the statutory authority to enact

- 1 those requirements and that is why a week ago the full NTSB voted
- 2 to put those issues on most wanted list of transportation safety
- 3 improvements to -- for the FTA to seek the statutory authority
- 4 from Congress so that they can in fact impose crashworthiness
- 5 standards on rail transit operators. And we would like for them
- 6 to require that once those standards have been developed, to
- 7 remove equipment that cannot be modified to meet those standards.
- 8 So thank you for raising that point so I could follow up
- 9 on our most wanted list. We think this is very important to have
- 10 -- for the government to mandate those minimum crashworthiness
- 11 standards. But as Dr. Kolly pointed out, that should be the last
- 12 layer of defense. We should be preventing the accident from
- 13 happening in the first place.
- Believe it or not, I just have one question and this
- 15 will be for Mr. Kubicek. Last Friday we had a press conference
- 16 prior to this public hearing and somebody from the media asked me
- 17 a question. And it came from discussions in the WMATA board
- 18 meeting and WMATA Customer Service Operations and Safety Committee
- 19 meeting the day prior, where this was discussed. The question
- 20 posed to me was, is WMATA safer to run in manual or in automatic?
- 21 And I said, I can't answer that and the reason I cannot answer
- 22 that is because I don't have all the information. So based on
- 23 what you know now about parasitic oscillation and other factors,
- 24 so that we can get the answer out there, is WMATA better off, from
- 25 a safety perspective, running in manual or in ATO?

1 MR. KUBICEK: Wow. In my opinion, at this time we are

- 2 better off operating in a manual mode operation. I think,
- 3 inherently, when you go into a full automated train operational
- 4 mode and you're relying on that system 100 percent -- and we've
- 5 pointed out a couple of events out there that are catastrophic in
- 6 their nature when they do happen. On my part, in good faith, I
- 7 could not recommend going into ATO until we, you know, made the
- 8 necessary repairs. Are there inherent risks, you know, operating
- 9 in a manual mode with automatic train protection? Absolutely.
- There's also railroads out there that operate in manual
- 11 mode with trip stops. There's also some railroads that have
- 12 manual mode with, you know, no devices out there. The opinion
- 13 again is the safest railroad is the one that never moves, but
- 14 unfortunately we're not in that environment. So at this
- 15 classification, that's where I would continue to work at. Then
- 16 once we start getting our repairs, you know, generated, then I
- 17 would be, you know, more comfortable in going back into an ATO
- 18 mode operation.
- 19 CHAIRMAN SUMWALT: Thank you. So basically WMATA has
- 20 done a risk assessment and as you pointed out, yes, there are some
- 21 additional risks from running in manual, but on balance, your
- 22 least risk scenario right now is to run in manual.
- MR. KUBICEK: Yes, sir.
- 24 CHAIRMAN SUMWALT: Thank you. Okay, we will take a
- 25 15-minute break. We will reconvene at 10:50. We are in recess.

- 1 (Off the record.)
- 2 (On the record.)
- 3 CHAIRMAN SUMWALT: Okay, we are back in session and
- 4 Mr. Dobranetski, if you will please swear in the witnesses for the
- 5 next panel.
- 6 (Witnesses sworn.)
- 7 HEARING OFFICER DOBRANETSKI: Mr. Madison, would you
- 8 state your full name, your current employer, your title and your
- 9 company address?
- 10 MR. MADISON: Yes. My name is Eric Madison. I'm
- 11 currently employed with the District of Columbia Department of
- 12 Transportation. I currently serve as transportation planner and
- 13 also chair of the Tri-State Oversight Committee.
- 14 HEARING OFFICER DOBRANETSKI: How long have you been in
- 15 your current position with the D.C. DOT?
- 16 MR. MADISON: I've been with the Department of
- 17 Transportation since August of 2003.
- 18 HEARING OFFICER DOBRANETSKI: And how long have you been
- 19 the chairman of the TOC?
- MR. MADISON: Since April of 2009.
- 21 HEARING OFFICER DOBRANETSKI: What are your duties and
- 22 responsibilities with TOC?
- 23 MR. MADISON: Well, as the chair of the Tri-State
- 24 Oversight Committee, I chair monthly meetings between the TOC
- 25 members, the WMATA System Safety, and FTA to discuss any safety

- 1 and security issues affecting Metrorail operations. I also attend
- 2 any conferences and workshops related to the implementation of the
- 3 Federal State Safety Oversight Program. I also receive any
- 4 notifications from the WMATA System Safety members on any
- 5 incidents or occurrences within the Metrorail system. And that's
- 6 pretty much it.
- 7 HEARING OFFICER DOBRANETSKI: Could you pull the
- 8 microphone closer?
- 9 CHAIRMAN SUMWALT: Yeah, let's get him some more volume
- 10 also, please.
- 11 HEARING OFFICER DOBRANETSKI: Could you provide a brief
- 12 description of the positions you have held and your other duties
- 13 and responsibilities and distinguish them from the D.C. DOT from
- 14 TOC?
- 15 MR. MADISON: Yes. As an employee of the D.C.
- 16 Department of Transportation, I currently serve as transportation
- 17 planner. Prior to that position, I was an operations manager with
- 18 D.C. DOT, and prior to that I came on with DOT as an
- 19 administrative management officer.
- 20 HEARING OFFICER DOBRANETSKI: Okay. And with TOC, are
- 21 you appointed at TOC by the D.C. DOT?
- 22 MR. MADISON: Yes, I was appointed by letter in March of
- 23 2009 and came on.
- 24 HEARING OFFICER DOBRANETSKI: So your supervision is
- 25 back with the DCDOT?

- 1 MR. MADISON: Yes.
- 2 HEARING OFFICER DOBRANETSKI: Thank you. Mr. Bassett,
- 3 for the record, please state your full name, your current
- 4 employer, your title and your company address.
- 5 MR. BASSETT: My name is Matt Bassett. I work for the
- 6 Virginia Department of Rail and Public Transportation. My title
- 7 is Manager of Safety, Security and Emergency Preparedness. My
- 8 address is 6363 Walker Lane, Suite 500, Alexandria, Virginia. And
- 9 did I miss anything?
- 10 HEARING OFFICER DOBRANETSKI: Yes, could you get closer
- 11 to the microphone?
- 12 MR. BASSETT: Certainly.
- 13 HEARING OFFICER DOBRANETSKI: How long have you been in
- 14 your current position with the Virginia DOT and with TOC?
- 15 MR. BASSETT: I've worked for the Virginia Department of
- 16 Rail and Public Transportation since March 2009, and I've been a
- 17 member of TOC since 2006.
- 18 HEARING OFFICER DOBRANETSKI: And what are your duties
- 19 and responsibilities both with your employer and with TOC?
- 20 MR. BASSETT: My employer hired me to serve full time on
- 21 the Tri-State Oversight Committee. So my primary job function is
- 22 to work on the TOC program. That includes duties similar to the
- 23 ones Mr. Madison noted; meeting with WMATA to discuss incidents
- 24 and accidents and events relating to the safety and security of
- 25 the Metrorail system; conducting audits; participating on accident

- 1 investigations; assisting with their hazard management program;
- 2 evaluating corrective action plans that may relate to the safety
- 3 or security of the rail system, and other duties.
- 4 HEARING OFFICER DOBRANETSKI: And what qualifications do
- 5 you have for your position?
- 6 MR. BASSETT: I have gone through the Transportation
- 7 Safety Institute's rail safety and security certification program.
- 8 In my previous employment I was also a state safety oversight
- 9 program manager for the Maryland Department of Transportation,
- 10 where I also served as a member on the Tri-State Oversight
- 11 Committee.
- 12 HEARING OFFICER DOBRANETSKI: Thank you. Mr. Chairman,
- 13 the witnesses are qualified and the questioning can begin with
- 14 Mr. Klejst.
- 15 CHAIRMAN SUMWALT: Thank you, Mr. Dobranetski.
- 16 Mr. Klejst?
- 17 MR. KLEJST: Thank you, Mr. Chairman. Good morning.
- 18 Mr. Bassett, could you please explain how the TOC is organized?
- 19 MR. BASSETT: Certainly. The Tri-State Oversight
- 20 Committee is organized as a standing interagency task force
- 21 between the three jurisdictions of Maryland, the District of
- 22 Columbia, and Virginia. The TOC is not an independent legal
- 23 creation such as WMATA; it is a standing working group. This was
- 24 established out of the requirements of the FTA's promulgation of
- 25 49 Code of Federal Regulations Part 659, which required that all

- 1 rail transit agencies which took federal funds were required to
- 2 have a state -- a designated state oversight agency that would
- 3 review a rail transit agency's safety and -- system safety and
- 4 security programs.
- 5 Obviously, no other rail transit agency in the country
- 6 runs into three separate jurisdictions such as we have between
- 7 Maryland, D.C., and Virginia. The three jurisdictions were faced
- 8 with two options. They could either handle the oversight among
- 9 three separate designated agencies with one rail transit agency
- 10 under their oversight, namely WMATA, or they could coordinate
- 11 their efforts through the establishment of one joint organization.
- Due to the obvious administrative burdens that it would
- 13 place both on WMATA and the agencies to have three separate
- 14 oversight organizations, the choice was made to establish the
- 15 Tri-State Oversight Committee via a memorandum of understanding in
- 16 1997. I believe that's entered in as part of our program
- 17 standard, which I believe is entered in as an exhibit. The basis
- 18 of the Tri-State Oversight Committee is its promulgation of the
- 19 requirements and its execution of the state safety oversight
- 20 requirements under 49 C.F.R. Part 659. The individual
- 21 jurisdictions, Maryland, D.C., and Virginia each have an
- 22 individual agency. In Maryland it's the Department of
- 23 Transportation, the Secretary's office for the Maryland Secretary
- 24 of Transportation. In Virginia it is the Virginia Department of
- 25 Rail and Public Transportation, which, for clarification's sake,

- 1 is a separate agency from VDOT. And in the District of Columbia,
- 2 as Mr. Madison mentioned, it is the District's Department of
- 3 Transportation. The agency leadership of each of those individual
- 4 agencies are responsible for appointing TOC members. There are
- 5 two TOC members from each jurisdiction. They also have the option
- 6 of appointing alternate members for support and to provide
- 7 additional expertise.
- 8 The TOC originally met on a quarterly basis. It now
- 9 meets on a monthly basis, with additional meetings as required.
- 10 The TOC enacts the requirements of 49 C.F.R. Part 659 by
- 11 establishing a system safety program standard. The program
- 12 standard is a document which sets out the requirements for WMATA
- 13 to meet in their System Safety Program Plan as well as their
- 14 security and emergency preparedness plan. These documents address
- 15 WMATA's response to hazard management, accident investigation, the
- 16 formulation of corrective actions related to the safety and
- 17 security of the system as well as other key areas.
- 18 In terms of the TOC membership, the TOC also engages the
- 19 services of a technical support consultant. Joining us behind us
- 20 is Ken Korach. He's the president of TRA, Transportation Resource
- 21 Associates. When there are certain areas of technical expertise
- 22 that individual appointed TOC members may not possess, such as
- 23 signals or track or vehicle engineering, for example, we have a
- 24 budget to address consultant support to provide that expertise on
- 25 an as-needed basis. That is most commonly brought into service

- 1 during the triennial audit. The triennial audit, as mandated by
- 2 659, is the TOC's every three years, in-depth evaluation of safety
- 3 and security at the Metro system.
- 4 We evaluate all aspects of the rail system safety and
- 5 security, including maintenance, operation, management practices,
- 6 and other aspects of it, and we bring in a number of technical
- 7 experts to perform the on-site portion of that audit. Once that
- 8 audit is concluded we track the -- we track findings and those
- 9 technical experts are available to the committee as needed. I
- 10 hope I didn't answer your question in excessive detail, but that's
- 11 a basic rundown.
- 12 MR. KLEJST: No, I do appreciate that very comprehensive
- 13 answer. You mentioned that there were two representatives from
- 14 each of three entities, Maryland, Virginia, and the District of
- 15 Columbia. How long is the term that each of those individuals
- 16 serve and are they rotated or are they staggered or is everyone
- 17 replaced at the same time?
- 18 MR. BASSETT: The terms for which individuals are
- 19 appointed to the TOC are determined by their individual -- by
- 20 their home agencies. Speaking from prior experience, it tends to
- 21 be that someone is appointed to the TOC by their leadership until
- 22 such time as either they choose to leave of their own volition or
- 23 their agency reassigns them elsewhere. The chair of the TOC
- 24 rotates between jurisdictions every year. Presently, from earlier
- 25 2009 into 2010, the District of Columbia holds the chair, while

- 1 the Commonwealth of Virginia, whom I represent, holds the vice
- 2 chair. Then, at an annual transition meeting, the chair
- 3 transfers, the vice chair takes over the chairmanship position and
- 4 then the jurisdiction which did not originally have either of
- 5 those moves into the vice chair. So next month, for example,
- 6 Maryland will assume the vice chair at the TOC, while Virginia
- 7 will assume the chair.
- 8 MR. KLEJST: So one's participation as a member of the
- 9 Tri-State Oversight Committee could be indefinitely, if that's the
- 10 desire of the individual entity, either Maryland DOT, Virginia
- 11 Department of Public -- Railroad and Public Transportation, or the
- 12 D.C. Department of Transportation?
- 13 MR. BASSETT: Yes, that determination is made by the
- 14 individual agencies.
- MR. KLEJST: Mr. Madison, you had described briefly some
- 16 of the functions that are performed by the Tri-State Oversight
- 17 Committee, as well as supplemented by Mr. Bassett. Other than the
- 18 implementation and monitoring of the System Safety Program Plan,
- 19 development of the SSP standard, and general oversight from a
- 20 safety and security standpoint, are there any other requirements
- 21 or are there any other areas that the Tri-State Oversight
- 22 Committee is involved in?
- MR. MADISON: Yes. As I mentioned earlier, we do
- 24 participate in monthly meetings with WMATA and there are also --
- 25 we participate in what's called a CAPTURE meeting. This is also a

- 1 meeting that's in addition to our monthly meeting. It basically
- 2 focuses on resolution of the corrective action plans. So this is
- 3 a meeting that is held typically with a member of the TOC and the
- 4 WMATA safety office, in addition to whatever departments that we
- 5 may require to be at that particular meeting.
- 6 So we may have a meeting with the safety office and
- 7 require that someone from operations attend that meeting and focus
- 8 on corrective action plans that deal specifically with operations.
- 9 So that's one other aspect where we participate with WMATA. We
- 10 also participate in any kind of on-site reviews, any kind of, you
- 11 know, assessments of the WMATA rail system that we deem necessary.
- 12 Those are some areas where we also participate.
- MR. KLEJST: We'll get into the, in greater level of
- 14 detail, some of the activities that take place during those
- 15 meetings, but thank you for that. As far as the current members
- 16 of the Tri-State Oversight Committee, how long have they been in
- 17 their positions? Perhaps we should start with the District of
- 18 Columbia first.
- 19 MR. MADISON: Let's see. I first became involved with
- 20 the TOC in March of 2009. I can't speak for my other
- 21 representative, but the other representative who is a D.C.
- 22 representative has been on for about a year and half. Prior to
- 23 that, other TOC members had been on for about two years at a time
- 24 and then they -- because of their other job functions, they had to
- 25 move on to other responsibilities.

- 1 MR. KLEJST: And Mr. Bassett, if you could respond from
- 2 the Virginia -- Commonwealth of Virginia, please.
- MR. BASSETT: Sure. And if it's okay, I'll give a brief
- 4 rundown as well on the Maryland folks, because --
- 5 MR. KLEJST: If you could, please, that would be
- 6 helpful.
- 7 MR. BASSETT: -- I used to work on that and none of them
- 8 are up here. I began working for the Virginia Department of Rail
- 9 and Public Transportation as a TOC member in March 2009, because
- 10 that was what I was hired to do as my full-time job. Previously,
- 11 I was a TOC member for Maryland and I joined the committee
- 12 originally in 2006, when I started my employment in the late
- 13 summer of 2006 with Maryland.
- So as you can see, I've been a member of the committee,
- 15 just working for two different states over the last three or four
- 16 years. The other full member of the TOC from Virginia,
- 17 Eloy Recio. He's been with the TOC, I believe, since late 2007,
- 18 early 2008. Maryland. The two current Maryland TOC members have
- 19 been with the TOC since May or June of 2009.
- 20 MR. KLEJST: And you said both members are from
- 21 Maryland?
- 22 MR. BASSETT: Both members from Maryland. I left
- 23 Maryland in March of 2009 and my other Maryland TOC member, my
- 24 boss, actually retired from state service about three months
- 25 later.

- 1 MR. KLEJST: And are the members that represent the
- 2 District of Columbia, the Commonwealth of Virginia, and the State
- 3 of Maryland, are they all employed by their respective nominating
- 4 agencies, such as Maryland DOT, the District of Columbia's
- 5 Department of Transportation, and the Virginia Department of
- 6 Railroad and Public Transportation?
- 7 MR. BASSETT: They are.
- 8 MR. KLEJST: Are there any options that may be available
- 9 in the memorandum of understanding that allows them to be drawn
- 10 from other sources?
- 11 MR. BASSETT: I won't speak specifically to the
- 12 memorandum of understanding. However, I do know that in the past,
- 13 jurisdictions appointed folks that they determined were qualified,
- 14 who were from, say, local government. To give an example,
- 15 Maryland, in the earlier part of, I think, 2000, 2001, appointed a
- 16 local government fire officer who had detailed knowledge of Metro
- 17 and emergency response procedures, and even though that individual
- 18 was not a direct employee of the Secretary's office, they were
- 19 deemed qualified and their jurisdiction agreed to let them serve
- 20 on the committee.
- 21 MR. KLEJST: But the general practice would be to
- 22 nominate individuals that are from the three nominating agencies,
- 23 correct?
- 24 MR. BASSETT: The general practice, yes.
- 25 MR. KLEJST: Okay. And are there any unique

- 1 requirements, professional experience, educational experience,
- 2 that is required by -- either defined in the memorandum of
- 3 understanding or used as a basis of the operation to determine how
- 4 an individual is selected to be a member of the Tri-State
- 5 Oversight Committee?
- 6 MR. BASSETT: Per the memorandum of understanding, each
- 7 individual jurisdiction sets qualifications and requirements for
- 8 the individuals that it appoints to the Tri-State Oversight
- 9 Committee. We have a broad range of experiences and backgrounds.
- 10 Some of our folks, career state safety oversight program managers,
- 11 such as myself, and one of my other members from Virginia have
- 12 been working in state safety oversight for a while. The other
- 13 individuals who have been appointed to the TOC, as I mentioned,
- 14 there is a fire chief who was a member from Maryland.
- 15 Other jurisdictions, for example, Eric has a
- 16 transportation planning background. I know that his other D.C.
- 17 co-member has a background in homeland security. We have a
- 18 professional engineer who's an alternate member of our committee
- 19 from Virginia. We also have individuals who have a railroad FRA
- 20 background. The areas in which we might not have our own
- 21 firsthand experience in, you know, such as track or signals or
- 22 vehicle engineering, as I mentioned previously, we rely on the
- 23 services of our consultant.
- 24 MR. KLEJST: But there is no requirement defined, per
- 25 se, that stipulates that there must be -- in order to participate

- 1 as a member of the Tri-State Oversight Committee, a background in
- 2 system safety, operations, you can be drawn from any discipline
- 3 from your respective nominating agencies.
- 4 MR. BASSETT: There are no written requirements. It's
- 5 up to the judgment of the individual nominating agencies.
- 6 MR. KLEJST: So I could either be a transportation
- 7 planner, I could be someone from the finance department, or I
- 8 could be someone that has a system safety background from a
- 9 previous employer. So the range of experience does vary?
- 10 MR. BASSETT: Yeah, I would just again say it's up to
- 11 the judgment of the individual agency.
- 12 MR. KLEJST: Is there a unique title for each of the
- 13 individual agencies that makes that nomination? For example, in
- 14 the District of Columbia, what would be the title of the
- 15 individual that would make the nomination on behalf of the
- 16 District?
- 17 MR. MADISON: Well, for the District it would typically
- 18 be the -- well, for the District it's typically a representative
- 19 from the Office of Mass Transit and then from the Office of Risk
- 20 Management. But the associate directors from each of those
- 21 administrations would make a recommendation to the agency head if
- 22 one of their staff members were to be selected to be on the TOC.
- 23 MR. KLEJST: So that was the Office of Mass Transit.
- 24 And I'm sorry, the other location?
- 25 MR. MADISON: Office of Risk Management. And the Office

- 1 of Mass Transit is now the Progressive Transportation Services
- 2 Administration, but we still have mass transit functions within
- 3 that office.
- 4 MR. KLEJST: And from the State of Maryland, do either
- 5 of you know the name or, I'm sorry, the title of the position that
- 6 would make that nomination?
- 7 MR. BASSETT: In my experience, the Secretary of
- 8 Transportation for the State of Maryland issued me a letter
- 9 formalizing my appointment to the TOC when I worked for Maryland.
- 10 However, I can't speak for current practice there, because I'm not
- 11 an employee. In Virginia, the Director of Rail and Public
- 12 Transportation, who is my agency director, makes that nomination
- 13 and I believe that the director does so in consultation with the
- 14 Virginia Secretary of Transportation.
- 15 CHAIRMAN SUMWALT: Mr. Bassett, two things. First --
- MR. BASSETT: The mic.
- 17 CHAIRMAN SUMWALT: -- pull it right up close to you
- 18 there, because we want to definitely hear what you've got. Put it
- 19 right in front of you there.
- MR. BASSETT: Is that better?
- 21 CHAIRMAN SUMWALT: That's considerably better. And I
- 22 would like to request, for the record, that TOC be able to provide
- 23 with us how the State of Maryland does make this appointment. If
- 24 you'd take that as an IOU.
- MR. BASSETT: Certainly.

- 1 CHAIRMAN SUMWALT: Submit it to Mr. Dobranetski. And
- 2 what would be a comfortable timeframe for you?
- MR. BASSETT: I would say within a week. I would say a
- 4 week from today.
- 5 CHAIRMAN SUMWALT: That's certainly acceptable. Thank
- 6 you very much. Again, pull that mic right in front of you and the
- 7 person you're speaking to is there, so put right in front of you.
- 8 Thank you.
- 9 MR. KLEJST: Mr. Madison, you mentioned that you were
- 10 employed by the District of Columbia. That is your full-time
- 11 employer?
- MR. MADISON: Yes, it is.
- MR. KLEJST: And roughly, what percentage of your time
- 14 is devoted to Tri-State Oversight Committee activities as opposed
- 15 to your primary duties within the District of Columbia?
- 16 MR. MADISON: It actually varies depending on kind of
- 17 what -- you know, I'm kind of juggling other responsibilities, but
- 18 I would probably say, prior to June 22nd, I was spending probably
- 19 about 30 percent of my time dedicated to the TOC. Post-accident,
- 20 it was more along the lines of probably 80 to 90 percent of my
- 21 time was spent with TOC-related activities.
- 22 MR. KLEJST: Okay, thank you. And Mr. Bassett, you
- 23 mentioned that you were a full-time -- that your full-time
- 24 responsibilities were that of the Tri-State Oversight Committee?
- MR. BASSETT: That's correct.

- 1 MR. KLEJST: And are you aware of the situation with --
- 2 as far as the percentage of time devoted to TOC activities with
- 3 the representative from the State of Maryland?
- 4 MR. BASSETT: I could only speak to when I was an
- 5 employee there. I would prefer not to speak on their behalf,
- 6 specific to their exact full-time equivalence or level of effort
- 7 after I left. Although I'm sure we could request, along with the
- 8 previously stated request about nomination practices, we could get
- 9 an estimate of their exacts hours and --
- MR. KLEJST: If you could, please. Yes, if we could
- 11 make that request.
- 12 MR. BASSETT: Certainly, we can obtain that.
- 13 CHAIRMAN SUMWALT: Yes, that would be appreciated.
- 14 Thank you.
- 15 MR. KLEJST: Now, where are the TOC's offices located?
- 16 MR. BASSETT: The TOC uses the facilities of its member
- 17 agencies, such as the Department of Rail and Public Transportation
- 18 or the District Department of Transportation, to conduct meetings
- 19 and to hold activities. We also meet at WMATA when necessary. We
- 20 do not have a physical office that is specifically used for the
- 21 TOC program, given that all three of our jurisdictions have three
- 22 different agencies with three different agency offices. So there
- 23 is no specific physical office, but our agencies make facilities,
- 24 administrative support, meeting space, and anything else we could
- 25 need, available to us.

- 1 MR. KLEJST: And the Virginia -- or within the
- 2 Commonwealth of Virginia, the Railroad and Public Safety Office
- 3 provides that?
- 4 MR. BASSETT: The Department of Rail and Public
- 5 Transportation has, in the past, made meeting space available for
- 6 the entirety of the TOC when we needed it and they provide my
- 7 physical office.
- 8 MR. KLEJST: Now, if I were a concerned citizen and I
- 9 wanted to reach out to the TOC, how would I go about doing that if
- 10 the TOC itself does not have an office?
- 11 MR. BASSETT: I believe about six months ago the
- 12 District Department of Transportation established a website on
- 13 their server that details the TOC's state safety oversight
- 14 efforts. It includes contact information that's up to date for
- 15 all TOC members. And I do not have the link immediately with me,
- 16 but I'm more than happy to provide it once I can administratively
- 17 get it. But that website has contact information for all us.
- 18 MR. KLEJST: I'll ask the same question from the
- 19 timeframe of, for example, June 1st of 2009. If I were a
- 20 concerned citizen that wanted to contact TOC regarding an issue,
- 21 how would I go about doing that?
- 22 MR. BASSETT: I could only say that prior to June --
- 23 prior to the establishment of that website, we did not have a
- 24 public presence as such.
- MR. KLEJST: So no telephone number published?

- 1 MR. BASSETT: None to which I'm aware.
- 2 MR. KLEJST: No address published?
- 3 MR. BASSETT: None that I'm aware of, no.
- 4 MR. KLEJST: Mr. Madison, can you add anything to that
- 5 answer?
- 6 MR. MADISON: No, that would be correct.
- 7 MR. KLEJST: However, subsequent to the June 22nd, 2009
- 8 accident, apparently something changed. Could you please explain
- 9 what that something was? Mr. Madison.
- 10 MR. MADISON: Okay. Basically, what we did after the
- 11 accident, we did start to receive requests for information, media
- 12 requests and just general inquiries into who the TOC was, what our
- 13 role was, what functions we perform. So we provided some space on
- 14 our website that just gives a brief overview of what the TOC is,
- 15 including our program standard, a link to 49 C.F.R. Part 659, in
- 16 addition to some other documents related to TOC activities with
- 17 WMATA, in addition to links to all of the TOC members, so that if
- 18 a concerned citizen wants to get in contact with a TOC member,
- 19 they can scroll down to the bottom of that page; there is a web
- 20 link, you click on that link and it opens up an e-mail that you
- 21 can send to one of our members. So since June we have received
- 22 some e-mail notifications from citizens just asking general
- 23 questions about our activities.
- 24 MR. KLEJST: So from the time the TOC was formed in
- 25 1997, I believe you said --

- 1 MR. MADISON: Yes.
- 2 MR. BASSETT: Yes.
- 3 MR. KLEJST: -- through sometime subsequent to
- 4 June 22nd, none of that information existed that would facilitate
- 5 someone being -- someone contacting the Tri-State Oversight
- 6 Committee about a safety concern or issue?
- 7 MR. MADISON: Well, I can't speak to my time before
- 8 2007, since I wasn't on the TOC until that time, but from the time
- 9 that I was on the TOC until June 22nd, to my knowledge, we didn't
- 10 have a method in place for the public to contact us until after
- 11 June 22nd.
- 12 MR. KLEJST: All right. Now, who does the TOC report
- 13 to?
- MR. MADISON: Well, it's kind of, I guess, a two-part
- 15 answer. Because we are employees of our state agencies, we each
- 16 report, in our capacity as state employees, to our agency heads.
- 17 But in terms of, you know, who does the TOC report to, I mean --
- 18 MR. BASSETT: I would say that Mr. Madison accurately
- 19 depicted it as individual state or District employees, we report
- 20 to our supervisors within those individual agencies. The TOC as
- 21 an organization submits status reports, updates and information to
- 22 the Federal Transit Administration in compliance with 49 C.F.R.
- 23 Part 659.
- MR. KLEJST: Well, everyone needs to report to someone
- 25 and everyone needs to be accountable to someone, whether it be a

- 1 chief executive officer to their board of directors or for within
- 2 a governmental type of a orientation to some individual within a
- 3 chain of command. So that I understand this correctly, the
- 4 individual members will report to their respective departments or
- 5 employers, to try to simplify matters here, and the TOC itself
- 6 just provides reports of their activities, as required by Part
- 7 659, to the Federal Transit Administration?
- 8 MR. BASSETT: That would be accurate.
- 9 MR. KLEJST: Does the Federal Transit Administration
- 10 provide any oversight of the Tri-State Oversight Committee?
- 11 MR. BASSETT: They do. They conduct audits every three
- 12 years of the Tri-State Oversight Committee, evaluating our
- 13 compliance with the implementation of 659 as a state safety
- 14 oversight organization. In turn, we audit WMATA on a three-year
- 15 schedule to evaluate their implementation of our program standard.
- 16 But I would characterize the FTA's oversight -- I would
- 17 characterize the FTA, yes, as having oversight of the TOC.
- 18 MR. KLEJST: Okay. And as far as the decision-making
- 19 process within the Tri-State Oversight Committee, you mentioned
- 20 that there were two individuals from each of the three entities
- 21 and each of those entities had an alternate?
- 22 MR. BASSETT: No, each individual jurisdiction has the
- 23 option of appointing alternate members to provide staff support or
- 24 additional expertise. However, each jurisdiction has two voting
- 25 TOC members.

- 1 MR. KLEJST: Okay. So there's six individuals that meet
- 2 on a quarterly basis originally and now meet on a monthly basis?
- 3 Or how does the TOC meet as an individual working group, I believe
- 4 you referred to, as earlier?
- 5 MR. BASSETT: The TOC meets in person every month at an
- 6 office of one of the three jurisdictional agencies or at WMATA, as
- 7 circumstances require. Sometimes due to, for example, inclement
- 8 weather, we are forced to move our monthly in-person meetings to a
- 9 conference call. In addition, as Mr. Madison mentioned,
- 10 individual TOC members as well -- and I should also mention that
- 11 the TOC, at all of these meetings, has representatives from our
- 12 technical support consultant. We also meet with WMATA formally at
- 13 the TOC monthly meetings.
- TOC members are present for an internal or, as you might
- 15 say, an executive session later on in the meeting. It's opened up
- 16 and we meet with WMATA as well as outside agencies such as FTA,
- 17 the Transportation Security Administration and on some more recent
- 18 occasions, actually the NTSB. We have an additional monthly
- 19 meeting, as I began to mention, which, as Eric mentioned, is
- 20 called the CAPTURE meeting. CAPTURE stands for Corrective Action
- 21 Plan Technical Review Entity. These meetings involve TOC members
- 22 as well as WMATA members, both from the safety department and
- 23 operating departments, such as track and structures, vehicle
- 24 engineering, other departments, to review individual corrective
- 25 action plans of a safety or security nature, to get status

- 1 updates, to review and revise them as necessary, and to evaluate
- 2 documentation that's presented as evidence of their having been
- 3 completed.
- 4 MR. KLEJST: Mr. Madison, as the current chair of the
- 5 Tri-State Oversight Committee, what is the process in place to
- 6 make decisions as far as the TOC's activities, whether they be
- 7 development -- well, let me break it down into two pieces. Do you
- 8 develop policy?
- 9 MR. MADISON: We are basically governed by our program
- 10 standard, so if we -- and our program standard basically states
- 11 that in order for us to -- if we have to vote on something, we
- 12 require a quorum of at least one member from each jurisdiction to
- 13 have a quorum. So if we need to move something forward, we have
- 14 to have one member from each jurisdiction present to offer a vote
- 15 before that action can be taken.
- MR. BASSETT: I would add, if I may, the formal
- 17 requirement within the program standard is that, to make a
- 18 decision, it does require the affirmative vote of one individual
- 19 -- one member from each jurisdiction. However, as a matter of
- 20 general practice, decisions tend to get worked out either in
- 21 person, via conference call or, as is most common for our
- 22 communication, e-mail, which we're in touch with each other on a
- 23 daily and occasionally hourly basis. So the presence of formal
- 24 votes to make decisions is not common. Generally, decisions are
- 25 worked out and agreed via e-mail or phone or in-person discussion

- 1 before it comes to a formal vote.
- 2 MR. KLEJST: And that applies to both policy decisions
- 3 as well as decisions regarding corrective action items for a
- 4 particular property, in this case, WMATA?
- 5 MR. BASSETT: In particular, regarding corrective action
- 6 plans, the procedure, which began in May of 2009, has generally
- 7 been to have individual TOC members, one or two of them, meet with
- 8 WMATA, both the safety department as well as support staff from
- 9 our consultant as well as members from the WMATA operating
- 10 departments, to review either new proposed corrective action plans
- 11 or corrective action plans which have been submitted in the past.
- Generally, what the TOC members will do after these
- 13 review processes is bring a summary of their evaluation and
- 14 present that to the entirety of the committee and make a
- 15 recommendation either that a corrective action plan be approved,
- 16 not approved, or in the case that WMATA has stated that the
- 17 corrective action plan has been fully implemented, that that plan
- 18 either be closed out, by which we verify that it has been
- 19 completed, or not closed out, by which we say it has not yet been
- 20 brought through.
- 21 MR. KLEJST: And that has been since December of 2009?
- 22 MR. BASSETT: No, the process which I described for
- 23 reviewing and taking action upon corrective action plans has been
- 24 in place since May of 2009.
- 25 MR. KLEJST: Prior to May of 2009, did the TOC conduct

- 1 activities, as you just described, for the same issue, the
- 2 corrective action plan?
- 3 MR. BASSETT: They generally took place in TOC meetings
- 4 themselves, so they were -- the discussions occurred part of
- 5 general business as opposed to a specific focused meeting.
- 6 MR. KLEJST: And I still haven't heard an answer to the
- 7 policy question.
- 8 MR. BASSETT: Oh, I apologize.
- 9 MR. KLEJST: If there is a need to deal with a policy
- 10 issue, how is that handled by the Tri-State Oversight Committee?
- 11 MR. BASSETT: I would say that, generally, when there is
- 12 an issue of significant policy as it relates to our implementation
- 13 of 659 through our program standard, that would get discussed in
- one of our monthly meetings and there would generally be a vote
- 15 taken on that. So I would amend my previous statement to reflect
- 16 that. In terms of overall policy as it relates to the very 50,000
- 17 foot transportation policy, we would rely on our agency directors
- 18 for consultation on that and that would come from our superiors.
- 19 MR. KLEJST: I'll follow up on that in just a minute.
- 20 The decision-making process, though, is this by a majority vote,
- 21 by a consensus, or how do decisions -- are they made within the
- 22 Tri-State Oversight Committee?
- MR. BASSETT: Generally consensus. I think what I
- 24 should've said earlier is that a vote that is not a unanimous
- 25 consensus is rare. In fact, I could not recall one of those off

- 1 the top of my head. Recorded votes, including the affirmative
- 2 vote of one member from each jurisdiction, would be necessary to
- 3 take action on an issue of significant policy related to the
- 4 implementation of our program standard. Does that adequately
- 5 address your question regarding policy?
- 6 MR. KLEJST: It sounds as if a majority vote would apply
- 7 to both the policy as well as corrective items. Either of you
- 8 gentlemen.
- 9 MR. BASSETT: Yes. I suppose generally a vote on --
- 10 when you say policy, it might be more helpful for me to have an
- 11 example so that I can give you some more specific information, by
- 12 what you mean when it comes to a policy level vote.
- MR. KLEJST: Well, the document that you referred to
- 14 earlier, what we'll refer to as the method in which the TOC
- 15 conducts their business.
- MR. BASSETT: Um-hum.
- 17 MR. KLEJST: If there's a need to change that
- 18 methodology --
- 19 MR. BASSETT: Yes.
- 20 MR. KLEJST: -- how does that take place? Is it by
- 21 majority vote or is there a requirement for consensus or how does
- 22 that take place?
- MR. BASSETT: That would be an update to our system
- 24 safety program standard. We're required to review that document
- 25 every year, under 659, to evaluate whether or not it's still

- 1 sufficient to address the conditions under which we operate under.
- 2 If we do not find that an update is required, we're required to
- 3 notify FTA that we will not be updating it. If we do find that an
- 4 update is required, we're required to submit that to FTA.
- 5 Revising the program standard requires a majority vote of all TOC
- 6 members.
- 7 So in the specific instance you mentioned, TOC members
- 8 as well as our support staff from our consultant would review,
- 9 evaluate the program standard, meet to discuss it and then once
- 10 the group had reached a final draft of the proposed revisions to
- 11 that document, they would vote on those changes and as a final
- 12 document. And it would be a working back and forth process up
- 13 until the final list of proposed changes was made. Upon that list
- 14 being proposed to at a TOC meeting, the members would give it an
- 15 up or down vote, those changes would be finalized and the revised
- 16 program standard would be provided to FTA.
- 17 MR. KLEJST: So as I've listened to the answers that you
- 18 provided for both the corrective action and policy issues, it
- 19 sounds to me that it's a majority vote, and under all
- 20 circumstances.
- MR. BASSETT: Yes.
- 22 MR. KLEJST: And is that specified within the memorandum
- 23 of understanding that formed the Tri-State Oversight Committee,
- 24 that that's the methodology for making decisions at the committee
- 25 level?

- 1 MR. BASSETT: It's in the program standard, which is the
- 2 document that guides us on a regular basis. I don't believe
- 3 it's --
- 4 MR. KLEJST: Do you have an answer to that question,
- 5 though, other than directing me to the program standard?
- 6 MR. BASSETT: Of whether or not it requires a major
- 7 vote --
- 8 MR. KLEJST: Yes.
- 9 MR. BASSETT: -- to take any action?
- 10 MR. KLEJST: Yes.
- MR. BASSETT: I would have to get back to you. I'd need
- 12 to take a quick look at it. The reason that it would require me
- 13 to do that is because, as a general practice, we take few formal
- 14 votes. It is a working organization and we rely much more on
- 15 internal discussions and analysis rather than a voting process
- 16 that might be more familiar to, say, a board of directors.
- 17 MR. KLEJST: Well, what I'm trying to establish is that
- 18 if there's a need to make a policy change or if there's a need to
- 19 thoroughly discuss a given corrective action that's on -- you
- 20 know, it's under consideration by the Tri-State Oversight
- 21 Committee, what I'm trying to identify as clearly as I can, what
- 22 that process is. Now, you did mention that there was an effort to
- 23 try to reach consensus, and from an organizational efficiency
- 24 standpoint, that clearly is the most effective way to make a
- 25 decision, is by consensus so that everyone can support that. But

- 1 if I were a member of the -- the representative from Maryland and
- 2 my counterpart was unable to make it to a vote and both the two
- 3 Virginia representatives were there and two individuals from the
- 4 District of Columbia were there and I were to try to influence to
- 5 the greatest extent that I could the outcome of a vote, if the
- 6 other two members were completely in disagreement with me, it
- 7 sounds as if that the final decision would be -- it could very
- 8 well have adverse impacts to one of the entities. Could that
- 9 situation develop?
- 10 MR. BASSETT: Just so that I understand, the situation
- 11 you described is one in which one member of one jurisdiction was
- 12 the only person who was present and yet was simply outnumbered by
- 13 the members from other jurisdictions.
- MR. KLEJST: That is correct.
- 15 MR. BASSETT: That's correct. I believe it's Section 2
- 16 of our MOU that established us, states that the affirmative vote
- 17 of a majority of the TOC shall be necessary to take any official
- 18 action, by which official I interpret to mean matters of policy
- 19 such as those that you outlined. So the situation that you
- 20 described in which only one member is able to be present for a
- 21 meeting from one jurisdiction and has a difference of opinion of
- 22 the others, technically, all three jurisdictions being present
- 23 would constitute a quorum and if that individual was not in the
- 24 majority, then action would proceed.
- 25 MR. KLEJST: Is there an -- oh, I'm sorry.

- 1 MR. BASSETT: That's the end of my sentence.
- 2 MR. KLEJST: Is there an appeal process, so that if a
- 3 situation did develop, for example, if there was one
- 4 representative from the District of Columbia dealing with an issue
- 5 that would require, say, the implementation of a safety standard
- 6 and the two Virginia representatives were present and the two
- 7 Maryland representatives were present and there was a disagreement
- 8 amongst the parties, in essence, is there any appeal process that
- 9 the District of Columbia would have under those circumstances to
- 10 appeal that decision that may adversely impact the riders from
- 11 their -- in the District of Columbia?
- 12 MR. BASSETT: I'm not immediately aware of an appeal
- 13 process within the framework of the TOC MOU or program standard
- 14 itself. In my experience going back to 2006, I have not
- 15 encountered a situation in which a disagreement was so significant
- 16 among the jurisdictions that they -- that a situation like that
- 17 might've arisen. I believe that in the circumstances you're
- 18 describing, as a matter both of general practice and of
- 19 acknowledgment of the fact that we work for state agencies, such a
- 20 disagreement would be elevated to the level of our policy
- 21 leadership. In the example you gave, were Mr. Madison to disagree
- 22 with a step proposed by myself and Ms. Bridges from Maryland and
- 23 he had been outvoted, as you mentioned, I do not believe that vote
- 24 would go forward. I would believe that the matter would instead
- 25 be elevated to his policy leader, the Director of the District of

- 1 Columbia DOT.
- 2 MR. KLEJST: Would that also apply to a situation where
- 3 you had three members present or six and there was a tie vote? Is
- 4 there a mechanism to resolve that or would that also get elevated
- 5 to your respective -- the individuals that you report to?
- 6 MR. BASSETT: I think it would be safe to say that, in
- 7 general practice, disagreements of policy would not be decided on
- 8 the basis of a TOC vote but would rather be worked out by our
- 9 leadership.
- MR. KLEJST: Following up on some earlier questions with
- 11 respect to influence, can you make decisions independently or do
- 12 you have to consult with your respective districts or entities to
- 13 get guidance as to how you should vote as a TOC member?
- MR. BASSETT: Matters of the implementation of our
- 15 program standard, of evaluation of WMATA's safety and security
- 16 practices, and of the general day-to-day conduct of our oversight
- 17 program, we have what I would consider to be appropriate latitude
- 18 to make decisions on our own. Matters of significant policy, such
- 19 as revising the memorandum of understanding which establishes us,
- 20 which the three the jurisdictions recently did, would need to go
- 21 up to our leadership.
- 22 MR. KLEJST: Changes in the program standard document,
- 23 would that require direction from your leadership or would that be
- 24 done by the TOC members under your authority, Mr. Madison?
- 25 MR. MADISON: If we have to make any changes to our

- 1 program standard, my experience has been that we've done at the
- 2 TOC level. We would not have to elevate it up to our agency
- 3 leaders.
- 4 MR. BASSETT: That's been my experience as well.
- 5 MR. KLEJST: At the TOC level?
- 6 MR. MADISON: Yes.
- 7 MR. BASSETT: At the TOC level, yes.
- 8 MR. KLEJST: So to conduct to day-to-day oversight
- 9 activities, you don't need to consult with your superiors in order
- 10 to get guidance and direction as to how you make your decisions as
- 11 TOC members, Mr. Madison?
- MR. BASSETT: Not regularly, no.
- MR. MADISON: No, not regularly.
- MR. KLEJST: Mr. Bassett? The same question,
- 15 Mr. Bassett.
- 16 MR. BASSETT: I'm sorry, I cross-talked. Not regularly,
- 17 no.
- 18 MR. KLEJST: Other than the requirements under Part 659,
- 19 does the Tri-State Oversight Committee have any other requirements
- 20 or regulations in effect that, in this case, WMATA would need to
- 21 adhere to?
- 22 MR. BASSETT: The Tri-State Oversight Committee was
- 23 expressly created for the purpose of implementing 49 C.F.R.
- 24 Part 659. As such, our memorandum of understanding that
- 25 established us originally did not give us authority beyond that to

- 1 implement additional regulations upon WMATA. In the
- 2 implementation of our system safety program standard, we have
- 3 limited authority to request some additional information from
- 4 WMATA, but not significantly beyond 659. In the recent revision
- 5 of our memorandum of understanding, I believe -- if you'll pardon
- 6 me one moment while I get the revised version of it out. I'm
- 7 sorry, if you'll pardon me one moment while I get the revised
- 8 version out.
- 9 MR. KLEJST: Yes, please, please do get the document.
- MR. BASSETT: While we're finding the document, and I
- 11 apologize for the delay, the most recent revision to the
- 12 memorandum of understanding, which I believe was promulgated late
- 13 last year, included a provision, which we'll locate momentarily,
- 14 which would permit the TOC, under the authority of the three --
- 15 thank you -- under the authority of the three jurisdictions, the
- 16 amendment to the MOU, which is dated December 5th, 2008, included
- 17 the -- included a statement permitting the TOC, under the
- 18 authority of the three policy leaders of the Maryland, D.C., and
- 19 Virginia, to adopt or establish policies, procedures or standards
- 20 governing the safety and security of the Metrorail operation.
- 21 MR. KLEJST: How would you define that?
- 22 MR. BASSETT: As such, we've continued -- we've not
- 23 promulgated additional regulations or requirements as stated in
- 24 that section. However, we have focused our program around the
- 25 implementation of 659, and while we're certainly open to

- 1 considering additional regulations, we have not done so at this
- 2 time.
- 3 MR. KLEJST: Thank you. And does the TOC have the
- 4 ability to assess civil penalties, fines or any type of -- do you
- 5 have any enforcement capabilities if, in this case, a rail transit
- 6 agency were to be unable, unwilling to implement a corrective
- 7 action that you determine from an audit or an inspection?
- 8 MR. BASSETT: Much like most other state safety
- 9 oversight organizations nationally, the only authority that TOC
- 10 has is derived from 49 C.F.R. Part 659. Under 659, if the Federal
- 11 Transit Administration makes the determination that a state, not
- 12 the individual transit agency but a state, has not appropriately
- 13 implemented 659, the FTA has the authority to withhold five
- 14 percent of federal grant funding to that state, grant funding
- 15 regarding rail transit.
- The TOC is not structured like a public utilities
- 17 commission with independent regulatory authority at the state
- 18 level. The only authority that the TOC currently possesses by
- 19 regulation is 659, and under 659 we are not afforded the
- 20 opportunity of our own to assess fines, civil penalties, or
- 21 mandated operating practices.
- 22 MR. KLEJST: So if they're found to be in noncompliance
- 23 with their System Safety Program Plan or any other corrective
- 24 action item that you may have developed, is there anything that
- 25 you can do other than keeping it is an open corrective action

- 1 item? I'll direct this to Mr. Madison as the current chair.
- 2 MR. MADISON: Typically, if we have any, I guess,
- 3 outstanding issues with WMATA that we feel, you know, are severe
- 4 enough, we can elevate them up to our policy folks if we feel the
- 5 need to who could then, I guess, intervene with the WMATA board,
- 6 and that is something that we keep open as an option.
- 7 MR. KLEJST: Do you know if that's ever happened?
- 8 MR. MADISON: In my time on the TOC, at least in the
- 9 time that I've been on, it has not. But since the accident, our
- 10 agency -- I know that, on my end, my agency director has taken
- 11 much more of an interest in a lot of the activities that go along
- 12 with the TOC. So I know like when we had our issue with the
- 13 Roadway Worker Protection Program, that was something that he
- 14 wanted to be kept abreast of. I didn't have to -- he wasn't
- 15 giving me advice or anything, but it was something that he did
- 16 want to be kind of kept abreast of, as to our progress on that
- 17 issue.
- 18 MR. KLEJST: And Mr. Madison, other than the triennial
- 19 audits that are required under Part 659, are there any other
- 20 audits, inspections, assessments, evaluations that the Tri-State
- 21 Oversight Committee is involved in at WMATA's Metrorail operation?
- 22 MR. MADISON: Yes. You know, in addition to ensuring
- 23 conformance with WMATA's SSPP and SEPP, we also perform -- you
- 24 know, we require any reporting of any accidents and incidents in
- 25 addition to the triennial review and any specialized audits. We

- 1 also track any issues through the hazard identification process
- 2 along with our internal safety and security reviews of the agency.
- 3 MR. KLEJST: And what do you do with that information
- 4 once you perform your assessment, inspection, what have you? What
- 5 do you with that information? Who gets it?
- 6 MR. MADISON: Typically, once it's compiled into a
- 7 report, we generally share it with the WMATA people. And you
- 8 know, lately we've also been just kind of keeping our agency folks
- 9 in the loop as to any reports or anything that may come down, just
- 10 so that they're aware of what's going on.
- MR. KLEJST: And who is your primary contact at WMATA,
- 12 as far as the interaction between the Tri-State Oversight
- 13 Committee and WMATA itself?
- MR. MADISON: Our permanent contact is with the WMATA
- 15 safety office. So we mainly interact with different staff people
- 16 within that office, as well as the other chief safety officer.
- 17 MR. KLEJST: So it's not limited to the chief safety
- 18 officer. It could be anyone appropriate within the safety
- 19 department?
- MR. MADISON: Yes, that's correct.
- MR. KLEJST: And since the TOC is only responsible for
- 22 the implementation of Part 659, that you are only involved in
- 23 Metrorail's operation, not Metrobus or commuter rail or any other
- 24 bus operation within the Washington metropolitan area?
- MR. MADISON: No, we're not.

- 1 MR. KLEJST: Okay. Now, do you share any of the
- 2 Tri-State -- I'm sorry -- the triennial audit results with any
- 3 other entity other than WMATA? And I'll deal with the issue that
- 4 you keep your superiors informed. But other than WMATA and the
- 5 CSO, chief safety officer, being the contact, is there any other
- 6 group that you share this information with?
- 7 MR. BASSETT: Yeah. Excuse me. We do. We share that
- 8 with FTA as a matter of our annual reports to the Federal Transit
- 9 Administration. Every triennial audit during the year in which we
- 10 complete it must be submitted to FTA as part of our annual report.
- 11 And if I could just amend something that I said, there was a
- 12 misprint on the document that I was reading from, that said
- 13 December 2008. It was, in fact, December 2009 when the amendment
- 14 that I mentioned was put into place.
- MR. KLEJST: So that did not exist prior to June 22nd?
- 16 MR. BASSETT: Yes, it did not exist prior to June 22nd.
- 17 I apologize for the oversight.
- 18 MR. KLEJST: Now if we could move a moment to the
- 19 general corrective action process, and I'm not going to ask you
- 20 specific questions about specific corrective actions, but I want
- 21 to categorize them into some different areas. There are a few
- 22 items that are still left open from the 2004 triennial audit.
- 23 There are some open items left over in the -- held in the open
- 24 category from the wheel rail interface project started in 2006,
- 25 the maintenance of way peer review, corrective action in 2006.

- 1 There were two of those items. Eleven from the Woodley Park peer
- 2 review and two from the Rosslyn incident in 2005. What is your
- 3 process for monitoring the progress that WMATA would make as far
- 4 as making the appropriate or taking the appropriate initiatives,
- 5 taking action to bring these matters to closure?
- 6 MR. BASSETT: If you would like, I could give you a
- 7 rundown on the current process and then step back into practices
- 8 that were in place prior to the accident and further back, if
- 9 that's acceptable.
- MR. KLEJST: So it is kept in an open status and there's
- 11 really no motivation to have the agency take action at present?
- MR. BASSETT: No, no, that wasn't what I said. I was
- 13 just -- the process as it currently stands today, February 24th,
- 14 is such that we meet with WMATA personnel on a monthly basis to
- 15 discuss and review and evaluate these open action items, including
- 16 the ones that you mentioned, such as from the Woodley Park peer
- 17 review, the wheel rail interface study, et cetera. That practice
- 18 was in place in May of 2009. Before that, generally what happened
- 19 was that we would transmit requests for updates electronically.
- 20 If you're asking whether we have an ability to cite or otherwise
- 21 penalize WMATA for either not providing us the information that we
- 22 had requested, or not taking action on these corrective action
- 23 plans on a timeline that we would prefer, we do not have any
- 24 regulatory ability to sanction them.
- 25 MR. KLEJST: And I just have two final questions for the

- 1 TOC. When the change in reporting relationships occurred within
- 2 WMATA's structure, from the chief safety officer at Metrorail
- 3 reporting to the general manager, being transferred to a reporting
- 4 relationship under the chief administrative officer, is that an
- 5 item that would be addressed by the Tri-State Oversight Committee?
- 6 MR. BASSETT: It was.
- 7 MR. KLEJST: Okay. And what was the outcome of that
- 8 action?
- 9 MR. BASSETT: On October 10th, 2008, we sent a letter
- 10 addressed to the WMATA general manager, expressing our concern
- 11 that the removal of the chief safety officer from a direct report
- 12 position was a potential concern on our part. I would quote that
- 13 we said, "TOC asks that you reconsider -- that you consider
- 14 reestablishing a direct report from safety." This letter that we
- 15 sent was responded to, I believe, seven days later by the general
- 16 manager, who indicated that he had reviewed our letter and that he
- 17 would continue with the course of action of reorganization, as
- 18 previously stated.
- 19 MR. KLEJST: Okay. And my final question would be, at
- 20 one time the quality assurance and the safety function under
- 21 WMATA's Metrorail reported to -- I believe the title was assistant
- 22 general manager of safety, security and QA/QC, which was an
- 23 independent function from an operating department. That since has
- 24 changed so that the quality assurance department now reports to
- 25 the managing director of Rail Delivery Services. Is that an area

- 1 that you would be concerned that the function that should be
- 2 providing internal oversight reports to the same department that
- 3 provides that service?
- 4 MR. BASSETT: The original function to which they
- 5 reported, I believe, was the assistant general manager for Safety,
- 6 Security and Emergency Management. The migration of the QA
- 7 function out of the out of the safety department and into the
- 8 Operating Department was noted in our review of WMATA's right-of-
- 9 way protection policies that was issued in December 2009. And in
- 10 discussions with the Federal Transit Administration, who conducted
- 11 an audit both of WMATA and TOC during that time period, they also
- 12 indicated that they were concerned about the flow of information,
- 13 not necessarily where QA fell on the organizational boxes but
- 14 simply that the information that QA was collecting was making its
- 15 way to the safety function for analysis.
- We transmitted a letter in January of this year, asking
- 17 that WMATA begin to submit monthly summaries of the safety data
- 18 collected not only by the QA department, safety related data
- 19 collected not only by QA, but also by their rail supervision, to
- 20 the safety office and then subsequently to TOC. And while the
- 21 date for which that is due has not yet arrived, I've had
- 22 discussions with WMATA and they've indicated that they will be
- 23 sharing that information now with the safety department and that
- 24 information will be making its way to us as well. So I believe
- 25 that -- in summary, I believe that it was concerning. However,

- 1 our primary concern was not based on which function it was under,
- 2 so much as whether the information it was collecting was able to
- 3 be evaluated by the safety department, and we believe that based
- 4 on the new information flow that we've worked with WMATA on
- 5 developing, that that issue will be addressed.
- 6 MR. KLEJST: Thank you, you've addressed my concern.
- 7 Mr. Chairman, I've concluded my questions.
- 8 CHAIRMAN SUMWALT: Thank you.
- 9 And follow-up from the Tech Panel. Continue questions.
- 10 Thank you.
- 11 MR. WATSON: Yes. Mr. Madison, does TOC involve itself
- 12 with any other agency besides WMATA?
- MR. MADISON: No, we are established specifically to
- 14 oversee WMATA.
- 15 MR. WATSON: Thank you. And we heard, yesterday, that
- 16 the General Services Administration was to appoint the federal
- 17 representative on the TOC committee. Has anyone from GSA had
- 18 discussions with any of the TOC members or with you, regarding
- 19 what would be needful in making that kind of an appointment?
- 20 MR. MADISON: We have not been contacted by the GSA.
- 21 However, we --
- 22 MR. BASSETT: Mr. Watson, if I could clarify, I believe
- 23 the committee that was referenced yesterday was the Metro board of
- 24 directors, which the General Services Administration will be
- 25 appointing federal representatives to. There was a reference made

- 1 to the TOC, but I believe that reference was made in error. We
- 2 are not involved with the board of directors, in terms of
- 3 participation on that committee. And there, to my knowledge, has
- 4 been no discussion of the federal government appointing members to
- 5 the TOC, either. I believe this was a mix-up between two separate
- 6 committees.
- 7 MR. WATSON: All right, thank you. I do know that I had
- 8 a representative from TOC on the working committee for the
- 9 investigation of the Fort Totten accident and he was a contractor,
- 10 which implies some kind of a budget. Where does TOC get its
- 11 operating budget?
- MR. BASSETT: Each individual jurisdiction contributes
- 13 \$150,000 a year as a baseline to the TOC program for consultant
- 14 support. In the past, we've exceeded that and we have been
- 15 granted additional funding, when necessary, to cover our operating
- 16 costs.
- 17 MR. WATSON: And it comes exclusively from the three
- 18 jurisdictions, nothing from the outside?
- 19 MR. BASSETT: Only from Maryland, the District of
- 20 Columbia, and the Commonwealth of Virginia.
- 21 MR. WATSON: All right, thank you. And Mr. Madison, how
- 22 is the chairmanship determined? How do you get to be the chairman
- 23 as opposed to one of the other TOC members?
- MR. MADISON: How we become the chairmanship is laid out
- 25 in our program standard. So basically the chair rotates every

- 1 year between the three jurisdictions, as we said, and how we are
- 2 selected is, at least for my term, at the time I was -- had been
- 3 on the TOC and by the time it came around, our other TOC member
- 4 had not been on the committee long enough, so the chair fell to
- 5 me.
- 6 MR. WATSON: So there are some standards?
- 7 MR. MADISON: Yes.
- 8 MR. WATSON: There are some requirements of what you
- 9 have to do in order to be qualified to be the chairman?
- 10 MR. MADISON: Yes.
- 11 MR. WATSON: Is there a vice chair?
- MR. MADISON: Yes.
- MR. WATSON: And in the event a corrective action plan
- 14 is developed, what is the process for actually settling for
- 15 agreeing? Is it a simple vote from the committee on whether or
- 16 not to accept or approve an item on a corrective action plan?
- 17 MR. BASSETT: If you'd be amenable, I can address that.
- 18 MR. WATSON: Sure.
- 19 MR. BASSETT: Corrective action plans under 659 must be
- 20 developed by the transit agency to respond to accident findings,
- 21 the determinations of an audit, or in some circumstances, as
- 22 outlined under 49 C.F.R. Part -- I believe it's 37 echo, or 37(e),
- 23 in response to the recommendations from an NTSB investigation.
- 24 WMATA's responsibility is to evaluate the identified finding or
- 25 deficiency, develop a plan to correct that and submit that plan to

- 1 the Tri-State Oversight Committee. At that point the TOC would
- 2 take a -- would vote either on that issue or on a broader set of
- 3 corrective action plans on whether or not we wanted to approve
- 4 that particular course of action. WMATA would then be
- 5 responsible, upon approval, for implementing that action and
- 6 providing the TOC with regular updates and information about the
- 7 progress of that identified CAP.
- 8 Upon the completion of the action they had identified,
- 9 they would be required to submit verification to the TOC that they
- 10 had in fact done what they said they were going to do, and then
- 11 that is when the TOC would also vote on whether or not we
- 12 concurred with their verification that the action had been
- 13 completed. And upon an affirmative vote of that nature, we would
- 14 "close it out."
- 15 MR. WATSON: All right, thank you both. And that's all
- 16 that I have.
- 17 CHAIRMAN SUMWALT: Okay, Mr. Payan.
- 18 MR. PAYAN: Thank you, Mr. Chairman. I'd like to go
- 19 back and you heard testimony yesterday about the three previous
- 20 incidents, the ATC incidents, and I'd like to go and get TOC's
- 21 involvement in that, and I'll start with the 2005 Rosslyn near
- 22 miss. Are you familiar with that incident?
- MR. MADISON: Yes.
- 24 MR. PAYAN: Okay. Can you tell us, when was TOC first
- 25 notified of that incident?

- 1 MR. MADISON: Just a second. Let's see.
- MR. BASSETT: I would just add, if I could, that neither
- 3 of us worked for TOC in 2005, so we will be answering with that,
- 4 regarding that incident.
- 5 MR. MADISON: For the Rosslyn incident, the incident
- 6 actually did not meet the criteria for notification and so it was
- 7 not reported to the TOC within the typical two hours. The TOC
- 8 first discussed this incident with WMATA at their July 14th, 2005
- 9 SSO meeting.
- 10 MR. PAYAN: Okay. And at that time, did TOC get
- 11 involved?
- 12 MR. MADISON: Yes, we did. For that, what we did was --
- 13 basically, at TOC's direction, the consultant prepared an incident
- 14 report that was based on the information obtained from WMATA.
- 15 That was on November 17th of 2005. On March 1st of 2006, WMATA
- 16 provided a final incident report that contained six
- 17 recommendations, but corrective actions to address the
- 18 recommendations were not presented to the TOC. Then finally, on
- 19 January 18th, the TOC did approve WMATA's June 21st, 2006
- 20 investigation oversight record and a final investigation report.
- 21 And as of December 8th of 2009, the CAPTURE meeting was held,
- 22 which WMATA did provide TOC with evidence of the corrective
- 23 actions taken for four of the six recommendations and the
- 24 remaining two have no formal caps proposed at this time.
- 25 MR. PAYAN: Okay, that was a lot of information.

- 1 MR. MADISON: Yeah.
- 2 MR. PAYAN: So my understanding is that the
- 3 investigation was delegated to WMATA.
- 4 MR. MADISON: Yes.
- 5 MR. PAYAN: And your consultant reviewed their report?
- 6 MR. MADISON: Yes.
- 7 MR. PAYAN: And then they prepared a report for TOC?
- 8 MR. MADISON: Yes, they did.
- 9 MR. PAYAN: Okay. And was there any action or any
- 10 concern taken from the recommendations they proposed?
- MR. BASSETT: The recommendations -- I would first add
- 12 that under our system safety program standard, WMATA is
- 13 responsible for the reporting on an immediate basis of hazards
- 14 which, through its hazard management program, are identified as
- 15 potentially catastrophic. So I can't speak for the determination
- 16 that was made about the 2005 incident, however, I know that it was
- 17 brought up about a month later at our next meeting.
- 18 What I would say regarding the recommendations is that
- 19 the recommendations stemmed from an internal WMATA report that
- 20 evaluated the Rosslyn tunnel loss of train detection incident and
- 21 that report, while it was given to TOC, the recommendations,
- 22 something phrased such as WMATA should do X, or phrased from the
- 23 internal committee developing the report, to the rest of the
- 24 authority. Therefore, the TOC was never given a corrective action
- 25 plan regarding something to the effect of the authority will, in

- 1 response to such and such recommendations, take such and such an
- 2 identified action. Therefore those corrective actions and
- 3 evidence, now, the authority, to our information, did in fact
- 4 implement a number of those -- a number of corrective actions in
- 5 response to those recommendations. However, our corrective action
- 6 plan tracking matrix did not indicate those until information was
- 7 provided last year to update us on that.
- 8 MR. PAYAN: Okay, thank you. Switching to the 2009
- 9 Potomac Avenue Station overrun, WMATA says or informed us that
- 10 that's still an open investigation. Can you talk about that
- 11 incident? Are you familiar with it?
- MR. MADISON: Yes, yes, we are.
- MR. PAYAN: When was notification first issued to TOC?
- MR. MADISON: We were actually notified on March 13th at
- 15 our monthly TOC meeting.
- MR. PAYAN: And did TOC become involved at that time?
- MR. MADISON: Yes, we did. What we did, on April 29th
- 18 we provided a letter to WMATA requesting an investigation of the
- 19 incident. On November 16th TOC also provided a letter to WMATA
- 20 reiterating the request of the previous letter and posing some
- 21 specific questions. Then, on November 20th WMATA provided TOC
- 22 with an interim investigation report and on December 18th of 2009
- 23 the TOC provided comments on WMATA's November 20th interim
- 24 investigation report.
- 25 MR. PAYAN: Okay. Has TOC participated in any of the

- 1 actions to address what has been found so far?
- 2 MR. BASSETT: My understanding of the Potomac -- of our
- 3 response to the Potomac Avenue hazardous condition was such that
- 4 WMATA notified us at this meeting and we had -- I personally had
- 5 verbal communication with WMATA personnel who were giving me
- 6 updates on the investigation as it proceeded. Our requests in
- 7 writing were for written documentation and an interim report. So
- 8 we were aware as soon as we were notified that WMATA had
- 9 undertaken a comprehensive investigation of this.
- The information we were provided appeared satisfactory
- 11 at the time, as it was not technically reportable under our
- 12 incident reporting guidelines, only under hazardous condition
- 13 reporting guidelines, which, again, we rely on their
- 14 determinations of hazard potential. So to the best of my
- 15 knowledge at this time, the investigation is continuing and we
- 16 have an interim report which they provided us in September.
- 17 MR. PAYAN: That was my next question. There's going to
- 18 be a final report prepared?
- 19 MR. BASSETT: Yes, it's my understanding that they're
- 20 still laboratory testing, ongoing, on some of the components
- 21 involved.
- 22 MR. PAYAN: Okay, thank you. And finally the Fort
- 23 Totten. When was TOC notified of that collision?
- 24 MR. BASSETT: I was personally notified by
- 25 Rowan Edwards, who was the rail safety manager for WMATA at the

- 1 time, about 30 minutes after the initial accident. That was using
- 2 4:58 as the approximate accident time. I received notification
- 3 between 5:25 and 5:30. I was on scene at the incident site before
- 4 6:30 p.m. and TOC members were there, including members from
- 5 Maryland, D.C., and Virginia, including Mr. Madison, myself, as
- 6 well as a number of others, were on scene for most of the night,
- 7 into the morning. And we, as some of you have mentioned already,
- 8 participated in a number of the NTSB's groups investigating that
- 9 incident.
- 10 MR. PAYAN: And how much has TOC been involved with
- 11 discussions between Alstom and WMATA while they're dealing with
- 12 these parasitic oscillations?
- MR. BASSETT: A member of our technical support
- 14 consultant was a part of the -- participated in some of the
- 15 signals group's activity. Dan Hawber (ph.).
- MR. PAYAN: Dan Hawber?
- 17 MR. BASSETT: Yeah. He was provided status reports and
- 18 updates from the group on their progress in attempting to
- 19 troubleshoot the error. I was not aware of the -- from his
- 20 updates or from any other source, I was not aware of the
- 21 discussions that were mentioned earlier in the hearing today.
- 22 MR. PAYAN: That was the level of detail I was
- 23 wondering. There's been discussions by WMATA and Alstom regarding
- 24 this and I was wondering, is TOC cut into those discussions?
- 25 MR. BASSETT: The specific discussions referenced this

- 1 morning, I have no evidence that we have been a participant with
- 2 them.
- 3 MR. PAYAN: My last question. And I asked this it of
- 4 the panel yesterday. Has TOC identified a common element between
- 5 these three occurrences?
- 6 MR. BASSETT: Given that two out of the three of them
- 7 are still classified as open investigations, I would withhold
- 8 significant judgment on common elements, as the determination of
- 9 probable cause for the majority of them is still pending.
- 10 However, I would concur with Mr. Hielmann's assessment earlier
- 11 today, in that the generic automated train protection system
- 12 experienced single-point failures or did not failsafe as these
- 13 components were intended to do, and therefore I would say that
- 14 that would be a commonality. However, I would consider that to
- 15 be, from a technical perspective, a broad commonality.
- 16 MR. PAYAN: Thank you. That's all I have, Mr. Chairman.
- 17 CHAIRMAN SUMWALT: Thank you very much, Mr. Payan.
- 18 And Mr. Gura, I understand you have a few questions.
- 19 MR. GURA: Yes, sir, I do. You mentioned the technical
- 20 support that's supplied by the contractor. What all subject
- 21 matter does a consultant supply for -- I heard the signal and
- 22 early on you mentioned track and Mr. Watson just said mechanical.
- 23 What else all does you hire them out to do?
- 24 MR. BASSETT: We have consultant personnel -- I'm just
- 25 going to start going down in terms of the folks I work with.

- 1 Operating practices and human performance, we have one individual
- 2 who specializes in that. Signals and train control, there's
- 3 another one who's available. There is a vehicle and railcar
- 4 engineer who works with us as part of this. There are a number of
- 5 -- at least two I can think of and I think additional professional
- 6 engineers who are -- whose expertise is specific to rail transit
- 7 safety.
- 8 I'm simply thinking off the top of my head. I know they
- 9 also use subcontractors for major tasks such as comprehensive
- 10 audits and there are -- they also have folks who are specific
- 11 track and structures experts. I'm trying to think of additional
- 12 programs, but that's the best I could do off the top of my head.
- 13 But it has been my experience that they have comprehensive
- 14 technical capabilities in all of the aspects of rail transit
- 15 safety that are necessary for the implementation of 659.
- 16 MR. GURA: Okay. Now these consultants, are they
- 17 individual consultants? Are they under an umbrella of a large
- 18 corporation that supplies TOC with the consultants?
- 19 MR. BASSETT: It's a fairly small company and the vast
- 20 majority of them all work for that one company. It's called
- 21 Transportation Resources Associates and it's based in
- 22 Philadelphia.
- MR. GURA: Okay. And then I guess my next question was,
- 24 Do you know if the consultants have been vetted to the reasoning
- 25 that they don't work for WMATA, also, in certain consulting

- 1 functions?
- MR. BASSETT: I know for a fact that they perform no
- 3 work for WMATA and I know that they do work both for state safety
- 4 oversight organizations nationally and also for rail transit
- 5 agencies, but I know that they don't perform work for a rail
- 6 transit agency when they also perform work for the oversight
- 7 agency or vice versa, if you take my meaning.
- 8 MR. GURA: Yes, I do. Prior to voting on a corrective
- 9 action, do you have the consultant go out to verify that the
- 10 proper remediation had been done or do you just vote at what
- 11 paperwork has been supplied to you based on that?
- 12 MR. BASSETT: In some cases we have gone out and done
- 13 some field verification. However, the vast majority of the time
- 14 our assessment of whether or not a corrective action has been
- 15 implemented is based upon evidence submitted to us by WMATA. I
- 16 think that the Federal Transit Administration asked us a similar
- 17 question during an audit in December and it's been our experience
- 18 that the vast majority of these corrective action plans, the
- 19 verification we need can easily be provided in written format.
- 20 MR. GURA: Okay. Other than the triennial audits and
- 21 accident investigations, do you have -- does TOC have a schedule
- 22 for oversight so there's like an oversight presence with these
- 23 contractors, like you'll contract for the track guy to go out and
- 24 review records and then do a track inspection to verify that the
- 25 track looks like what they say in their inspection reports?

- 1 MR. BASSETT: We have a regularly scheduled triennial
- 2 audit that happens every three years. That is a top-to-bottom
- 3 evaluation of WMATA that would include the types of elements that
- 4 you mentioned. In terms of a regular oversight presence, as you
- 5 mentioned earlier in your statement, we have both TOC members,
- 6 such as myself, and consultants who are on the property at Metro
- 7 on what I would characterize as a weekly basis performing various
- 8 oversight functions, some of which are administrative and some of
- 9 which occur in the field.
- 10 However, I would point to the best example of our
- 11 oversight presence as identifying, through our triennial safety
- 12 and security audit, a deficiency, noting it, evaluating WMATA's
- 13 response and going out to field-verify the effectiveness of that
- 14 response. My example would be WMATA's right-of-way worker
- 15 protection program, which was mentioned yesterday during
- 16 testimony.
- 17 After the Eisenhower Avenue incident occurred, in which
- 18 two track workers were fatally struck and killed, were fatally
- 19 struck, the -- our triennial audit came in in 2007 and TOC members
- 20 as well as consultants evaluated the effectiveness of the rule
- 21 that WMATA had put in place to protect its track workers, which at
- 22 the time was called 0702. What we found was that 0702 was written
- 23 in such a manner as to make it difficult for WMATA's frontline
- 24 employees to implement and we issued findings within our 2007
- 25 triennial audit report that WMATA consider revising 0702 to make

- 1 it more effective. WMATA took that recommendation, revised 0702
- 2 and implemented Special Order 0706. 0706 was an alternate version
- 3 of 0702 which they felt would improve the protection for their
- 4 workers.
- Now, our next triennial audit would not be scheduled
- 6 until this year, until 2010. However, we felt that, at the
- 7 beginning of 2009, this was a critical issue and therefore, given
- 8 that WMATA had about a year to put Special Order 0706 into place,
- 9 we conducted a special safety review simply focused upon right-of-
- 10 way worker protection and went out and did field verification as
- 11 well as administrative document review, personnel interviews, and
- 12 that kind of thing.
- So I would hope that that example gives you -- while we
- 14 do not have a standard schedule for, you know, once a month a TOC
- 15 member or a contractor inspects track or evaluates the -- you
- 16 know, whether or not train operators are complying with speed --
- 17 something like that. That's not a good example. But we do use
- 18 the triennial audit process as a way of establishing focus for our
- 19 oversight activities on a three-year basis. And when we identify
- 20 an area that is in need of additional inspection and evaluation,
- 21 we take action.
- 22 MR. GURA: Okay. And the same consultant is used for
- 23 all three locations? When you said the budget money --
- 24 MR. BASSETT: I see what you're saying. The three
- 25 jurisdictions contribute their annual funding and the Metropolitan

- 1 Washington Council of Governments serves as our administrative
- 2 agent. The Council of Governments essentially holds the money and
- 3 uses it to pay the bills of the consultant who provides work and
- 4 support and effort for the TOC as a whole, members from all three
- 5 jurisdictions.
- 6 MR. GURA: When the three parts of the budget is
- 7 exhausted, do all three contribute again or does -- if the
- 8 exhaustion is, let's say, happening in D.C., is it relied upon
- 9 D.C. to supply the shortfall?
- 10 MR. BASSETT: It's very difficult to identify -- in a
- 11 three-state program that's dealing with one specific transit
- 12 agency, it's very difficult to identify exactly where the "drain"
- 13 is coming from. So in the instances where there's additional
- 14 funding needed, that's a policy issue that the leaders of the
- 15 three jurisdictions work out among themselves. So I couldn't
- 16 speak to how that decision gets made, of who picks up the tab.
- 17 MR. GURA: Okay. Well, then this would be my last
- 18 question, then. Since you don't know who picks up the tab, have
- 19 you ever come across in your short time here where you did not
- 20 have enough funding to have the contractor come out and do what
- 21 you thought was necessary?
- 22 MR. BASSETT: I have never found myself, in my
- 23 experience with the TOC, in a position where lack of available
- 24 resources has hampered our ability to do our jobs from a financial
- 25 perspective.

- 1 MR. GURA: That's all the questions I have,
- 2 Mr. Chairman.
- 3 CHAIRMAN SUMWALT: Thank you, Mr. Gura.
- 4 I understand there are no further questions from the
- 5 Technical Panel, so now we're going to go to the parties. And
- 6 TOC, you have witnesses here, so I'm going to give you the choice.
- 7 Would you like to go first or last?
- 8 UNIDENTIFIED SPEAKER: We have no questions, thank you.
- 9 CHAIRMAN SUMWALT: Thank you. WMATA?
- 10 CHIEF TABORN: Yes, Mr. Chairman, we have two questions
- 11 and the questions are to Mr. Bassett. Earlier you indicated, in
- 12 response to a question, that if there were conflicts with WMATA's
- 13 implementation of 659, that you would go to your respective state
- 14 governmental leaders to seek resolution. Would you not also go to
- 15 the Federal Transit Administration to share with them your initial
- 16 concerns?
- 17 MR. BASSETT: Yes. And thank you, chief. There are
- 18 multiple instances where we have had concerns. I wouldn't
- 19 necessarily characterize them as conflicts with WMATA, but issues
- 20 in our oversight with WMATA, where we have apprised the FTA. For
- 21 example, the letters that I mentioned earlier about the reporting
- 22 relationship between the chief safety officer and the general
- 23 manager were cc'd to FTA. So I would say, yes, we would include
- 24 the FTA on -- as part of that decision-making process.
- 25 CHIEF TABORN: Okay. And the second question speaks to

- 1 your standard procedures relative to closing out corrective
- 2 actions. One of the requisites in identifying the accident or the
- 3 incident is to come up with mitigating actions that the transit
- 4 agencies would take to rectify that situation. Part of that
- 5 process would also be to identify that person who's held
- 6 responsible for it and a timeline in which that action will be
- 7 completed, is that not true?
- 8 MR. BASSETT: Yes, that's correct. And the chief brings
- 9 up an important point, which is that the TOC does not approve what
- 10 we consider to be interim mitigation measures. For example, if
- 11 the rail department finds itself with a broken rail, they do not
- 12 call the TOC and ask for permission to implement the corrective
- 13 action of repairing it. However, if WMATA's hazard management
- 14 process identifies that there are a number of broken rails in the
- 15 same area under the same weather conditions, we would ask for
- 16 WMATA to evaluate the necessity of a corrective action plan to
- 17 address that systemic problem.
- 18 CHIEF TABORN: So in speaking directly to the corrective
- 19 actions associated with 2004, WMATA did in fact provide those
- 20 corrective actions, along with the person who was assigned to do
- 21 that and the timeline in which we were going to complete that,
- 22 correct?
- MR. BASSETT: WMATA did provide corrective action plans
- 24 to respond to their internal recommendations of the -- I'm sorry.
- 25 Which source of caps are you referencing from 2004?

- 1 CHIEF TABORN: 2004.
- 2 MR. BASSETT: Do you mean the triennial audit?
- 3 CHIEF TABORN: Yes, sir.
- 4 MR. BASSETT: Yes, WMATA did provide corrective action
- 5 plans to respond to the findings of the triennial audit from 2004.
- 6 CHIEF TABORN: Thanks very much.
- 7 CHAIRMAN SUMWALT: Thank you, Chief. Now we go to the
- 8 Washington, D.C. Fire and EMS Department.
- 9 CHIEF SCHULTZ: No questions, thank you, Chairman.
- 10 CHAIRMAN SUMWALT: Thank you, Chief.
- 11 Amalgamated Transit Union?
- 12 MS. JETER: I'd like to know, are you all appointed by
- 13 the same individuals or any of the same individuals that also
- 14 appoint the individuals to the Metro board?
- 15 MR. MADISON: For the District of Columbia, no.
- MS. JETER: Okay.
- 17 MR. BASSETT: For Virginia, no. The Virginia appointees
- 18 to the board are made by a different organization than my
- 19 leadership.
- 20 MS. JETER: Okay, Mr. Bassett, are you the only person
- 21 who is, I guess, categorized as being the full-time employee
- 22 within TOC?
- MR. BASSETT: My primary job function, based on my hire
- 24 from my employer, is to serve on the TOC. I think the TOC is
- 25 roughly comparable to an organization, if you're familiar with it,

- 1 like the Joint Terrorism Task Force, where you have standing
- 2 agencies who contribute personnel on a standing basis to the
- 3 effort of, you know, in the JTTF's example, fighting terrorism, in
- 4 our case, providing oversight under 659. The personnel may change
- 5 and in some cases somebody who's assigned to the JTTF may find
- 6 themselves with some other job duties, however, they are still
- 7 assigned as a member of that task force. I would consider us
- 8 similar.
- 9 We are seconded staff to the TOC, and while I may be
- 10 assigned full time, 100 percent of my time to the TOC, I don't
- 11 think that that minimizes the contributions that other TOC members
- 12 make while balancing some other job duties, some of which may
- 13 consume five percent of their time, some of which may consume 50
- 14 percent of their time.
- 15 MS. JETER: Yeah, assuming that that's what I'm
- 16 implying, and I'm not.
- 17 MR. BASSETT: Oh, I apologize.
- 18 MS. JETER: My question to you is, Are you the only
- 19 person that is specifically working with TOC 100 percent of your
- 20 time?
- 21 MR. BASSETT: I am the only person whose primary job
- 22 duty is being -- is working on the TOC.
- MS. JETER: Okay. My last question. Has TOC ever
- 24 considered or made a recommendation to WMATA or to WMATA board, or
- 25 to the safety department, that notification should be given to the

- 1 employees based on this hazard alert that you spoke of earlier?
- 2 MR. BASSETT: In my recollection, I can't remember ever
- 3 discussing such a particular topic, but it's certainly something
- 4 we would take under advisement.
- 5 MS. JETER: Thank you, Mr. Chairman.
- 6 CHAIRMAN SUMWALT: Thank you, Ms. Jeter.
- 7 Alstom?
- 8 MR. ILLENBERG: Mr. Chairman, no questions.
- 9 CHAIRMAN SUMWALT: Thank you very much.
- 10 Ansaldo?
- MR. PASCOE: No questions.
- 12 CHAIRMAN SUMWALT: No questions? Thanks.
- 13 FRA?
- MR. McFARLIN: Yes, thank you. Just briefly.
- 15 Mr. Bassett, please, I believe you said that the TOC
- 16 requires WMATA to report instances of accidents and incidents.
- MR. BASSETT: We do, under the authority of 659.
- 18 MR. McFARLIN: Is that terminology specifically defined?
- 19 Accidents, incidents.
- 20 MR. BASSETT: Yes, it is. There are a series of what we
- 21 call reportability thresholds that are set out within 659 and
- 22 which are mirrored within our program standard. These include any
- 23 accident or incident on rail transit controlled property that
- 24 impacts \$25,000 or more worth of damage; requires immediate
- 25 hospital transport for two or more individuals; involves a

- 1 fatality at the scene of a rail transit controlled incident within
- 2 30 days of that incident; a mainline derailment as well as a
- 3 couple of others.
- 4 MR. McFARLIN: Thank you. Has TOC ever performed an
- 5 audit specific to WMATA's reporting compliance?
- 6 MR. BASSETT: We have not performed an audit specific to
- 7 their reporting compliance. However, the safety department and
- 8 the organization as a whole's ability to implement the
- 9 requirements of 659 as well as our program standard are evaluated
- 10 on a triennial basis through our auditing program.
- 11 MR. McFARLIN: Thank you. And lastly, because it has
- 12 been asked previous, does the TOC have any requirement or even a
- 13 suggestion or a request that WMATA report to them instances of
- 14 signal or train control, let's say, wrong side or unsafe failure?
- 15 MR. BASSETT: We do not outline specific unsafe
- 16 conditions. We rely on WMATA to categorize and identify hazards
- 17 that are critical to the safety and security of the system. But
- 18 in our program standard we do require WMATA to immediately report
- 19 hazardous conditions such as the one that you notified. However,
- 20 we rely on WMATA to make the determination that they are in fact a
- 21 potentially catastrophic incident and we base our -- we are
- 22 reliant on them to make that determination and then to notify us.
- 23 As the chief mentioned yesterday, WMATA has been, especially
- 24 recently, making a significant effort to report such incidents.
- 25 MR. McFARLIN: Well, I guess that kind of raised one

- 1 last question in my mind. In light of your response, has the TOC
- 2 ever attempted to perform an audit of any records on WMATA,
- 3 representing those types of failures, in order to determine
- 4 whether they've been shared with you appropriately?
- 5 MR. BASSETT: If I could repeat back your question just
- 6 to ensure that I understand it, you're asking whether or not we
- 7 have evaluated WMATA's records of their reports of such incidents
- 8 with a specific eye towards determining whether we should
- 9 establish reporting requirements for those?
- 10 MR. McFARLIN: That would be one way to put it, yes.
- 11 MR. BASSETT: Okay. I would say that we have not
- 12 conducted a review of such incidents with that specific focus.
- 13 However, I would say that we have reviewed both incident reports
- 14 and maintenance records to evaluate their compliance with their
- 15 own hazard management program, which I believe would address your
- 16 concern.
- 17 MR. McFARLIN: Thank you. No further questions.
- 18 CHAIRMAN SUMWALT: Thank you, Mr. McFarlin.
- 19 Now the FTA?
- 20 MR. FLANIGON: Thank you. A couple of quick questions
- 21 just following up on one that was asked. In terms of both the TOC
- 22 -- and I guess I could ask this to Matt, since you were answering
- 23 the question before. In terms of the TOC triennial audit of WMATA
- 24 as well as the FTA triennial audit of the TOC, is the accident
- 25 reporting process and WMATA's compliance with that, if you will,

- 1 is that one of the audit elements that gets looked at in both of
- 2 those audits?
- MR. BASSETT: Yes, we evaluate their compliance with our
- 4 accident and incident reporting requirements. And we don't just
- 5 wait until the audit. We follow up with them on an ongoing basis.
- 6 If, for example, there is -- if, for example, they "underreport"
- 7 an incident, you know, they notify us 24 hours later of an
- 8 incident that should have been reported within two hours, then we
- 9 follow up with them and we help to ensure that it doesn't happen
- 10 in the future, and they've been very responsive when that's
- 11 happened.
- 12 MR. FLANIGON: Okay, great. And then also for
- 13 Mr. Bassett. Following up on a question that one of the Technical
- 14 Panel asked about your contractor and their performance of work
- 15 for WMATA as well as for you, is that something that would be
- 16 prohibited by the conflict of interest section of C.F.R. 649?
- 17 MR. BASSETT: It very well might be. I believe so.
- 18 MR. FLANIGON: Okay, thanks. And one last question for
- 19 Mr. Madison. There were a series of questions about your -- you
- 20 being the TOC, your ability or lack of ability to assess civil
- 21 penalties, fines, et cetera, or otherwise compel WMATA to be
- 22 responsive. Would that kind of authority be helpful to an
- 23 organization like the TOC to be more effective?
- 24 MR. MADISON: I don't know that I would say -- would
- 25 want to say that it would or would not. But really I would just

- 1 say that if there's anything that would kind of help improve the
- 2 oversight the rail safety, rail transit system, then we would be
- 3 in favor of that. But I couldn't specify whether it would be
- 4 specifically, you know, the ability to issue civil penalties or
- 5 fines.
- 6 MR. FLANIGON: Thanks.
- 7 CHAIRMAN SUMWALT: No more questions, Mr. Flanigon?
- 8 Okay.
- 9 MR. FLANIGON: None.
- 10 CHAIRMAN SUMWALT: Thank you.
- 11 Are there any follow-up questions from the parties?
- 12 (No response.)
- 13 CHAIRMAN SUMWALT: Okay, seeing none, we will go back to
- 14 the Technical Panel. Mr. Downs, I understand you have some
- 15 questions. Thank you.
- MR. DOWNS: Thank you, Chairman. Thank you, Chairman.
- 17 Yeah, I just have a couple of quick questions on my topic, TOC's
- 18 involvement in WMATA emergency training and preparedness training
- 19 and planning. The first one I'd like to address to Mr. Madison.
- In the TOC's program standards and procedures manual,
- 21 are there provisions that address emergency training and planning
- 22 activity requirements for WMATA and what's TOC's mechanism for
- 23 assuring that WMATA appropriately executes those?
- 24 MR. MADISON: Let's see. Yes, under the SSP -- well,
- 25 for the program standard and under the SSPP we do have provisions

- 1 that -- where the TOC does look at any emergency planning that
- 2 WMATA may do, and typically they do keep us in the loop as to what
- 3 type of events they may be planning and we also receive
- 4 invitations to attend those events. It's often to observe.
- 5 MR. DOWNS: Is there a mechanism for assuring that the
- 6 plans are properly executed?
- 7 MR. MADISON: Yes, and that would -- that just goes back
- 8 to our program standard and it just looks at -- once we've
- 9 participated in the event, we typically would, you know, offer any
- 10 comments or reviews of what we thought of the event and how some
- 11 improvements could be made.
- 12 MR. DOWNS: And generally, can you offer an opinion
- 13 maybe as to the types of exercises that have been appropriate for
- 14 the type of operation that they conduct?
- 15 MR. MADISON: Just to offer an opinion, yes, I think the
- 16 types of events that they have performed are appropriate.
- MR. DOWNS: Mr. Bassett, can you offer any thoughts on
- 18 that?
- 19 MR. BASSETT: Yes, I can. WMATA's emergency exercises
- 20 are governed by the Homeland Security Exercise and Evaluation
- 21 Program, which is administered by the Department of Homeland
- 22 Security. So this is not -- in terms of setting TOC-specific
- 23 requirements for how WMATA conducts emergency exercises and
- 24 planning, we don't set those through our program standard or
- 25 require them to do so. Their security and emergency preparedness

- 1 plan, which is covered by our program standard and which we review
- 2 on a yearly basis, does address exercises and emergency planning.
- 3 However, that document, due to the obvious security sensitive
- 4 nature of it, is protected information. They do allow us access
- 5 to it and we review it on a yearly basis. In terms of
- 6 participation in exercises, WMATA has been very good with us in
- 7 terms of offering invites to exercises and for example, Operation
- 8 Troubled Waters, which happened in 2007 and involved a car-borne
- 9 fire on the Yellow Line bridge between D.C. and Virginia. They
- 10 invited us to participate.
- 11 They also invited us back when they were still running
- 12 this program to serve, in fact, as judges at an emergency response
- 13 evaluation exercise that they called their fire department rodeo,
- 14 where they brought in area fire departments and allowed them to
- 15 undertake various judged activities that were specific to the
- 16 nature of responding to emergencies on the Metro system, timing
- 17 how fast they placed warning and strobe devices on the third rail,
- 18 for example.
- 19 So I would say that I'm very satisfied and in fact, you
- 20 know, once we conclude on Thursday, TOC members will in fact be
- 21 going up to Friendship Heights to observe their emergency
- 22 exercise, which is very timely and is responding to a potential
- 23 active shooter scenario. So I would say that their -- especially
- 24 with the leadership of their office of emergency management, I
- 25 would say that they've done an exceptional job in involving us in

- 1 emergency planning and activities and preparation.
- MR. DOWNS: Thank you. And this leads to a question,
- 3 actually, that was asked of WMATA yesterday and they didn't have
- 4 the documentation in front of them, so they kind of deferred to
- 5 you. What was the most recent activity that the TOC attended, a
- 6 training activity, a drill that you folks attended?
- 7 MR. BASSETT: The most recent training that we attended
- 8 that I can remember was earlier this month at their Carmen Turner
- 9 Facility. TOC members, as part of -- partially because we needed
- 10 to recertify our right-of-way training cards, TOC members went to
- 11 the Carmen Turner Facility to go through their right-of-way worker
- 12 protection class along with some other individuals. So that's the
- 13 most recent training that I can recall that we went through.
- MR. DOWNS: Was that a training drill or an exercise or
- 15 was that just a recertification class?
- MR. BASSETT: That was a training class that was held at
- 17 their emergency response facility.
- 18 MR. DOWNS: It was not a training drill exercise?
- 19 MR. BASSETT: Oh, in terms of a training drill, off the
- 20 top of my head, I know that we've been to at least one or two more
- 21 recently than the 2007 Troubled Waters incident, but I can't
- 22 remember that off the top of my head, but I would be happy to get
- 23 you that information.
- 24 MR. DOWNS: Well, that's not necessary. Suffice it to
- 25 say, was it within the last year or so?

- 1 MR. BASSETT: Yes.
- 2 MR. DOWNS: Okay, because their program plan does
- 3 require annual major drills.
- 4 MR. BASSETT: Yes. And I would say that their program
- 5 plan's requirement to address major drills or exercises is not
- 6 only addressed by their sort of big show exercises where there
- 7 are, you now, fire trucks and smoke machines and a lot of
- 8 logistical input, but they do a very good job with tabletop
- 9 planning and just functional exercises and drills within the
- 10 agency, within their leadership and their supervision. So we're
- 11 very familiar with that program and I would say it's very safe to
- 12 say that they've been doing smaller-scale drills on par with their
- 13 requirements in the SSPP and our program standard.
- MR. DOWNS: Thank you.
- 15 Mr. Chairman, that concludes my questions.
- 16 CHAIRMAN SUMWALT: Thank you.
- 17 Mr. Gura?
- 18 MR. GURA: Yes. Mr. Bassett, you were questioned a
- 19 little earlier by the FTA, where they mentioned conflict of
- 20 interest and I think they said -- I thought I heard them said 649,
- 21 led you led you into 649. It's actually 659.41 and I wanted to
- 22 clarify that record for you.
- MR. BASSETT: Oh, thank you. Yes, it is required in 659
- 24 to avoid conflict of interest and it's also reflected in our
- 25 system safety program standard.

- 1 MR. GURA: Thank you.
- 2 CHAIRMAN SUMWALT: No further questions from the
- 3 Technical Panel?
- 4 (No response.)
- 5 CHAIRMAN SUMWALT: Seeing none, we'll now go to the
- 6 Board of Inquiry and Mr. Ritter.
- 7 MR. RITTER: No questions.
- 8 CHAIRMAN SUMWALT: Dr. Kolly? Mr. Dobranetski?
- 9 HEARING OFFICER DOBRANETSKI: No questions.
- 10 CHAIRMAN SUMWALT: Uh-oh. So that makes me the bad guy.
- 11 I know, I'm the only between us and lunch. I am cognizant of
- 12 that.
- Mr. Madison, as chairman of TOC, how many committee
- 14 hours did members spend in their oversight role last year of TOC?
- 15 I have the figures for 2008. I'm sorry. In your TOC duties, how
- 16 many hours did you provide in your oversight role of WMATA?
- 17 MR. MADISON: For the total number of TOC hours, we had
- 18 -- well, we actually have -- the most recent years for us are from
- 19 2008.
- 20 CHAIRMAN SUMWALT: Yes, that's what I have.
- MR. MADISON: Okay.
- 22 CHAIRMAN SUMWALT: Go ahead, I'd like to see this.
- MR. MADISON: TOC members spent a total of 2,291 hours
- 24 devoted to state safety oversight functions and then our
- 25 consultant hours total 1,710.

- 1 CHAIRMAN SUMWALT: Okay. And so here's my question. If
- 2 TOC members spent 2291 and an average work year for one person is
- 3 about 2,000 hours, I don't understand the math on that, because
- 4 Mr. Bassett is 100 percent -- and I realize you're new in your job
- 5 in the State of Virginia, but 100 percent of your time is for TOC
- 6 and Mr. Madison, I understand, about 90 percent of your time is
- 7 for TOC. I don't follow the math.
- 8 MR. MADISON: Well, that's in 2009.
- 9 CHAIRMAN SUMWALT: Okay. I understand.
- MR. MADISON: I mean, the times that we're referring to
- 11 are from 2009, but the numbers that we have here are from 2008.
- 12 CHAIRMAN SUMWALT: Okay. So have you spent a lot more
- 13 time in 2009?
- MR. MADISON: Yes, we have.
- 15 CHAIRMAN SUMWALT: Okay. And to be clear, Mr. Bassett,
- 16 you are employed, so you basically put in about 2,000 hours a
- 17 year, since you're full-time work is for TOC?
- 18 MR. BASSETT: Yes, sir.
- 19 CHAIRMAN SUMWALT: Okay. And Mr. Madison, you're
- 20 putting in about 90 percent of a full-time job for TOC?
- MR. MADISON: Yes.
- 22 CHAIRMAN SUMWALT: Okay, I just wanted to clarify that.
- 23 Thank you.
- 24 MR. BASSETT: I think you would find that reflected in
- 25 our 2009 numbers when they are available.

- 1 CHAIRMAN SUMWALT: Okay. And those should be available
- 2 when?
- 3 MR. BASSETT: We are already planning on submitting them
- 4 to the Federal Transit Administration in time for their March 15th
- 5 deadline, which is our annual reporting requirement from which we
- 6 submit information like that, as well as open accidents and other
- 7 information. However, I think that that specific information we
- 8 could probably get for you much sooner, like by next Wednesday.
- 9 CHAIRMAN SUMWALT: That's okay. If we could get it by
- 10 March 15th. Whenever you're gathering it and providing it --
- 11 MR. BASSETT: Oh, certainly.
- 12 CHAIRMAN SUMWALT: -- to FTA, that would be good and
- 13 that will be an official request from the Chair. Thank you. Has
- 14 the oversight role, Mr. Madison, the oversight role of TOC, been
- 15 restrained or curtailed due to the lack of funding, the lack of
- 16 manpower, or any other reasons?
- 17 MR. MADISON: No, we haven't been restrained due to our
- 18 lack -- not lack of funding, but our existing funding. We do find
- 19 that we're able to carry out of all of our duties as required
- 20 under 659. You know, if you're asking as to whether or not we
- 21 could use additional resources, I mean, you know, you can always
- 22 use additional resources, but we are able to carry out our
- 23 functions as required under 659.
- 24 CHAIRMAN SUMWALT: Okay. And that's really what I'm
- 25 wondering. Yes, you're right, we could all use additional

- 1 resources. I understand that. Mr. Madison, I'm interested in the
- 2 possible possibility of a conflict of interest with the members of
- 3 the TOC and especially the representative from the District of
- 4 Columbia, because there's a very close relationship between your
- 5 boss' boss and the WMATA board. In the other jurisdictions it's
- 6 not quite as close of a relationship. But on WMATA's board, one
- 7 of the board members is the city council -- is the city
- 8 administrator; is that correct?
- 9 MR. MADISON: Well, I believe you're referring to
- 10 Jim Graham.
- 11 CHAIRMAN SUMWALT: No, he's an elected official.
- 12 MR. MADISON: Oh, I'm sorry. Neil Albert, yes.
- 13 CHAIRMAN SUMWALT: What we have is the -- we do have a
- 14 council member who's an elected official, who is on the WMATA
- 15 board. But as I understand it, we also have the D.C. council
- 16 administrator, the D.C. city administrator who is on the WMATA
- 17 board. So my question to you is, is that you have to pay -- you
- 18 have to provide oversight wearing one hat, oversight of WMATA, but
- 19 on the hand you're actually working for people that you're
- 20 providing oversight for.
- 21 MR. MADISON: Well, actually, in my role I kind of see
- 22 myself as wearing two different hats. I have my D.C. DOT hat, if
- 23 you will, and also my Tri-State Oversight Committee hat. From the
- 24 time that I've been on the committee, I haven't had any issue with
- 25 anyone from, you know, I guess the city administrator's office or

- 1 the mayor's office trying to, I guess, curtail my involvement with
- 2 my role on the TOC.
- 3 CHAIRMAN SUMWALT: Yes, but where do you get a paycheck
- 4 from? Do you get a paycheck from TOC?
- 5 MR. MADISON: No, I get a paycheck from the District of
- 6 Columbia.
- 7 CHAIRMAN SUMWALT: Right. And so I am worried about, if
- 8 nothing else, the appearance of conflict of interest. That's why
- 9 the Congress in 1974 moved this agency, the NTSB, out from
- 10 underneath the Department of Transportation, because they did not
- 11 want even the appearance of a conflict of interest. Independent
- 12 means that you are independent and you're not influenced by other
- 13 people or agencies or organizations and this, to me, doesn't look
- 14 right. You're overseeing somebody, but you're working for those
- 15 people.
- 16 MR. MADISON: Well, what I can do is take that concern
- 17 back to my agency heads and see if we can work out a solution, if
- 18 that would be --
- 19 CHAIRMAN SUMWALT: Well, I don't think it's incumbent on
- 20 you to do that. I think it's incumbent upon the NTSB, if we feel
- 21 that that is a problem, to make that known and our final report on
- 22 this accident has not been yet raised, has not been released. But
- 23 it will be something that I potentially would want to probe in the
- 24 Board meeting, when we finally have this -- when we finally have
- 25 that Board meeting, because I would like to know if you have any

- 1 administrative controls in place that do insulate you from having
- 2 influence coming down from the top or something like that. Do you
- 3 have anything that truly allows you the autonomy that you need to
- 4 properly provide your oversight role?
- 5 MR. MADISON: I don't think that we have anything that
- 6 would be in place that would kind of separate me from that.
- 7 CHAIRMAN SUMWALT: Thank you. And I'll move on to
- 8 another topic. Have you ever, in your knowledge, to either of
- 9 you, because, Mr. Bassett, I understand you've been on the TOC
- 10 since '06 or '07.
- 11 MR. BASSETT: '06, sir.
- 12 CHAIRMAN SUMWALT: '06, which was the formation of the
- 13 TOC?
- MR. BASSETT: No, sir, the TOC was formed in 1997.
- 15 CHAIRMAN SUMWALT: In '97. Thank you. Has TOC ever
- 16 provided a briefing or otherwise had official contact with the
- 17 WMATA board of directors?
- 18 MR. BASSETT: Yes, sir.
- 19 CHAIRMAN SUMWALT: When was that, Mr. Bassett?
- MR. BASSETT: November 2009.
- 21 CHAIRMAN SUMWALT: November 2009. Thank you. Are the
- 22 TOC meetings open to public?
- MR. BASSETT: It has been the determination after public
- 24 requests from media outlets and individuals to be permitted into
- 25 TOC meetings. The individual TOC jurisdictions did a -- had our

- 1 general counsels evaluate each respective jurisdiction's open
- 2 meetings law. It was the legal opinion of our legal counsels that
- 3 our meetings were working sessions and were as such not subject to
- 4 the open meetings laws of Maryland, D.C., or Virginia. However,
- 5 this of course does not obviate the need for public involvement
- 6 and information about the TOC and our activities. Such a goal has
- 7 led to the setting up of this TOC website, and the concept of
- 8 having public meetings has been discussed. But as it currently
- 9 stands today, TOC meetings are not governed by open meetings laws
- 10 of any of the three jurisdictions and as such are not open to the
- 11 public.
- 12 CHAIRMAN SUMWALT: Okay. So much for transparency. Is
- 13 the public given -- well, are minutes kept of the meetings and are
- 14 they posted on line?
- MR. BASSETT: Yes and yes.
- 16 CHAIRMAN SUMWALT: Okay, thank you.
- 17 MR. BASSETT: If they have not, I would add that we have
- 18 had some administrative issues in getting them posted on line, but
- 19 if I can provide you guys with a link to our website, you will see
- 20 minutes posted on line.
- 21 CHAIRMAN SUMWALT: Okay, thank you. We've all been on
- 22 your website up here and --
- MR. BASSETT: And you're not finding anything there?
- 24 CHAIRMAN SUMWALT: Well, we didn't find them, but --
- 25 MR. BASSETT: I'd be more than happy to -- the website's

- 1 not maintained by my jurisdiction, but we have made an effort to
- 2 get them out there. If they're not up there right now, then
- 3 that's my oversight and I'll take responsibility for that.
- 4 CHAIRMAN SUMWALT: Okay, thank you. I'm going to end on
- 5 this one. And yesterday we had an answer that could've been the
- 6 five-minute answer or the 25-minute answer and --
- 7 MR. BASSETT: I'll try to keep it to five.
- 8 CHAIRMAN SUMWALT: -- I do want to know the basic answer
- 9 to this. There was a lot of public attention surrounding the lack
- 10 of access to the WMATA tracks this past year, so why don't you
- 11 just tell us about that.
- 12 MR. BASSETT: Certainly. We made our efforts to
- 13 evaluate WMATA's implementation of Special Order 0706. Those
- 14 started in late 2008, early 2009. When we came on site we had a
- 15 number of interviews with WMATA personnel. We had a number of --
- 16 and they informed us, however, that since we would be viewed as
- 17 "contractors," we would not be permitted to access the right-of-
- 18 way under live track conditions. We tried to work this concern
- 19 out on a one-on-one in person.
- 20 At the time, our primary point of contact was the WMATA
- 21 chief safety officer on this particular issue. After being unable
- 22 to work it out on an interpersonal basis, we put it in writing and
- 23 we sent them a letter. The letter that they responded with
- 24 indicated that they would be remaining with their interpretation
- 25 of SOP 33 and that we would not be permitted access. This letter

- 1 was sent on May 29th. We were working with our -- we were holding
- 2 internal discussions about the best way to proceed and we were --
- 3 in fact, I believe we'd scheduled a meeting with the deputy
- 4 general manager to go over this particular issue just before
- 5 June 22nd happened. As you can imagine, June 22nd shifted a great
- 6 deal of our focus. E-mails and correspondence did go over to
- 7 WMATA personnel subsequently in July and there were discussions at
- 8 our leadership level about whether or not we wanted to -- what our
- 9 course of action was.
- 10 And I'm going to refrain from going into excessive
- 11 detail there, simply because I'm not privy to the discussions that
- 12 happened among the Secretary of Transportation or the District
- 13 DOT. But this issue really came to a head in the fall of 2009
- 14 when there were Freedom of Information Act requests made of us and
- 15 the correspondence that went back and forth became public. The
- 16 senior leadership at WMATA was not fully aware of this incident,
- 17 of what had been going on and I think that as the information came
- 18 out, the senior leadership at WMATA as well as the board of
- 19 directors were very responsive to this concern.
- 20 And I think, if I have to answer the fundamental cause
- 21 of what I perceived your question to be, which is why did this
- 22 happen, why was there a fundamental breakdown in terms of the
- 23 ability of our group to get out on to the track, I would say it
- 24 was our -- it was a reliance upon that one individual, the chief
- 25 safety officer, who had a significantly divergent view of the

- 1 access we should've been permitted. And I think that while we did
- 2 contact other individuals within WMATA, and while we did have
- 3 discussions with our policy level folks, and while we did
- 4 ultimately receive the access that we had sought through, you
- 5 know, working with WMATA's leadership, with the board as well as
- 6 others, I would say that we probably focused our efforts on
- 7 dealing with that individual as the chief safety officer mostly
- 8 out of past practice, because in the past we had almost entirely
- 9 dealt with the chief safety officer, so we felt this was something
- 10 that we needed to, you know, focus our efforts on dealing with
- 11 him.
- 12 CHAIRMAN SUMWALT: I appreciate that summary. And by
- 13 the way, you mentioned, I think, that you briefed the WMATA board,
- 14 I believe, you said November the 19th.
- 15 MR. BASSETT: November of 2009. I'm not sure what the
- 16 exact date is.
- 17 CHAIRMAN SUMWALT: And was this the catalyst for that
- 18 meeting with the board?
- 19 MR. BASSETT: Prior to the meeting with the board, by a
- 20 couple of days, there had been discussions with WMATA's
- 21 leadership, that they would in fact grant that access. But the
- 22 meeting with the board certainly served to solidify the commitment
- 23 on behalf of all parties to ensuring access.
- 24 CHAIRMAN SUMWALT: Thank you. Before we wrap up,
- 25 somebody has sent me a link off of your web page for the minute

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    meetings. So thank you for that. The witnesses are released from
2
    this panel.
 3
              MR. BASSETT: Thank you.
 4
              (Witnesses excused.)
 5
              CHAIRMAN SUMWALT: Mr. Madison, I think you'll be on the
 6
    next panel. We will adjourn. We will reconvene at 2 o'clock.
7
    are in recess.
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               (Whereupon, at 1:00 p.m., a lunch recess was taken.)
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1 AFTERNOON SESSION

- 2 (1:59 p.m.)
- 3 CHAIRMAN SUMWALT: Okay, we are back in session and
- 4 Mr. Dobranetski, are you ready to swear in the witnesses for the
- 5 next panel?
- 6 HEARING OFFICER DOBRANETSKI: Yes, I am. This will be
- 7 Panel Number 4. Ladies and gentlemen, raise your right hand.
- 8 (Witnesses sworn.)
- 9 HEARING OFFICER DOBRANETSKI: Ms. Gregory, for the
- 10 record, would you state your full name, your current employer,
- 11 your title, and your employer's address?
- 12 MS. GREGORY: My name is Georgetta Gregory. I am the
- 13 Program Manager at the California Public Utilities Commission for
- 14 the Rail Transit and Crossings Branch. My office is located
- 15 at 320 West 4th Street, Suite 500, Los Angeles, California.
- 16 HEARING OFFICER DOBRANETSKI: And how long have you been
- 17 in your current position?
- 18 MS. GREGORY: My current position, approximately a year
- 19 and a half.
- 20 HEARING OFFICER DOBRANETSKI: And what are your duties
- 21 and responsibilities?
- 22 MS. GREGORY: I manage the program for both rail
- 23 transit, the state safety oversight functions, and also the
- 24 railroad crossings in the state. My staff is responsible for the
- 25 safety oversight of the transit as well as the engineering and

- 1 safety of the crossings.
- 2 HEARING OFFICER DOBRANETSKI: How long have you been
- 3 employed by the California Public Utilities Commission?
- 4 MS. GREGORY: Four years.
- 5 HEARING OFFICER DOBRANETSKI: Could you give us a brief
- 6 description of the position you held prior to working for the
- 7 California PUC?
- 8 MS. GREGORY: Prior to joining the State, I worked with
- 9 Union Pacific Railroad for 31 years. I worked a host of
- 10 positions, mostly in the operating department. I left there. My
- 11 last position there was a Senior Manager of Terminal Operations.
- 12 HEARING OFFICER DOBRANETSKI: Thank you.
- Mr. Clark, will you state your full name, your current
- 14 employer, your correct title, and your company address?
- 15 MR. CLARK: Yes, sir. My name is Richard W. Clark,
- 16 spelled C-l-a-r-k. I'm the Director of the Consumer Protection
- 17 and Safety Division at the California Public Utilities Commission.
- 18 My offices are at 505 Van Nuys Avenue in San Francisco,
- 19 California.
- 20 HEARING OFFICER DOBRANETSKI: And how long have you been
- 21 in your current position?
- MR. CLARK: Nine years.
- 23 HEARING OFFICER DOBRANETSKI: And your duties and
- 24 responsibilities?
- 25 MR. CLARK: Essentially in charge of the enforcement

- 1 division at the Commission. We have a broad mandate, which is I
- 2 influence and implement the policies of the Commission relative to
- 3 natural gas, consumer protection and safety, and natural gas,
- 4 electricity, communications; consumer protection for household
- 5 goods carriers and passenger carriers; and then about half of my
- 6 staff are involved in railroad safety. I have inner-city and
- 7 commuter rail; I have light rail; I have freight rail and I have
- 8 rail crossings.
- 9 HEARING OFFICER DOBRANETSKI: And how long have you been
- 10 employed by the California PUC?
- MR. CLARK: For nine years.
- 12 HEARING OFFICER DOBRANETSKI: And your prior positions
- 13 you've held?
- 14 MR. CLARK: I spent 25 years as a fraud detective, a
- 15 labor fraud detective and enforcement official, both in the
- 16 private sector and in the public sector. I was Chief Deputy Labor
- 17 Commissioner of the State of California for about a year, year and
- 18 a half, before coming to the Public Utilities Commission in 2000.
- 19 HEARING OFFICER DOBRANETSKI: Okay, thank you.
- 20 Ms. Galluci?
- 21 MS. GALLUCI: Hello. Good afternoon. I am
- 22 Grace Galluci. I am Deputy Executive Director for the Regional
- 23 Transportation Authority in Chicago, Illinois. Our offices are
- 24 located at 175 West Jackson Boulevard, Suite 1550, Chicago,
- 25 Illinois 60604.

1 HEARING OFFICER DOBRANETSKI: And how long have you been

- 2 in your current position?
- 3 MS. GALLUCI: I've been in my current position nearly
- 4 three years.
- 5 HEARING OFFICER DOBRANETSKI: And what are your duties
- 6 and responsibilities?
- 7 MS. GALLUCI: My duties and responsibilities is to
- 8 manage the Research Analysis and Policy Development Department and
- 9 that department is responsible for oversight activities in
- 10 addition to rail safety oversight. I am responsible for project
- 11 management oversight, asset management oversight, the audit
- 12 function, and performance management.
- HEARING OFFICER DOBRANETSKI: And how long have you been
- 14 employed by the Regional Transit Authority?
- MS. GALLUCI: Nearly three years.
- 16 HEARING OFFICER DOBRANETSKI: And could you give us a
- 17 brief description of prior positions you've had with the
- 18 organization and any before that organization?
- 19 MS. GALLUCI: Before my employment with the Regional
- 20 Transportation Authority, I worked for the Greater Cleveland
- 21 Regional Transit Authority and my last position with them was the
- 22 Executive Director of the Office of Management and Budget.
- HEARING OFFICER DOBRANETSKI: Thank you.
- 24 Mr. Cristy. Please give us your full name, current
- 25 employer, your title and company address.

- 1 MR. CRISTY: Brian Cristy, Director, Transportation
- 2 Oversight Division for the Massachusetts Public Utility
- 3 Commission. I've been with the Commission for 18 years as the
- 4 division director and the address is One South Station, Boston,
- 5 Mass.
- 6 HEARING OFFICER DOBRANETSKI: And how long have you been
- 7 in your current position?
- 8 MR. CRISTY: Eighteen years.
- 9 HEARING OFFICER DOBRANETSKI: And your duties and
- 10 responsibilities?
- MR. CRISTY: Oversight of the MBTA, rail transit safety;
- 12 oversight of the 16 bus-only transit systems in Massachusetts;
- 13 passenger carrier oversight for safety of equipment and operation;
- 14 household good oversight and towing oversight.
- 15 HEARING OFFICER DOBRANETSKI: And how long have you been
- 16 employed with that organization?
- 17 MR. CRISTY: Eighteen years.
- 18 HEARING OFFICER DOBRANETSKI: Could you give us a brief
- 19 description of the positions you've held with that organization
- 20 and other organizations prior to coming to them?
- 21 MR. CRISTY: I joined the PUC as the director of the
- 22 Transportation Oversight Division eighteen years ago. Prior to
- 23 that, I conducted management and systems consulting.
- 24 HEARING OFFICER DOBRANETSKI: Thank you.
- Mr. Madison, I didn't forget you, but you're still sworn

- 1 in from earlier this morning.
- 2 Mr. Chairman, the witnesses are qualified and the
- 3 questioning can begin with Mr. Klejst.
- 4 CHAIRMAN SUMWALT: Thank you, Mr. Dobranetski.
- 5 And Mr. Klejst?
- 6 MR. KLEJST: Thank you, Mr. Chairman.
- 7 Good morning. Good afternoon, everyone. The process
- 8 I'm going to use for your panel is to ask all of you a series of
- 9 questions in an effort to develop the manner in which the System
- 10 Safety Program Plan and state safety oversight is implemented in
- 11 your respective areas. So what I'm going to do is ask a question
- 12 individually of each of the panel members and then go on to the
- 13 next question after that, so that should help the information flow
- 14 and get this done as expeditiously as we possibly can. I'll begin
- 15 the questioning with Ms. Gregory.
- 16 Does your state have a process that would allow your
- 17 state safety oversight agency to suspend operations if there was a
- 18 significant safety issue developed by your agency?
- 19 MS. GREGORY: Yes, it does. We have a process where we
- 20 would do an order to show cause and if the safety conditions were
- 21 egregious enough, we would stop service.
- MR. KLEJST: Thank you.
- Mr. Madison?
- 24 MR. MADISON: The Tri-State Oversight Committee does not
- 25 have a process in place by which we could suspend operation.

- 1 MR. KLEJST: Thank you.
- 2 Ms. Galluci?
- 3 MS. GALLUCI: No, we do not have the authority to do so.
- 4 MR. KLEJST: And Mr. Cristy?
- 5 MR. CRISTY: Yes. The Public Utility Commission has
- 6 that authority via a commission order.
- 7 MR. KLEJST: Can your state safety oversight
- 8 organization require the rail transit agencies to comply with
- 9 requirements of the System Safety Program Plan -- I'm sorry, the
- 10 Part 659 beyond which is identified in that plan? For example,
- 11 can you make your standards more -- can they exceed the
- 12 requirements of Part 659? Ms. Gregory?
- MS. GREGORY: Yes, we can. We have a series of general
- 14 orders which do have additional standards that are not encompassed
- 15 in Part 659.
- MR. KLEJST: Mr. Madison?
- MR. MADISON: We currently just can only compel the rail
- 18 transit agent to comply with 659 and nothing further.
- 19 MR. KLEJST: Ms. Galluci?
- 20 MS. GALLUCI: We also can only comply with 49 C.F.R.
- 21 Part 659.
- MR. KLEJST: And Mr. Cristy?
- MR. CRISTY: Yes, we can exceed the requirements of
- 24 Part 659. The Commission has the authority to promulgate rules
- 25 and regulations as necessary.

- 1 MR. KLEJST: Does your state safety oversight agency
- 2 have a process in place for safety certification either for a new
- 3 line rail operation or an extension of existing line? Mr. Clark,
- 4 if you can respond for California, please?
- 5 MR. CLARK: Yes, we do have a process in place for
- 6 exactly that, all of those.
- 7 MR. KLEJST: Is that articulated in a particular
- 8 document?
- 9 MR. CLARK: It's in our General Order 164(d).
- 10 MR. KLEJST: Thank you.
- 11 Mr. Madison?
- MR. MADISON: We actually just require that we monitor
- 13 the safety certification on behalf of WMATA and once it's in
- 14 place, then we compel them to comply with that certification.
- 15 MR. KLEJST: Also, if you could speak a little louder or
- 16 closer to the microphone, that would be helpful in capturing all
- 17 of your responses, please. I appreciate your cooperation.
- 18 Ms. Galluci.
- MS. GALLUCI: No, we do not.
- 20 MR. KLEJST: And Mr. Cristy?
- 21 MR. CRISTY: Yes, we would have that ability.
- MR. KLEJST: And how would that be articulated?
- 23 MR. CRISTY: Through an order of the Commission or
- 24 amendments to the system safety program standard through a rule
- 25 making. This next question focuses on the process that is used by

- 1 your agency to deal with open corrective action items once an
- 2 audit has been performed. If you could describe for us briefly,
- 3 please, the process in place to develop those items to the point
- 4 where they're brought to closure. Ms. Gregory, if you could
- 5 respond for California?
- 6 MS. GREGORY: Yes, thank you. First off, we develop
- 7 corrective actions or we require the transit agencies to develop
- 8 corrective actions for any findings of noncompliance, not simply
- 9 the triennial audit. Then the process is they develop their
- 10 corrective actions which we approve or discuss with them and
- 11 alter, if necessary. Then the commission staff tracks those
- 12 through a database through until completion. The triennial audit
- 13 recommendations, those are generally ordered by the commission
- 14 because our triennial audit is a public process.
- 15 It is filed with the commission, the commission votes to
- 16 approve or disapprove the report, and then there is a subsequent
- 17 order that orders the development of those corrective actions with
- 18 a timeline and a requirement to make periodic submissions. We
- 19 will track those until they are completed, then we will go out and
- 20 witness the completion and then close the corrective action if it
- 21 has been completed to our satisfaction.
- 22 MR. KLEJST: In the order that you refer to, if a
- 23 property were to be unable or unwilling to implement a particular
- 24 action, what is the consequence of that?
- 25 MS. GREGORY: We would again have a formal proceeding

- 1 called an Order Instituting Investigation whereas testimony would
- 2 be taken and the commission would make a ruling and order the
- 3 consequences, whatever they might be.
- 4 MR. KLEJST: Okay, thank you.
- 5 Mr. Madison for the Tri-State Oversight Committee?
- 6 MR. MADISON: Basically, what we do is we track our
- 7 corrective action plans through what we call a Corrective Action
- 8 Plan Matrix. That just allows us to keep track of all of the
- 9 comments or anything that may be pertaining to a particular
- 10 corrective action. What we do is we will review and provide
- 11 comments to WMATA on those corrective actions and continue to
- 12 track them through the matrix until they are closed.
- MR. KLEJST: And if an open item is, in the opinion of
- 14 the Tri-State Oversight Committee, to be open for an excessive of
- 15 time or if the agency were to be unwilling to or unable to close
- 16 that out, what action could you take?
- 17 MR. MADISON: What we would do is if we found that an
- 18 item was on the matrix too long, we would continue to work with
- 19 them on it to seek out some kind of a resolution to that -- or to
- 20 that corrective action plan, and then we would continue to track
- 21 that until it is completed and then we would continue working with
- 22 them until we received the correct information that would allow us
- 23 to close that corrective action.
- MR. KLEJST: Thank you.
- 25 And Ms. Galluci from Massachusetts -- I'm sorry, from

- 1 Illinois?
- MS. GALLUCI: We also have a corrective action plan
- 3 matrix that we utilize to track open items. Those open items can
- 4 be either from the triennial review, various accident
- 5 investigations, or other kinds of situations. We work with the
- 6 agency in many cases to bring those to closure and in many cases
- 7 they do so independently. But in any event, we do follow up to
- 8 ensure, once the item is closed, that it is, in fact, witnessed to
- 9 be closed.
- 10 MR. KLEJST: And again, if a rail transit agency were
- 11 unable to close out or unwilling to close out a particular open
- 12 item, what action can your organization take?
- MS. GALLUCI: We do not have any authority specific to
- 14 rail safety oversight; however, we do have the general ability to
- 15 reject the budget of the CTA for noncompliance in general.
- MR. KLEJST: Thank you.
- 17 And for Massachusetts?
- 18 MR. CRISTY: According to our standard, the caps are
- 19 developed by the Authority. They're transmitted in the form of a
- 20 final report by the safety department to the department. We then
- 21 review, approve them. We require a timeline for implementation.
- 22 If they're unable to meet that, there is a mechanism for them to
- 23 request extensions. The department can grant the extension up to
- 24 a point; however, in the event that the transit authority, MBTA,
- 25 is unable to fulfill its obligation, the commission can order it

- 1 to do so and orders of the commission can only be appealed to the
- 2 State Supreme Court.
- 3 MR. KLEJST: Thank you. The requirement to investigate
- 4 accidents under 659 can either be done by the state safety
- 5 oversight agency or the rail transit agency have authorized. How
- 6 does your particular oversight agency handle that particular
- 7 issue? Mr. Clark?
- 8 MR. CLARK: The lower-level accidents are investigated
- 9 by the agency, themselves. The higher-impact accidents are
- 10 investigated by us. We review the accident investigations
- 11 typically at -- the ones that are done by the transit agencies, we
- 12 typically review those at the property of the rail transit agency
- 13 and if we think that they've done an inadequate job, then we take
- 14 over the investigation and complete it ourselves.
- MR. KLEJST: Thank you.
- Mr. Madison for TOC?
- 17 MR. MADISON: For the TOC, we deputize WMATA to conduct
- 18 investigations on the TOC's behalf and what we do is we typically
- 19 participate, as necessary, in that investigation.
- 20 MR. KLEJST: Ms. Galluci?
- 21 MS. GALLUCI: We also delegate that function to the
- 22 transit agency but do participate, as necessary, in the
- 23 investigations.
- MR. KLEJST: And Mr. Cristy?
- MR. CRISTY: Our -- allows the transit authority,

- 1 specifically the safety department, to conduct accident and
- 2 incident investigations on our behalf. However, members of my
- 3 staff participate in those, as well.
- 4 MR. KLEJST: What level of communication exists between
- 5 your state safety oversight agency and the rail transit agency,
- 6 itself? What I'd like to develop here is the specific person or
- 7 persons that you routinely communicate with as far as results of
- 8 audits, special audits or inspections, and more importantly, the
- 9 status of open corrective action plans. Ms. Gregory, please, from
- 10 California.
- 11 MS. GREGORY: Generally, the safety department is the
- 12 department charged with the responsibility of corralling the
- 13 communication, if you will. However, we are not limited to only
- 14 the safety department. My staff generally works with the safety
- 15 director and then the individual department heads, and then I
- 16 frequently have communications with the chief executive officers
- 17 and the department heads, like the chief operating officer and so
- 18 on. It's a very interactive relationship, very active
- 19 relationship, with all the properties.
- 20 MR. KLEJST: Would you ever have the need to, or have
- 21 you in the past had the need to communicate directly with the
- 22 board of directors for a given rail transit agency if there were
- 23 an issue that needed to be dealt with at that level?
- 24 MS. GREGORY: I personally have not. There have been
- 25 occasions when our commissioners have attended board meetings or

- 1 my director has attended board meetings. I have attended the city
- 2 supervisor meeting on one of the properties at one time.
- MR. KLEJST: Mr. Clark, you may have had the occasion to
- 4 meet with boards of directors of rail transit agencies. Was that
- 5 by their invitation to you or your request to attend their
- 6 meeting?
- 7 MR. CLARK: Their public meetings, as my schedule
- 8 allows, I try to get to them. It's not been by invitation, it's
- 9 only been at my own instance, my own motivation, to go to those.
- 10 Typically, I communicate with the CEO. We require the CEO to be
- 11 present at the opening of a triennial audit and the closing of the
- 12 triennial audit, also.
- MR. KLEJST: Thank you.
- 14 Mr. Madison?
- 15 MR. MADISON: Typically, communication back and forth
- 16 between the TOC and WMATA is primarily between the TOC chair or
- 17 the vice chair and the WMATA chief safety officer or staff members
- 18 within the safety office.
- 19 MR. KLEJST: And Ms. Galluci for the State of Illinois?
- 20 MS. GALLUCI: For the State of Illinois, we have
- 21 probably three different levels that we have communication. First
- 22 is at the CEO and president level, our executive director with the
- 23 president of the Chicago Transit Authority. They have at least
- 24 one meeting annually to discuss the state of safety affairs and
- 25 then other meetings, if necessary. We have presentations to our

- 1 board at least once a year, more if needed, and our board members
- 2 have the ability to speak directly to the board members of the
- 3 CTA.
- 4 But most importantly, in terms of day-to-day contact,
- 5 it's at the staff level and the vice president of CTA's safety
- 6 program communicates directly with myself and/or with my managers,
- 7 as well as her staff, communicate directly with my managers. We
- 8 have a very cooperative relationship, it is almost a partnership,
- 9 and therefore we invite them, on a quarterly basis, to work with
- 10 us not only to inform us of the safety status reports, but also to
- 11 participate in what we call safety discovery meetings whereby it
- 12 is an open forum for discussion and communication between the
- 13 agencies.
- MR. KLEJST: Okay, thank you.
- 15 And for the Commonwealth of Massachusetts?
- 16 MR. CRISTY: Primary contact is also the safety
- 17 director, director of safety, but we also have, when necessary,
- 18 access to all operations departments. We have, contained in our
- 19 program, a standard requirement to meet quarterly. Quarterly
- 20 meetings are co-chaired by myself and the director of safety.
- 21 They include everyone from the general manager on down through the
- 22 ranks. I meet annually with the general manager and have open
- 23 access to the general manager at any time for whatever the topic
- 24 or need be.
- MR. KLEJST: Okay, thank you. Now, the State Safety

- 1 Oversight Regulation, the specific reference is 659 Part 3.7
- 2 requires the oversight agency to initiate action when the NTSB
- 3 issues a recommendation that is applicable to a rail fixed guide-
- 4 way system. Please describe how your agency responds to these
- 5 recommendations and works with the rail transit agencies to
- 6 develop the recommendations made by the Safety Board.
- 7 Ms. Gregory, please, for California?
- 8 MS. GREGORY: Part 659 does require that the state
- 9 safety oversight agency communicate with the transit agencies and
- 10 formulate a plan to comply with those recommendations. As well,
- 11 our program standard, in one of general orders that is reiterated,
- 12 and a good example of that is one property that's been closed
- 13 following a commission order to cease and desist in 2001. There
- 14 are still two outstanding recommendations and just yesterday my
- 15 staff witnessed the compliance with one of those recommendations
- 16 and I'm anxiously awaiting their report to see how that went. And
- 17 once those two recommendations -- those were NTSB recommendations,
- 18 by the way -- and once those are closed to our satisfaction, we
- 19 will allow that property to resume service again.
- 20 MR. KLEJST: Did you say that they were or were not NTSB
- 21 recommendations?
- MS. GREGORY: They are.
- MR. KLEJST: They were NTSB recommendations?
- MS. GREGORY: Yes.
- 25 MR. KLEJST: So if they failed to comply with the

- 1 agreed-upon action plan to implement, you issue that compliance
- 2 order, order to comply, and --
- 3 MS. GREGORY: Yes.
- 4 MR. KLEJST: -- suspend operations?
- 5 MS. GREGORY: Yes.
- 6 MR. KLEJST: Okay, thank you.
- 7 For the TOC, please, Mr. Madison?
- 8 MR. MADISON: Yes. For NTSB recommendations, we require
- 9 WMATA to draft corrective actions for those recommendations and
- 10 then they are added on to our corrective action plan matrix, which
- 11 we track.
- MR. KLEJST: Similar in fashion to the way that an open
- 13 corrective action item was developed that you described earlier?
- 14 MR. MADISON: Yes.
- MR. KLEJST: Thank you.
- 16 And for the State of Illinois?
- 17 MS. GALLUCI: We also would include those items onto our
- 18 corrective action plan matrix and follow the same procedures.
- 19 However, we would add one additional method of tracking and that
- 20 is that we would work with the transit agency to monitor
- 21 communication between the NTSB and the agency, and ensure that
- 22 follow-up is taken.
- MR. KLEJST: Thank you.
- 24 And for the Commonwealth of Massachusetts, Mr. Cristy?
- 25 MR. CRISTY: Well, typically we attend as a party to the

- 1 investigation. We follow the investigation, the NTSB
- 2 recommendations. The standard requires that any recommendations
- 3 be developed into corrective action plans and submitted to the
- 4 commission for review. Most recently, we did this in the May '08
- 5 Green Line accident at Newton. We closed that out on
- 6 February 12th and submitted to the NTSB a copy of the close-out
- 7 letter describing the acceptance of the corrective actions and how
- 8 we intend to ensure that the corrective actions have been
- 9 implemented.
- 10 MR. KLEJST: Does your state safety oversight
- 11 organization provide any guidance or direction to your rail
- 12 transit agencies? For example, do you issue any bulletins that
- 13 may pass on, best practices, industry standards that apply to rail
- 14 transit agencies? Mr. Clark, if you could respond for California,
- 15 please.
- 16 MR. CLARK: Ms. Gregory might be able to give a more
- 17 granular --
- 18 MR. KLEJST: Sure. Ms. Gregory, then, please.
- 19 MR. CLARK: -- definition. However, I do know that we
- 20 do rule makings. We have rule-making authority as well as
- 21 enforcement authority. So typically, the way that we tee up a
- 22 question is that we open a rule making and we invite comments from
- 23 all the affected parties and the public and that sort of thing,
- 24 such as we're doing that right now. We're in the midst of that on
- 25 a ban on cell phone usage for transit operators and wayside

- 1 workers, we're also doing it in terms of wayside worker protection
- 2 rules.
- 3 MS. GREGORY: And then just to -- more specifically, as
- 4 well, when we get best practices or newsletters or information
- 5 from the industry, manufacturers or our friends at the Federal
- 6 Transit Administration, we make sure that's all shared with the
- 7 properties, as well.
- 8 MR. KLEJST: And could you require the rail transit
- 9 agency to implement any of the best practices other than through
- 10 that rule making process?
- MS. GREGORY: Well, again we have a very good working
- 12 relationship with all the transit agencies in California. We
- 13 believe that a good working relationship should be the first tool
- 14 and then if that's not successful, then we go to the formal
- 15 proceeding.
- MR. KLEJST: Thank you.
- 17 Mr. Madison?
- 18 MR. MADISON: The TOC doesn't currently issue any
- 19 bulletins to WMATA, although we do tend to meet to discuss any
- 20 broad issues in the transit industry that may be like at our
- 21 monthly meetings or something. However, under the new amended MOU
- 22 that was signed in December, we do reserve the right to issue any
- 23 rules or standards.
- MR. KLEJST: Thank you.
- Ms. Galluci?

- 1 MS. GALLUCI: No, we do not issue formal bulletins.
- 2 However, we do pass on best practices to the transit agency as
- 3 well as work with them in our safety discovery meetings to discuss
- 4 potential solutions for problems and/or other concerns.
- 5 MR. KLEJST: And does that include any best practices
- 6 that you may have acquired through whatever source you may acquire
- 7 them through?
- 8 MS. GALLUCI: It does, as well as it includes things
- 9 that we may develop that we believe would assist them in carrying
- 10 out some of their practices.
- MR. KLEJST: Thank you.
- 12 And for the Commonwealth of Massachusetts?
- MR. CRISTY: Informally, we do anything that we come
- 14 across that we think will be of interest to the MBTA. We
- 15 communicate to, primarily to the Director of Safety, whether it be
- 16 best practices, newsletters, articles, information obtained at
- 17 various national forums. Anything that we think would be of value
- 18 to them that would impact how they conduct business, we pass
- 19 along.
- 20 MR. KLEJST: Other than the internal review and
- 21 corresponding results that are required of each rail transit
- 22 agency under Part 659, do the rail transit agencies in your
- 23 respective states, are they required to submit to your
- 24 organizations the results of any other audits, inspections,
- 25 observations or any type of activity that would be one associated

- 1 with compliance and compliance audits? Ms. Gregory for
- 2 California, please.
- 3 MS. GREGORY: Absolutely. The Public Utilities Code
- 4 gives us access to any and all records with the exception of a few
- 5 confidential records such as personal records and that sort of
- 6 stuff. But any kind of inspection or maintenance records or
- 7 anything related to that, we have ready access to.
- 8 MR. KLEJST: And could you use that information to
- 9 convert to a corrective action that would be an obligation for the
- 10 rail transit agency to comply with?
- MS. GREGORY: Yes, we could.
- MR. KLEJST: For the TOC, please?
- MR. MADISON: Yes, for the TOC, we do require WMATA to
- 14 submit any results from any internal audits, any rules, compliance
- 15 checks or any hazards.
- MR. KLEJST: Ms. Galluci?
- 17 MS. GALLUCI: Yes, we do. And in fact, we can go beyond
- 18 just rail safety oversight since we are the oversight agency for
- 19 the CTA in general.
- 20 MR. KLEJST: And Mr. Cristy?
- 21 MR. CRISTY: Yes, we also participate in internal
- 22 audits, rules compliance testing. Staff participate in
- 23 investigations. We're on the MBTA's all-page system, so
- 24 everything that gets communicated to officials at the MBTA gets
- 25 communicated to our staff, as well, so we're constantly monitoring

- 1 that 24/7. Pick up on trends, pick up on areas that we think we
- 2 should investigate further even if it's just a notification of
- 3 something minor. If it shows up a number of times, then it's
- 4 probably worth looking into deeper, so just having access to their
- 5 all-page system or being party to that is a tremendous asset as an
- 6 oversight agency.
- 7 MR. KLEJST: So there's no filtering of any
- 8 information --
- 9 MR. CRISTY: None whatsoever. Everything that
- 10 Brian Dwyer, the Director of Safety, who is sitting behind me,
- 11 everything that Brian gets, I get.
- MR. KLEJST: Okay, thank you.
- 13 MR. CRISTY: In real time.
- MR. KLEJST: Thank you. Mr. Chairman, that concludes my
- 15 questioning.
- 16 CHAIRMAN SUMWALT: Thank you, Mr. Klejst.
- 17 And Mr. Gura, are you next on the Technical Panel?
- 18 MR. GURA: Yes, sir. Thank you. I'll direct these
- 19 questions to Ms. Galluci. Mark, could you please put up Panel 4
- 20 Exhibit P3-a, please?
- 21 CHAIRMAN SUMWALT: And for those in the audio visual
- 22 booth, if you could please turn that microphone up, as well, for
- 23 Mr. Gura.
- MR. GURA: Ms. Galluci, as a result of the investigation
- 25 of the July 11, 2006 derailment of CTA Train 220 in Chicago,

- 1 Illinois, the National Transportation Safety Board made
- 2 recommendations to the FTA, to the State of Illinois, to the RTA,
- 3 the CTA, and the Chicago Transit Board. First of all, can you
- 4 tell me what RTA's response was to their recommendations and then
- 5 after that, just kind of give me a brief idea what RTA has
- 6 initiated any activities to change their oversight program since
- 7 the July 11th derailment?
- 8 MS. GALLUCI: The NTSB had two recommendations directly
- 9 related to the RTA. The first one was to determine if track
- 10 deficiencies on the CTA's Dearborn subway in the area of the
- 11 derailment had been adequately repaired. We did work with the CTA
- 12 to ensure that that was done; it was a corrective action plan
- 13 item. And then we followed up, during our triennial review
- 14 process, to ensure also that it had been completed. Second was
- 15 the recommendation to strengthen our follow-up action on the CTA
- 16 system safety reviews, meaning the triennial review, to ensure
- 17 that the CTA corrects all identified safety deficiencies
- 18 regardless of whether those deficiencies are labeled as findings,
- 19 observations, or some other term. We changed our procedures in
- 20 developing the report for the triennial review and we strengthened
- 21 it. We are more assertive in classifying the findings and
- 22 requiring corrective plans. We then worked with the CTA to assure
- 23 that those corrective action plans were followed up upon.
- 24 As of the 2007 corrective action plan, I believe we have
- 25 closed out about 85 percent of those items. The second part of

- 1 your question deals with the changes that were made to the RTA's
- 2 SSO program as a result of the NTSB recommendations coming out of
- 3 the July 11th, 2006 derailment. The RTA, prior to the NTSB
- 4 recommendations, had a program that was not as strong as it could
- 5 have been. It did not have staff that was dedicated to the rail
- 6 safety oversight function.
- 7 It utilized staff that were shared with a number of
- 8 other functions in the engineering/technology area. Since then,
- 9 in 2007, my function was created as an oversight function for the
- 10 agency and rail safety oversight was made a part of that. We
- 11 reorganized the rail safety oversight function, itself, to provide
- 12 a dedicated staff. We created a program manager position and that
- 13 position spends 100 percent of its time on the program. We
- 14 created a division manager for program compliance where rail
- 15 safety is housed. That manager spends between 33 and 50 percent
- 16 of his time on the program. And then myself, I spend about 25 to
- 17 50 percent of my time on this program. In addition to the
- 18 internal restructuring and the dedication of staff, we took a more
- 19 active role in the corrective action plan follow-ups, the
- 20 quarterly meetings.
- 21 We created, as I mentioned earlier, a safety discovery
- 22 program whereby we meet with the transit agency on a quarterly
- 23 basis to discuss, in general, the kinds of things that might
- 24 improve or create a safety culture. I think that's probably a
- 25 good overview of the actions that we've taken.

- 1 MR. GURA: Thank you. How has the recommendation to the
- 2 State of Illinois affected the RTA?
- 3 MS. GALLUCI: The recommendation to the State of
- 4 Illinois was to evaluate the RTA's effectiveness procedures and
- 5 authority and take action to ensure that all safety deficiencies
- 6 identified during the rail transit safety inspections and reviews
- 7 of the CTA are corrected regardless of whether those deficiencies
- 8 are labeled as findings, observations, or some other term.
- 9 Immediately following the publication of this finding,
- 10 we communicated very closely with the State of Illinois and
- 11 assured them that our practices were changing and when we
- 12 completed the triennial review, we did send it to them and
- 13 identified specifically the improvements in the strength of that
- 14 document, identifying the findings and ensuring that they were all
- 15 on a corrective action plan.
- 16 MR. GURA: Have you heard any response from the State of
- 17 Illinois?
- 18 MS. GALLUCI: Unfortunately, there has been a change in
- 19 administration during this time and so we have not.
- 20 MR. GURA: Okay. How has the recommendation to the FTA
- 21 affected the RTA?
- 22 MS. GALLUCI: I'm sorry, could you repeat that?
- 23 MR. GURA: How has the recommendation to the FTA
- 24 affected the RTA?
- 25 MS. GALLUCI: The FTA recommendations spoke, I think,

- 1 more broadly to improving the overall state safety program and I
- 2 think the most important aspect of those recommendations that
- 3 affected us directly were to participate in safety training, both
- 4 at the CTA site as well as independently through some FTA
- 5 trainings.
- For example, the maintenance oversight workshop that was
- 7 held at the CTA, that was one of their findings for the CTA to
- 8 have that training and we participated in that. Out of that
- 9 particular workshop, the RTA determined that perhaps we would be
- 10 able to facilitate or assist in improving the methodology for
- 11 measuring track gauge and width, and so we worked to develop an
- 12 instrument that they could utilize in order to help them perform
- 13 those functions.
- MR. GURA: Thank you. And finally, through the Chicago
- 15 Transit Board, has anything come down from the Chicago Transit
- 16 Board to the RTA?
- 17 MS. GALLUCI: The Chicago Transit Authority had, I
- 18 believe, six or seven recommendations and it was clear after the
- 19 recommendations were published that the CTA very closely worked
- 20 with the RTA in order to assure that all of those recommendations
- 21 were, in fact, completed and closed. I think the most important
- 22 one there is that the CTA correct the deficiencies specifically
- 23 related to the Dearborn subway, which they have done.
- 24 MR. GURA: Okay. Does the RTA have a staff member on
- 25 the Chicago Transit Board?

- 1 MS. GALLUCI: A staff member on the CTA board?
- 2 MR. GURA: Part of the RTA organization, is there a
- 3 member on the Chicago Transit Board?
- 4 MS. GALLUCI: There is not a member of the RTA staff on
- 5 the CTA board nor is there a member of the -- a staff member of
- 6 the CTA on the RTA board.
- 7 MR. GURA: Okay.
- 8 MS. GALLUCI: That is, however, a change. Prior to
- 9 legislation in 2008, the chairman of the CTA board was a member of
- 10 the RTA board.
- 11 MR. GURA: Okay. But that has changed since?
- 12 MS. GALLUCI: That has changed as of January 2008 with
- 13 reforms to the RTA Act.
- 14 MR. GURA: Okay. The CTA has grade crossings, if I
- 15 recall. Does the RTA conduct oversight and combined inspections
- 16 with the CTA at the grade crossings?
- 17 MS. GALLUCI: As part of our triennial review, we
- 18 inspect, or include those in our inspections, yes.
- 19 MR. GURA: Okay. Do you have any interaction with the
- 20 Illinois Commerce Commission?
- MS. GALLUCI: No, we do not.
- 22 MR. GURA: Okay. That's all the questions I have.
- 23 CHAIRMAN SUMWALT: Thank you.
- 24 And Rick Narvell?
- 25 MR. NARVELL: Thank you, Mr. Chairman. I have just two

- 1 and continuing in the same fashion, Mr. Klejst had -- we'll start
- 2 with California and move through Illinois and end up with
- 3 Mr. Cristy of Massachusetts. Does your state or oversight agency
- 4 require the authorization or permission to enter a rail transit
- 5 agency's property to conduct observations, audits, or
- 6 investigations?
- 7 MS. GREGORY: We, by state statute, have the authority
- 8 to enter the property 24/7. Now, that being said, it's very
- 9 important that we also comply with those same rules that we
- 10 require them to comply with and I certainly would not want my
- 11 staff on a live track without someone there to accompany them from
- 12 the agency. But long answer is yes, we can go on the property any
- 13 time.
- MR. NARVELL: Okay, thank you.
- 15 Ms. Galluci?
- 16 MS. GALLUCI: Yes, we also have the ability to enter the
- 17 property. We, at the staff level, are certified with their safety
- 18 training program to do so. Similar to California, however, we do
- 19 ask them to accompany us on those trips.
- MR. NARVELL: Okay, thank you.
- 21 And Mr. Cristy?
- 22 MR. CRISTY: Yes, we also can access their property, but
- 23 would respect the fact that we wouldn't do so without being
- 24 accompanied by a T representative, but yes. And all staff have
- 25 completed their right-of-way training program.

- 1 MR. NARVELL: Okay, thank you. And my final question
- 2 here, again, in the same fashion is do your respective agencies
- 3 have a requirement for a rail transit agency to have a policy that
- 4 provides employees with protection from retaliation for the
- 5 reporting of safety violations to their employers or appropriate
- 6 government entity? And this would be all under the whistleblower
- 7 protection.
- 8 MR. CLARK: I'm not aware that we have a requirement
- 9 that the agencies themselves have whistleblower protection, but
- 10 our laws in the State of California do provide whistleblower
- 11 protection for these folks.
- MR. NARVELL: Okay, thank you.
- Ms. Galluci?
- MS. GALLUCI: We do not have such protection; however,
- 15 the CTA does maintain an anonymous hotline for the ability for
- 16 employees to report such instances.
- 17 MR. NARVELL: And Mr. Cristy?
- 18 MR. CRISTY: Well, the T uses what we call a Form B
- 19 process where employees can report hazards anonymously without,
- 20 you know, having to sign as to who it was and then we review those
- 21 at the safety department.
- 22 MR. NARVELL: Okay. Thank you, Mr. Chairman. That's
- 23 all the questions I have at this time.
- 24 CHAIRMAN SUMWALT: Thank you, Mr. Narvell.
- Mr. Watson?

- 1 MR. WATSON: Yes, I also have two questions and we'll
- 2 follow the same format as Mr. Narvell and Mr. Klejst, except I'll
- 3 start at the other end. Mr. Cristy, are there any transit
- 4 operations in Massachusetts that are exempt from your agency's
- 5 oversight like people-movers or monorails or whatever?
- 6 MR. CRISTY: In Massachusetts, we only have one rail
- 7 fixed skyway system under Part 659. The others are all bus only
- 8 and they're covered by state statute that provides that we shall
- 9 be the oversight agency for safety of equipment and operation, so
- 10 there are no exemptions, per se.
- MR. WATSON: And you don't have people-movers at the
- 12 airport or anywhere?
- 13 MR. CRISTY: Not that -- no, not type of --
- MR. WATSON: All right, thank you.
- 15 Ms. Galluci?
- 16 MS. GALLUCI: We have the authority over the CTA's fixed
- 17 rail. We do not have the authority in terms of rail safety
- 18 oversight for their bus system.
- 19 MR. WATSON: All right, thank you. And people-movers,
- 20 do you regulate people-movers?
- MS. GALLUCI: We do not have people-movers.
- MR. WATSON: All right.
- Mr. Madison?
- 24 MR. MADISON: The TOC only has -- is responsible for the
- 25 oversight of the WMATA Metrorail system and nothing else.

- 1 MR. WATSON: And the new people-movers out at the Dulles
- 2 Airport, they don't come within your jurisdiction?
- MR. MADISON: No, they do not.
- 4 MR. WATSON: Ms. Gregory?
- 5 MS. GREGORY: Well, I quess we're the lucky ones. We
- 6 have all of the above and we exercise jurisdiction on everything.
- 7 The only thing we do not exercise jurisdiction on are things like
- 8 ski lifts and trams, the lifts for the winter sports. Everything
- 9 else falls within our jurisdiction.
- 10 MR. WATSON: All right, thank you. And then one
- 11 question that the FRA's going to ask anyway, is there a
- 12 requirement for the rail transit agencies to report safety
- 13 critical failure such as red signal violations, in that order, to
- 14 your agency?
- 15 MS. GREGORY: Yes, there is. It follows that that would
- 16 fall within the hazard management program, but we have insisted
- 17 that those sort of issues be reported to us, as well as in one of
- 18 our general orders, they have to report any problems with any of
- 19 the signal systems, any false clears or any failures or anything
- 20 like that they must immediately report those, as well.
- 21 MR. WATSON: And that's the timeline I was looking for.
- 22 Immediately?
- MS. GREGORY: Yes.
- MR. WATSON: All right. I believe we have an extensive
- 25 answer from Mr. Madison, so Ms. Galluci?

- 1 MS. GALLUCI: I'm sorry, could you repeat the question,
- 2 please?
- MR. WATSON: Do you have a process in place that would
- 4 require the rail transit agencies to report safety critical
- 5 failures to you in a timely manner, like ATO operation failure or
- 6 a red signal violation or anything like that?
- 7 MS. GALLUCI: Yes, we do and it's similar to California.
- 8 Much of it falls within our hazardous materials management.
- 9 MR. WATSON: Mr. Cristy?
- MR. CRISTY: Yes, it's through the hazard management
- 11 process and also, as I mentioned earlier, we're on their all-page
- 12 system, so we get instant notification of any type of failure of
- 13 any type on the system.
- MR. WATSON: All right, thank you. Those are the
- 15 questions I have, Mr. Chair.
- 16 CHAIRMAN SUMWALT: Thank you, Mr. Watson.
- 17 Any further questions from the Technical Panel?
- 18 Mr. Narvell.
- 19 MR. NARVELL: Mr. Madison, I hope you'll accept my
- 20 apology for my two questions. I missed you. I was focusing on
- 21 the state here, but I'd like to go back and ask those two
- 22 questions of you that I asked just a moment ago, if that's okay,
- 23 and that is do you need WMATA, in your case, permission to enter
- 24 their property to conduct observations and audits?
- MR. MADISON: Yes, we do have the ability to go out onto

- 1 the WMATA right-of-way. We typically, all of our -- members take,
- 2 and our consultants, as well, take the WMATA right-of-way training
- 3 class to get the certification first and then if we do need to go
- 4 out on the right-of-way, we coordinate with the WMATA safety
- 5 office to have an escort go with us.
- 6 MR. NARVELL: Okay. And then finally, is there a
- 7 requirement from the TOC to have whistleblower protection at
- 8 WMATA?
- 9 MR. MADISON: I don't think we have a requirement, but I
- 10 know that in earlier testimony, WMATA did indicate that they do
- 11 have whistleblower protection for their agency.
- 12 MR. NARVELL: Okay. Thanks again, Mr. Madison.
- That's all, Mr. Chairman.
- 14 CHAIRMAN SUMWALT: Thank you from the Technical Panel.
- 15 We're now going to go to the parties. We will start with WMATA.
- 16 CHIEF TABORN: This question is for Ms. Gregory from
- 17 CPUC and Mr. Cristy. There are 27 state safety oversight agencies
- 18 across the United States representing 47 rail transit properties
- 19 and your two states are two of the three that have some form of
- 20 legislative state laws that will allow you to implement additional
- 21 penalties in addition to 659 and as such, you probably don't have
- 22 to worry about resources or training or things of that nature.
- 23 Does this afford you a better position in carrying out 659
- 24 regulations?
- MR. CLARK: If you don't mind, sir, I think I'll take

- 1 this one. I wouldn't say that we have all of the resources that
- 2 we need by any stretch of the imagination. It has been noted
- 3 here, no one has all the resources that they need. We have 12
- 4 properties, 12 transit agencies, that we oversee the safety of in
- 5 the State of California.
- 6 So I think the premise that we have everything that we
- 7 need, although we have considerable resources, we have 21½ people.
- 8 We're scheduled under the budget to get two more or three more
- 9 positions this year in spite of the tremendous problems that we
- 10 have with the economy in the State of California. So I hope
- 11 that's responsive to your question.
- 12 CHIEF TABORN: And one follow-up question. In the 2006
- 13 Government Accountability Office report entitled "Additional
- 14 Federal Leadership with Enhanced FTA State Safety Oversight
- 15 Program", in interviewing a considerable number of those rail
- 16 transit agencies, 11 of the 24 stated that they had concerns of
- 17 the educational background in transit safety or security and that
- 18 one of the recommendations was to ensure that the people who make
- 19 up the respective transit agencies' oversight have some form of
- 20 training and so that was revealed in the GAO's audit. Is that
- 21 something that is concerning to anyone on the panel?
- MR. CLARK: For California, yes. We would greatly
- 23 benefit from a deeper training availability to our organization.
- 24 There are not adequate training resources out there to provide the
- 25 level of expertise that we strive for amongst our staff.

1 MS. GREGORY: If I might add just a bit to that, though,

- 2 in recognition of the wonderful staff that I do have, I have 11
- 3 professional engineers, one of those whose a doctorate from
- 4 M.I.T., several of those who have dual master's degrees. I have
- 5 two supervising engineers. I have a program and project
- 6 supervisor position. I also have a specialist's position. The
- 7 newest addition to the branch, and where the new positions will go
- 8 this year, are the inspectors and they all come from a very robust
- 9 railroad background.
- The track inspector has 37 years as a track foreman.
- 11 The signal inspector, signal and train control inspector, has a
- 12 quite lengthy resume of railroad service and rail transit service.
- 13 He's a wonderful addition to our team. And we have an equipment
- 14 inspector who is out every day looking at the equipment and the
- 15 actual maintenance and the proactive things that they're doing to
- 16 make sure that the vehicles are maintained correctly. He also
- 17 comes from a railroad background. So in answer to your question,
- 18 there's always more training and we're always seeking that.
- 19 However, it is a pretty robust requirement to have one of these
- 20 jobs.
- 21 CHIEF TABORN: And a final question, if I may. In
- 22 recognizing the additional sort of legislation support to enforce
- 23 659, in the transit agencies in your respective areas, do you
- 24 still have some difficulties or do the transit agencies have
- 25 difficulties carrying out 659, the implementation of 659?

- 1 MS. GREGORY: Was that for me again, Chief?
- 2 CHIEF TABORN: The carrying out of the transit agencies
- 3 in your area and in Brian's area, is there still some level of
- 4 difficulty carrying out the aspects of 659?
- 5 MS. GREGORY: 659 requires a tremendous amount of
- 6 administrative work. That being said, we fulfill that mandate.
- 7 We are in compliance. But it does require a tremendous amount of
- 8 administrative work simply because of the twelve agencies that we
- 9 regulate and that twelve, or seven of those, do receive FTA funds
- 10 so it is mandated through 659 that they are regulated. The other
- 11 five do not and then there are some smaller properties that we
- 12 also look at but we don't do the full 659 program with those
- 13 properties. So it is a lot of paperwork.
- 14 CHIEF TABORN: I think I was speaking more so about the
- 15 rail transit agencies implementing 659.
- 16 MS. GREGORY: Oh, forgive me. They do a good job. It's
- 17 been a steep learning curve. When the final rule was implemented
- 18 in 2006 it was quite different for them. It took a lot of
- 19 resources to get the System Safety Program Plans written, the
- 20 system security plans written, all the checklists, but at this
- 21 point in time, they rise to the occasion and they're doing a good
- 22 job.
- MR. CRISTY: Well, Chief, you know, at times the T does
- 24 struggle with certain aspects, however particular. It comes to
- 25 corrective action plans and hazard management and it's a constant

1 education process. I mean, we provide -- that's an instance where

- 2 we provide training to the authority, where recently we put on
- 3 one-hour sessions with the MBTA's upper management, reviewing all
- 4 the aspects of 659 and specifically, their SSPP.
- We're probably going to go and drill down the mid-level
- 6 managers next, but that was an initiative that the safety director
- 7 and I put together and the general manager blessed and required
- 8 that upper management attend these two separate one-hour sessions
- 9 to educate everyone on the importance of Part 659 and the SSPP.
- 10 And there's a lot of times folks will say, you know, why do I have
- 11 to do this, what's the meaning of this, so -- I mean, training's
- 12 important for my staff and for myself, but it's also important for
- 13 the authority and its staff.
- Just keep in mind the Massachusetts PUC is an
- 15 administrative party. We're not able to levy fines or impose
- 16 fines upon the authority for non-compliance, so in terms of
- 17 budget, my division is a separate line item in the state budget,
- 18 so it's subject to the, you know, discretion of the legislature as
- 19 to whether it will be -- go up, go down, or remain the same, so
- 20 budget issues, you know, are a concern of ours and that's one of
- 21 the things that interest us in the White House, in the
- 22 administration's proposal, was the fact that it would fund states,
- 23 provide funding to states, which we've never had before and
- 24 because of the fact that it is subject to legislative discretion.
- 25 CHIEF TABORN: Thanks very much. That's all, sir.

- 1 CHAIRMAN SUMWALT: Thank you, Chief.
- 2 And now D.C. Fire and EMS Department?
- 3 CHIEF SCHULTZ: No questions. Thank you, sir.
- 4 CHAIRMAN SUMWALT: Thank you, sir.
- 5 ATU?
- 6 MS. JETER: Since all of you are very -- it seems to be
- 7 very active, my question is for a transit oversight committee or a
- 8 panel, do you believe that that oversight committee should be
- 9 proactive instead of reactive?
- 10 MR. CLARK: Absolutely proactive. We believe very
- 11 deeply our organization that if you don't have a plan, then you --
- 12 if you've failed a plan, then you plan to fail. And so we think
- 13 that the only way that safety really becomes ingrained in the
- 14 culture of the organization is that the oversight agency and the
- 15 transit agency have to work together very closely, recognizing, of
- 16 course, that the oversight agency has the enforcement authority to
- 17 take -- to either levy fines or to stop operations.
- 18 MR. CRISTY: I would agree proactive is essential and it
- 19 is a partnership, and the stronger the authority is in terms of
- 20 safety and promoting safety culture from the top down, meaning
- 21 beginning with the general manager all the way down to the
- 22 customer service advisors. But we also have to be aware and
- 23 remind ourselves that we're the oversight; we don't run a transit
- 24 authority, we oversee it, so it's a delicate balance but proactive
- 25 is certainly much more favorable to being reactive.

- 1 MS. JETER: Thank you.
- 2 CHAIRMAN SUMWALT: Thank you, Ms. Jeter.
- 3 And Alstom?
- 4 MR. ILLENBERG: No questions.
- 5 CHAIRMAN SUMWALT: Thank you.
- 6 Ansaldo?
- 7 MR. PASCOE: No questions.
- 8 CHAIRMAN SUMWALT: Thank you.
- 9 FRA?
- 10 MR. McFARLIN: Thank you. I have a follow-up to the
- 11 reporting of the signal failures of your four state oversight
- 12 agencies represented. Three, sounds to me like have direct
- 13 reporting requirements and of course, the TOC receives the
- 14 information frequently through their cooperative efforts and
- 15 meetings and whatnot. What I would ask is if you each have any
- 16 type of investigative response to those reports and do you track
- 17 and/or analyze their occurrences for such as specific significant
- 18 problems or potential trends, that sort of thing? So starting
- 19 with Ms. Gregory.
- 20 MS. GREGORY: My short answer is yes, we do. For
- 21 example, a good illustration would be after this accident happened
- 22 here in Washington, D.C. at Fort Totten, my staff went out and
- 23 they interviewed all the signal departments that have any sort of
- 24 automatic train control because we do have three properties that
- 25 have certain amounts of automatic train control; two of those

- 1 properties have very similar equipment. So they did a complete
- 2 survey of that equipment, inspected the equipment, and made a
- 3 thorough assessment; you know, we wanted to make sure that the
- 4 same thing couldn't happen on one of those properties. And the
- 5 same thing would hold true with any other kind of signal failure.
- 6 Does that answer your question?
- 7 MR. McFARLIN: Yes. With the additional request, if you
- 8 don't mind, that was certainly a very high-profile event and
- 9 excellent follow-up on your part. Have you done any particular
- 10 effort with regard to an event that was reported directly to you
- 11 by one of your transit agencies?
- MS. GREGORY: As far as a signal failure, my term with
- 13 the Public Utilities Commission, I have not had one of those to
- 14 date. Hope I don't have one. I am well aware that false clears
- 15 and signals do malfunction occasionally, but in my four years
- 16 there I've not witnessed one yet.
- 17 MR. CLARK: I can tell you that other railroad
- 18 properties have had red signal violations and we absolutely roll
- 19 in an investigative team every time.
- 20 MS. GREGORY: You're not speaking to red signal
- 21 violations, are you?
- MR. McFARLIN: No, I was not.
- MS. GREGORY: Okay. Because we definitely inspect
- 24 those.
- MR. McFARLIN: Ms. Galluci?

- 1 MS. GALLUCI: Yes, we do and I will further say that
- 2 prior to our 2006 derailment incident, we really did not monitor
- 3 the issues as well as we do now. We're beginning to now,
- 4 therefore, have more trend available data and we'll continue to do
- 5 so.
- 6 MR. McFARLIN: Thank you.
- 7 And Mr. Cristy?
- 8 MR. CRISTY: The way that issue is handled in
- 9 Massachusetts is that the T, through the safety department, would
- 10 convene a technical committee. We have on our staff an electrical
- 11 engineer and a mechanical engineer and a transit inspector. They
- 12 would participate in the technical committee. But for that type
- 13 of signal train control issue, we often reach out to our signal
- 14 and train control specialist, who is a consultant to us and a
- 15 former FRA signal and train control specialist, to assist and to
- 16 participate in this task force, if you will, that the authority
- 17 would put together because of the technical nature of the
- 18 potential failure or failure.
- 19 MR. McFARLIN: Thank you.
- 20 Mr. Madison, you're free to add whatever you wish to
- 21 that question.
- 22 MR. MADISON: Okay. We actually do now require WMATA to
- 23 report any signal problems to the TOC and we do require corrective
- 24 action plans, if necessary.
- 25 MR. McFARLIN: Okay. And do you do any investigation

- 1 related to any event reported?
- 2 MR. MADISON: If we feel that there's a need for an
- 3 investigation, then we would deputize WMATA to conduct an
- 4 investigation and then participate accordingly.
- 5 MR. McFARLIN: Thank you. That's all I have.
- 6 CHAIRMAN SUMWALT: Thank you, Mr. McFarlin.
- 7 The FTA now.
- 8 MR. FLANIGON: Thank you. I'll ask one question in that
- 9 -- Mr. Klejst's format, sort of one question for each one of the
- 10 panel, starting on my left, your right. You were asked a question
- 11 or actually a series of questions earlier, I believe, by
- 12 Mr. Klejst on the degree to which you had authority and abilities
- 13 that extended beyond what is promulgated in C.F.R. 659, state
- 14 oversight agency. And I wonder if you could just answer the
- 15 question, did you have that level of authority before Part 659 was
- 16 enacted? Starting with California.
- 17 MR. CLARK: Yes, we have always had that authority. As
- 18 a matter of fact, Part 659 is, in fact, largely based upon
- 19 California's existing regulations at the time. And so the Public
- 20 Utilities Commission, the Public Utilities Code, gives us powers
- 21 above and beyond that which is incumbent upon us as a state safety
- 22 oversight agency under Part 659.
- MR. MADISON: I guess for the TOC, I mean, we existed,
- 24 you know -- we didn't exist before 659, so --
- 25 MR. FLANIGON: Didn't exist before 659, right? Thank

- 1 you.
- MS. GALLUCI: The RTA existed prior to 659, but the RTA
- 3 Act was amended to include 659 in order to give us the authority
- 4 for rail safety oversight.
- 5 MR. CRISTY: The department was designated the MBTA's
- 6 transit oversight agency in 1963 through the MBTA's enabling
- 7 legislation, so we predate Part 659, as well.
- 8 MR. FLANIGON: Okay, thank you. And I'll ask another
- 9 question of our California representatives. If I'm not mistaken,
- 10 you've had the opportunity to participate in some FTA sponsored
- 11 annual meetings of all the state oversight agencies and the some
- 12 of the transit agencies, as well. From that interaction with your
- 13 peers, would you say that your level of staffing and independent
- 14 authority to enforce Part 659 is the exception or the rule?
- 15 MS. GREGORY: I'm sad to say that mine's the exception.
- MR. FLANIGON: Great, thank you. And I have one more
- 17 question that I'd like to go down the panel, start with Mr. Cristy
- 18 this time. And since you did bring up the Obama Administration's
- 19 legislative proposal for the Public Transportation Safety Act that
- 20 I understand has now been actually introduced in the Senate, at
- 21 least, in your familiarity with that, which would provide some
- 22 additional authority to states that would participate in such a
- 23 program and the ability to enforce some national standards, some
- 24 resources to the states, the ability to develop some additional
- 25 technical expertise and also, since whistle blowing came up, that

- 1 does include a whistleblower protection clause; would you see that
- 2 as a valuable tool to improve your ability to oversee safety in
- 3 rail transit in your state?
- 4 MR. CRISTY: Yes. We definitely support the initiative.
- 5 As you know, I testified before the Senate in support in December,
- 6 I believe it was, December 10th, in support of the White House
- 7 Administration's position. We feel it's time has come. It would
- 8 cause the FTA to become a partner in oversight as opposed to an
- 9 advisor. So we absolutely think it's necessary.
- 10 MR. FLANIGON: Okay. Ms. Galluci?
- MS. GALLUCI: Our current relationship with the CTA, as
- 12 it stands, appears to work for us with regard to the partnership
- 13 and the cooperation. However, to the extent that any kind of
- 14 changes to 659 would improve our ability to perform the function,
- 15 we would support that.
- 16 MR. MADISON: Yes, we would support anything that could
- 17 increase -- you know, provide additional authority and resources
- 18 and technical expertise for the TOC and state safety oversight, in
- 19 general.
- 20 MR. CLARK: And as you know, I testified before Congress
- 21 on this issue, also. The California Public Utilities Commission
- 22 is in strong support of the Obama Administration's legislation as
- 23 long as we're not preempted in the same way that we're preempted
- 24 by the Federal Railroad Administration. Any sort of preemption we
- 25 see as being a huge problem for us. We are innovative, we think

- 1 we're on the ground floor, able to -- every rail transit agency in
- 2 the state of California and as I understand, across the nation, is
- 3 unique. Someone's testified if you've seen all rail transit
- 4 agency, you've seen one rail transit agency. And so we need to be
- 5 able to respond individually to each one of the different transit
- 6 agencies, so preemption is a deal killer for us. Thank you.
- 7 MR. FLANIGON: Okay, thank you. And by the way, there
- 8 is -- in the Obama Administration proposal, there is a way to
- 9 address -- or it does not preempt states from implementing as good
- 10 or better local legislation. That's all I have.
- 11 CHAIRMAN SUMWALT: Thank you, Mr. Flanigon.
- Now to TOC.
- 13 UNIDENTIFIED SPEAKER: We have no questions, thank you.
- 14 CHAIRMAN SUMWALT: Thank you. Are there any follow-up
- 15 questions from any of the parties at this time? I see one and
- 16 that would be from the ATU.
- 17 MS. JETER: I'm interested, I've heard the term
- 18 whistleblower protection used several times and specifically to
- 19 Mr. Madison. Are you familiar with the language? I know you
- 20 testified earlier that WMATA had said that the language was there.
- 21 Are you familiar with the language?
- 22 MR. MADISON: I am not familiar with the language.
- MS. JETER: Okay. Would you be opposed to the
- 24 strengthening of the language to specifically go to safety or
- 25 employees reporting safety issues?

- 1 MR. MADISON: So would you mean that if an employee had
- 2 an issue that they would go directly to the safety office in some
- 3 form?
- 4 MS. JETER: Well, they would have whistleblower
- 5 protection if it was -- specifically if it was a safety issue or
- 6 more specifically, enhancing WMATA's whistle blowing protection
- 7 language to include safety.
- 8 MR. MADISON: Yes. I mean, I think if there's any way
- 9 that can improve the safety of the WMATA Metrorail system, you
- 10 know, if that means improving the whistleblower language to mean
- 11 that an employee could report a safety issue and not, you know,
- 12 suffer any kind of repercussions for that, yes, we would support
- 13 that.
- MS. JETER: Okay, thank you.
- 15 CHAIRMAN SUMWALT: Thank you. Any further follow-up
- 16 questions from any of the parties?
- 17 (No response.)
- 18 CHAIRMAN SUMWALT: Seeing none. Technical Panel, any
- 19 follow-ups?
- 20 (No response.)
- 21 CHAIRMAN SUMWALT: Okay, we now go to the Board of
- 22 Inquiry. Mr. Ritter?
- MR. RITTER: I had a couple of questions about the
- 24 resource issues. I'm not sure, Mr. Cristy, if -- I might not have
- 25 heard. How many employees does Massachusetts PUC have on staff?

- 1 MR. CRISTY: Specific to this program, there are two
- 2 transit engineers, one transit inspector. I probably devote
- 3 about 50 percent of my time to the program and my assistant
- 4 director also probably commits about 50 percent of his time to
- 5 this program.
- 6 MR. RITTER: Would you say that the triennial audits, I
- 7 guess, use a significant amount of your resources when you -- when
- 8 they're, you know, every three years?
- 9 MR. CRISTY: We elect to conduct the safety side of that
- 10 audit in-house, do it ourselves. The security portion of it, we
- 11 have historically contracted out, most recently using actually TSA
- 12 for the security portion, but we have always historically, being
- 13 safety regulators, conducted the safety side of that triennial
- 14 audit. But I don't find that, in and of itself, terribly
- 15 burdensome.
- 16 MR. RITTER: Okay. So why would you, I guess, contract
- 17 out to security side, just because that's less in your staff's
- 18 area of expertise?
- 19 MR. CRISTY: That's correct. The MBTA has its own
- 20 dedicated police force and we're not law enforcement in our
- 21 background, so we're not in law enforcement.
- 22 MR. RITTER: Okay. I guess I wanted to explore this a
- 23 little bit with RTA, also. Ms. Galluci, the -- we heard about
- 24 your staffing level as far as resources for the triennial audits.
- 25 Do you use contractors and what's that process?

- 1 MS. GALLUCI: For the triennial review, we do use
- 2 contractors. We have a contract with TRA Associates. We have had
- 3 that contract for the past three years; we have just renewed it.
- 4 In addition to the triennial review where we rely upon TRA for
- 5 their expertise, we also have monies in the contract for
- 6 additional instances where expertise may be required because of an
- 7 accident or some other follow up or investigation, et cetera.
- 8 It's important to note, however, that with our program the RTA
- 9 staff is in charge of the triennial review, they manage it. They
- 10 use TRA for their expertise where they bring in sometimes up to a
- 11 dozen different folks with different levels and varied
- 12 backgrounds.
- MR. RITTER: Okay. So would you say, as far as the
- 14 preparation of the report, is the majority of the work done by
- 15 your staff or is it overseen by your staff?
- 16 MS. GALLUCI: It is overseen by our staff. The majority
- 17 of the report, itself, is prepared by the consultant and then we
- 18 review it, we edit, and it may go back and forth a few times and
- 19 then it is complete.
- 20 MR. RITTER: Did you use TRA -- I quess you use them for
- 21 other assistance like in the issue with the track deficiencies on
- 22 the 2006 accident?
- 23 MS. GALLUCI: The 2006 accident was referenced in
- 24 the 2004 (sic) triennial review report. TRA was not the prime
- 25 contractor in that. Bytel was, I believe. TRA was a

- 1 subcontractor. However, as part of the follow-up actions related
- 2 to the NTSB recommendations both for the RTA and the CTA, we have
- 3 utilized TRA in those efforts.
- 4 MR. RITTER: I assume, if I just quickly would go to
- 5 California, is -- do you use contractors when you do your
- 6 triennial reports?
- 7 MR. CLARK: No. We do those with our own staff. As I
- 8 testified earlier, we have about 21.5 people.
- 9 MR. RITTER: Right. Yeah, you have quite a staff, so
- 10 you have enough resources to get those for each of the 12
- 11 properties?
- 12 MR. CLARK: No, it's -- people are working full-time all
- 13 the time, there's no doubt about it. And we have a mix of people,
- 14 also. It's not just engineers. We also have the track inspectors
- 15 and motor power and equipment inspectors. We have an analyst. I
- 16 also have a deputy director in charge of rail safety who's not
- 17 here today.
- 18 MR. RITTER: Yeah, I guess didn't mean to minimize the
- 19 effort, but since -- 21 is a large number, relatively speaking,
- 20 but since you had twelve agencies, you're still able to get it
- 21 done with your own staff, I take it?
- MR. CLARK: Yes.
- 23 MR. RITTER: Ritter.
- 24 MS. GREGORY: And if I might add, in our last analysis
- 25 that went with our budget proposal this year, we calculate that we

- 1 use three PYs a year on triennial audits alone. You know, we have
- 2 to do four a year to keep current.
- 3 MR. RITTER: Okay, thank you. I don't have any other
- 4 questions.
- 5 CHAIRMAN SUMWALT: And Dr. Kolly?
- 6 (No response.)
- 7 CHAIRMAN SUMWALT: Thank you. Mr. Dobranetski.
- 8 HEARING OFFICER DOBRANETSKI: Just one question, to give
- 9 you more time to answer it. Just expanding on the question that
- 10 Mr. Ritter asked, for normal oversight and inspection duties that
- 11 you have, is it primarily done by in-house or consultants? And
- 12 start with California.
- MR. CLARK: It's in-house. Everything is in-house.
- 14 It's the very rare occasion that we use a consultant unless it's
- 15 really highly specialized, like we're doing an automatic -- a
- 16 positive train control for freight trains and passenger trains and
- 17 we have a consultant there, but it's highly unusual that we have
- 18 consultants.
- 19 HEARING OFFICER DOBRANETSKI: Thank you.
- 20 TOC?
- 21 MR. MADISON: We do use consultants or a consultant.
- 22 HEARING OFFICER DOBRANETSKI: Thank you.
- 23 RTA?
- 24 MS. GALLUCI: The normal day-to-day activities
- 25 associated with the program are done in house.

- 1 HEARING OFFICER DOBRANETSKI: Thank you.
- 2 Massachusetts?
- 3 MR. CRISTY: In-house, as well.
- 4 HEARING OFFICER DOBRANETSKI: Thank you. I have no
- 5 further questions, Mr. Chairman.
- 6 CHAIRMAN SUMWALT: Thank you, Mr. Dobranetski.
- 7 Before lunch, I talked about autonomy and independence
- 8 of the oversight agencies and so I want to ask, I'll go down the
- 9 bank here and ask, do you all, in any of your operations, have a
- 10 situation where you're overseeing an agency and yet those people
- 11 are, in some form or fashion, over you in other capacities? And I
- 12 think we heard from Illinois there that up until last year there
- 13 was a situation where CTA had somebody on the RTA, but let's just
- 14 start with California and ask if you have any such situations.
- MR. CLARK: We do not have that situation. Our
- 16 commissioners are all appointed by the governor and they're
- 17 confirmed by the Senate. I report directly -- as director of
- 18 safety, I report directly to the executive director, who reports
- 19 directly to the president of the commission. And so there are no
- 20 conflicts.
- 21 CHAIRMAN SUMWALT: Thank you. And the executive
- 22 director of the commission reports to the governor?
- MR. CLARK: No, he reports directly to the president of
- 24 the commission.
- 25 CHAIRMAN SUMWALT: The president of the commission. And

- 1 then the commission is completely independent?
- 2 MR. CLARK: It is. It's constitutionally derived. It
- 3 was established in 1911, so we're in our 100th year of doing this
- 4 business.
- 5 CHAIRMAN SUMWALT: Excellent. Thank you very much.
- 6 Illinois?
- 7 MS. GALLUCI: As I mentioned earlier, since the change
- 8 to the RTA Act in January of 2008, we no longer have such a
- 9 situation.
- 10 CHAIRMAN SUMWALT: No longer have that, thank you.
- 11 And Massachusetts?
- 12 MR. CRISTY: Independent commission, as well. I report
- 13 directly to the chairman and the chairman reports to the Secretary
- 14 of Energy and Environment. The MBTA falls under the Massachusetts
- 15 Department of Transportation, a totally separate agency, and we've
- 16 been around since 1868.
- 17 CHAIRMAN SUMWALT: Thank you so much for a very good
- 18 panel. The panel, when I throw the gavel down, will be excused.
- 19 I want to thank you for your participation, traveling all this
- 20 distance to participate, to help us understand -- have a better
- 21 understanding of how various state safety oversight agencies work
- 22 across the country.
- We will reconvene at 3:35. I release the witnesses.
- 24 (Witnesses excused.)
- 25 CHAIRMAN SUMWALT: We'll reconvene at 3:35. Thank you.

- 1 (Off the record.)
- 2 (On the record.)
- 3 CHAIRMAN SUMWALT: And we are back in session.
- 4 Mr. Dobranetski, are you ready to qualify and swear in
- 5 the witnesses for the next panel?
- 6 HEARING OFFICER DOBRANETSKI: Yes, sir, Mr. Chairman.
- 7 We're ready for Witness Panel 5. Ladies and gentlemen, please
- 8 raise your right hands.
- 9 (Witnesses sworn.)
- 10 HEARING OFFICER DOBRANETSKI: Ms. Waters, for the
- 11 record, would you please state your full name, current employer,
- 12 title, and your company's address?
- MS. WATERS: Katherine Waters. I am the Vice President,
- 14 Member Services, with the American Public Transportation
- 15 Association. Our office is at 1666 K Street, Northwest,
- 16 Washington, D.C.
- 17 HEARING OFFICER DOBRANETSKI: And how long have you been
- 18 in your current position?
- 19 MS. WATERS: Since November of 2007.
- 20 HEARING OFFICER DOBRANETSKI: And your duties and
- 21 responsibilities?
- 22 MS. WATERS: My responsibilities as Vice President for
- 23 Member Services is to manage and direct a diverse portfolio of
- 24 APTA's member services, but includes safety, security, technical
- 25 services, our audit programs, our peer reviews, emergency

1 preparedness program, international programs, and a vast -- or I

- 2 forgot -- and particularly, our standards development program.
- 3 HEARING OFFICER DOBRANETSKI: Could you also provide a
- 4 brief description of the positions you've held prior to coming to
- 5 APTA?
- 6 MS. WATERS: Most recently, before APTA, I was the
- 7 Senior Deputy Administrator for Transit Operations with the
- 8 Maryland Transit Administration, in that capacity from February
- 9 of 2007 until assuming my position with APTA. Prior to that, I
- 10 served as the Vice President for Commuter Rail and Railroad
- 11 Management with the Dallas Area Rapid Transit for about five
- 12 years. And prior to that, I held numerous positions with the
- 13 Maryland Transit Administration responsible for the train service,
- 14 including the position of Director, which at that time, was the
- 15 Manager and Chief Operating Officer.
- 16 Prior to that, I served in a number of capacities,
- 17 starting, I believe, in 1980 with the Maryland State Railroad
- 18 Administration, which was then one of the modal administrations of
- 19 the Maryland Department of Transportation. Began as a freight
- 20 rail planner and progressed into various positions of
- 21 responsibility.
- 22 That agency was merged with the Maryland Transit
- 23 Administration in 1991. Prior to that, my beginning professional
- 24 career, after completing graduate school, was as a community
- 25 planner serving with the Maryland State Department of State

- 1 Planning, responsible for comprehensive zoning and planning
- 2 assistance to counties and municipalities within the state of
- 3 Maryland.
- 4 HEARING OFFICER DOBRANETSKI: Thank you, Ms. Waters.
- 5 Mr. Grizard, could you state your full name, current
- 6 employer, title, and your company address, please?
- 7 MR. GRIZARD: Yes, sir. William Grizard. I am Director
- 8 of Safety Programs for the American Public Transportation
- 9 Association, Washington, D.C. Same address. And I've been there
- 10 for eight years. And scope of duties and responsibilities are to
- 11 administer safety management programs that we have for the
- 12 industry, which includes bus, rail, commuter rail programs. And
- 13 prior work history, 12 years in the transit industry with
- 14 Sacramento Regional Transit, Bus and Light Rail Operation.
- I have five years with the Bureau of Explosives, AAR;
- 16 another twelve years on freight railroads, including Union
- 17 Pacific, Missouri Pacific, Southern Pacific, Northwestern Pacific.
- 18 And I think that probably covers all of the prior work history
- 19 that I have.
- 20 HEARING OFFICER DOBRANETSKI: Thank you, Mr. Grizard.
- 21 Mr. Pritchard, your full name, current employer, title,
- 22 and your agency's address.
- 23 MR. PRITCHARD: Good afternoon. I am Edward W.
- 24 Pritchard. I'm the Director of Safety Assurance and Compliance of
- 25 the U.S. Department of Transportation's Federal Railroad

- 1 Administration. My address is 1200 New Jersey Avenue, Southeast,
- 2 Washington, D.C. 20590. I'm sorry, what was the other, Ed?
- 3 HEARING OFFICER DOBRANETSKI: That's good. And how long
- 4 have you been in your current position?
- 5 MR. PRITCHARD: Since 2002.
- 6 HEARING OFFICER DOBRANETSKI: And your current duties
- 7 and responsibilities?
- 8 MR. PRITCHARD: Current duties and responsibilities.
- 9 I'm responsible for developing rules and regulations on rail
- 10 safety in seven disciplines of rail safety, which are track,
- 11 signal, operating practices, hazardous materials, motor power and
- 12 equipment, industrial hygienist, and a new division we put on last
- 13 year, the Passenger Rail Division. Also issuing instructions to
- 14 our 400 plus field inspectors, plus approximately 170 state
- 15 inspectors that we have on the implementation of those rules.
- 16 Also issuing technical bulletins and safety advisories,
- 17 when necessary, to the railroad community and the general public.
- 18 We also maintain a general manual and also discipline specific
- 19 manuals for each of those disciplines that I mentioned. And we
- 20 also evaluate data on our inspections that we made and train
- 21 accidents, looking for trends and for noncompliance areas within
- 22 the railroad industry.
- 23 HEARING OFFICER DOBRANETSKI: How long have you been
- 24 employed by the FRA?
- MR. PRITCHARD: Since 1970.

1 HEARING OFFICER DOBRANETSKI: And do you have a brief

- 2 description of what you've done prior to coming to the FRA?
- 3 MR. PRITCHARD: Prior to my promotion, I was the Senior
- 4 Advisor to the Association Administrator for Safety; also, the
- 5 District Chief for the Hazardous Materials Division. I also
- 6 worked as Acting District Chief or Staff Director for -- that's
- 7 Acting Staff Director for the Motor Power and Equipment Division,
- 8 the OP division, the signal division. I had it all at different
- 9 times during the period of time. And I started with FRA as a
- 10 field inspector in hazardous materials and became a district chief
- in Chicago before my promotion in '83 to Washington, D.C.
- 12 HEARING OFFICER DOBRANETSKI: Thank you, Mr. Pritchard.
- Mr. Leeds, would you state your full name, current
- 14 employer, title, and agency's address?
- 15 MR. LEEDS: I am John Leeds, Jr. I'm Director of Office
- 16 of Safety Analysis at the Federal Railroad Administration.
- 17 It's 1200 New Jersey Avenue, Southwest, Washington, D.C. And I've
- 18 been Director of Office of Safety Analysis since 1995. Prior to
- 19 that, I was the Chief of Planning and Evaluation at the FRA since
- 20 1980. Before that, the FRA, when I started in '79, I was an
- 21 economist. And before that, in '75, I worked for a civil
- 22 aeronautics board as an economist. And before that, I finished
- 23 graduate school and before that, I worked for Ford Motor Company.
- 24 HEARING OFFICER DOBRANETSKI: Thank you. And your
- 25 current duties and responsibilities?

- 1 MR. LEEDS: Current duties and responsibilities, I have
- 2 crossing and grade -- rail/highway grade crossing and trespass
- 3 prevention program, planning and evaluation, Resource Allocation
- 4 Division knowledge, Management Division, Risk Reduction Program
- 5 Division and Safety Improvement and Development Division, as well
- 6 as the State Participation Program.
- 7 HEARING OFFICER DOBRANETSKI: And how long have you been
- 8 employed by the Federal Railroad Administration?
- 9 MR. LEEDS: Since 1979.
- 10 HEARING OFFICER DOBRANETSKI: Okay. Thank you,
- 11 Mr. Leeds.
- 12 Mr. Flanigon, would you state your full name, current
- 13 employer, title, and your agency's address?
- MR. FLANIGON: Yes. My name is Michael T. Flanigon and
- 15 I work for the Federal Transit Administration, which is one of the
- 16 administrations in the Department of Transportation. I work
- 17 at 1200 New Jersey Avenue, Southeast in Washington, D.C.
- 18 HEARING OFFICER DOBRANETSKI: And how long have you been
- 19 in your current position?
- 20 MR. FLANIGON: I've been in my current position just
- 21 under a year and a half.
- 22 HEARING OFFICER DOBRANETSKI: And your current duties
- 23 and responsibilities?
- 24 MR. FLANIGON: I'm the director of the FTA's Office of
- 25 Safety and Security. In that capacity, I oversee the day-to-day

- 1 operations of that office and the programs therein. That includes
- 2 the state oversight program, from the FTA perspective, as well as
- 3 drug/alcohol testing and a number of other safety programs. Our
- 4 involvement in transit are limited, involved in transit security,
- 5 as well as our involvement in the Department of Transportation's
- 6 emergency coordination and response functions.
- 7 HEARING OFFICER DOBRANETSKI: And how long have you been
- 8 employed by the Federal Transit Administration?
- 9 MR. FLANIGON: I've been employed by the Federal Transit
- 10 Administration since 2007.
- 11 HEARING OFFICER DOBRANETSKI: Okay. Could you also
- 12 provide a brief description of the positions you've held prior to
- 13 going to the Federal Transit Administration?
- MR. FLANIGON: Yes, sir. I really began my
- 15 transportation career working for the Southern Pacific Railroad
- 16 where I held a number of operating positions, including locomotive
- 17 engineer, and really began an interest in safety management area
- 18 as the union safety steward when I worked for the railroad. I
- 19 left the railroad and I worked for the California Public Utilities
- 20 Commission in their rail transit safety oversight program and then
- 21 I worked for a couple of transit agencies in both maintenance and
- 22 safety positions. In 2001, I came to work for the National
- 23 Transportation Safety Board as a rail accident investigator.
- 24 HEARING OFFICER DOBRANETSKI: Thank you, Mr. Flanigon.
- Mr. Chairman, the witnesses are qualified and we can

- 1 turn the questioning over to Mr. Klejst.
- 2 CHAIRMAN SUMWALT: Thank you, Mr. Dobranetski.
- 3 And Mr. Klejst?
- 4 MR. KLEJST: Thank you, Mr. Chairman.
- 5 Mr. Pritchard, does the Federal Railroad Administration
- 6 have any oversight of rail transit properties that ordinarily
- 7 would be governed by Federal Transit Administration oversight?
- 8 MR. PRITCHARD: No, sir.
- 9 MR. KLEJST: Are there any conditions where the Federal
- 10 Railroad Administration exercises guidance, direction, or limited
- 11 oversight in the cases of joint operations?
- MR. PRITCHARD: You're talking about mass transit?
- 13 MR. KLEJST: That is correct.
- MR. PRITCHARD: No, we don't.
- 15 MR. KLEJST: Does the Federal Railroad Administration
- 16 have the authority to develop and implement regulations with
- 17 regard to safety?
- 18 MR. PRITCHARD: For mass transit?
- MR. KLEJST: For railroad properties.
- 20 MR. PRITCHARD: Yes. For railroads, we do. Mass
- 21 transit is excluded.
- 22 MR. KLEJST: And you mentioned in your introductory
- 23 comment some of the areas that you have responsibility for. This
- 24 question is phrased a little different. Does the Federal Railroad
- 25 Administration have regulations that govern freight railroads,

- 1 commuter railroads, and inter-city railroads dealing with
- 2 operating practices?
- 3 MR. PRITCHARD: Yes.
- 4 MR. KLEJST: Signal and train control systems?
- 5 MR. PRITCHARD: Yes, sir.
- 6 MR. KLEJST: Equipment, example motor power and
- 7 inspection standards?
- 8 MR. PRITCHARD: Yes, sir.
- 9 MR. KLEJST: Track safety standards?
- 10 MR. PRITCHARD: Yes, sir.
- 11 MR. KLEJST: Equipment crashworthiness standards?
- MR. PRITCHARD: Yes, sir.
- 13 MR. KLEJST: Standards for locomotive event and
- 14 quarters?
- MR. PRITCHARD: Yes, sir.
- 16 MR. KLEJST: Passenger train emergency preparedness?
- 17 MR. PRITCHARD: Yes, sir.
- 18 MR. KLEJST: And hours of service for operating
- 19 employees?
- MR. PRITCHARD: Yes, sir.
- 21 MR. KLEJST: Does the Federal Railroad Administration
- 22 conduct routine inspections or audits of railroads for compliance
- 23 with the FRA's regulations?
- MR. PRITCHARD: Yes, they do.
- 25 MR. KLEJST: And could you briefly describe to us how

- 1 that process takes place?
- MR. PRITCHARD: We have approximately -- well, there's
- 3 about 400 inspectors out on the field in five of those disciplines
- 4 that I mentioned: track, operating practices, motor power and
- 5 equipment, hazardous materials, and signal and train control. Our
- 6 inspectors -- we don't perform the inspections for the railroad.
- 7 We do a sampling to see if the carrier is in compliance with those
- 8 disciplines.
- 9 MR. KLEJST: So these are compliance audits?
- 10 MR. PRITCHARD: These are compliance audits. We go out
- 11 and do it 24/7 and weeks included, to check for compliance of the
- 12 railroads.
- MR. KLEJST: And do you use all -- you mentioned 400
- 14 inspectors. Do you use all internal staff to perform this
- 15 function or do you use the services of any outside contractors?
- 16 MR. PRITCHARD: We do not use any outside contractors.
- 17 MR. KLEJST: And of the inspectors that are performing
- 18 the functions you just described, are these -- could you briefly
- 19 describe the technical requirements to become an inspector, some
- 20 of the technical qualifications?
- MR. PRITCHARD: For our inspectors?
- MR. KLEJST: Yes.
- MR. PRITCHARD: The technical qualifications, you have
- 24 to have a minimum requirement of six years railroad experience or
- 25 equivalent type of training before you qualify for one of our

- 1 positions as an inspector.
- 2 MR. KLEJST: So an individual that would be performing
- 3 signal and train control inspection would have actual technical
- 4 experience in that area, as well as operating practices, again
- 5 corresponding experience in that area?
- 6 MR. PRITCHARD: Yes, for all those. And I'd like to
- 7 back up on one question.
- 8 MR. KLEJST: Yes, sir.
- 9 MR. PRITCHARD: You asked about contractors. We do have
- 10 the state program. I don't consider them "contractor." I don't
- 11 know if you're referring to them as contractors.
- 12 MR. KLEJST: No. But actually, I do have a question
- 13 that focuses on that area that I'll get to --
- MR. PRITCHARD: Okay.
- 15 MR. KLEJST: -- as the questions develop, but thank you
- 16 for mentioning that. Does the FRA need the railroads'
- 17 authorization or permission to enter a property to conduct the
- 18 audits and inspections that you described earlier?
- 19 MR. PRITCHARD: No, they do not. However, there are
- 20 certain classes of disciplines like track and signal and train
- 21 control where in order to gain access to their property safely, we
- 22 need to give notification to the carrier that we're coming on the
- 23 property so that they have personnel with our people for safety
- 24 reasons.
- 25 MR. KLEJST: Can any of those carriers say no, I don't

- 1 want you here today?
- MR. PRITCHARD: They've never done that.
- MR. KLEJST: Okay, thank you. Does the Federal Railroad
- 4 Administration investigate significant railroad accidents and
- 5 injuries to employees?
- 6 MR. PRITCHARD: Yes, we do.
- 7 MR. KLEJST: And does the Federal Railroad
- 8 Administration have a requirement for railroads to report any
- 9 significant safety issues such as grade crossing activation
- 10 failures or failures of their signal systems?
- MR. PRITCHARD: Yes. Yes, it's required and we follow
- 12 up on all of those that are reported to us and we investigate all
- 13 of them.
- MR. KLEJST: And what action can be taken by the Federal
- 15 Railroad Administration if a railroad is found to be in
- 16 noncompliance with any one of the Federal Railroad
- 17 Administration's regulations dealing with safety that we just
- 18 described earlier?
- 19 MR. PRITCHARD: Well, we have a whole host of tools that
- 20 are available to us from taking defects or deficiencies in those
- 21 rules, which is mainly kind of a slap on the hand to get it
- 22 corrected all the way up to an emergency order where we can shut
- 23 down a railroad from operating. We also have authority to take
- 24 out equipment under the -- I forgot the name of it right now, but
- 25 we do have authority to do a lot of things with our tools.

- 1 MR. KLEJST: And could you tell us what a compliance
- 2 order is and under what circumstances the FRA would use a
- 3 compliance order?
- 4 MR. PRITCHARD: Well, a compliance order, again, it's --
- 5 if you could bear with me a second. It's a step down below what
- 6 we consider an emergency order and we haven't issued that many
- 7 compliance orders. We did initially, back in the late '70s and
- 8 '90s, up in that period of time. But there are provisions for
- 9 issuing the compliance order. It hasn't gotten to that because we
- 10 usually go into a compliance agreement where we sit down with the
- 11 parties and try to work out the problems so if it's a systemic
- 12 problem, they can -- we can work some kind of resolution out with
- 13 them and if they fail to do that, then we go on to a compliance
- 14 agreement.
- 15 MR. KLEJST: And typically, what does a compliance
- 16 agreement call for?
- 17 MR. PRITCHARD: It basically says if you don't comply
- 18 with what we have laid out for you in advance that those are real
- 19 technical high penalties that will be assessed against you.
- 20 They're immediate violations to begin with and failure to comply
- 21 with that compliance agreement goes into an emergency order where
- 22 we can shut you down at that point.
- MR. KLEJST: So if there was a systemic problem on a
- 24 given railroad dealing with any one of the areas that you
- 25 regulate, this would be one of the close to final tools,

- 1 enforcement tools, that you could use --
- 2 MR. PRITCHARD: Yes.
- 3 MR. KLEJST: -- to bring that to closure?
- 4 MR. PRITCHARD: That's at the top of the pyramid of our
- 5 tools. The emergency order's the very top and then the compliance
- 6 order is below that.
- 7 MR. KLEJST: Thank you.
- 8 Mr. Leeds, if you could explain to us, please, how the
- 9 State Rail Safety Participation Program works under Part 212 of
- 10 Title 49?
- MR. LEEDS: Yes, I'd be happy to. What it is, first of
- 12 all, it's any state that wants to participate with us and have --
- 13 and hire inspectors, but they have to have legal authority to be
- 14 able to inspect, which is a state action required for that state
- 15 to have -- to give them jurisdiction to be inspecting railroads.
- 16 Once that happens, then they reach an agreement with us. We do
- 17 this annually. We update our working relationship with the state
- 18 as far as what they agreed to and what we will be doing. And it
- 19 gives us an additional inspector workforce. It's around 170
- 20 inspectors for 30 states. It's an average. Sometimes it's above
- 21 that a little bit and sometimes it's below, as well as the -- but
- 22 it's been in that range for a long time.
- 23 The state inspector program, those inspectors that
- 24 inspect for us are required to go through our training program. I
- 25 have trainers that -- for all the five disciplines and these

- 1 inspectors have to take a couple classes every year. If they fail
- 2 to do so over a two-year period, then we will decertify them to do
- 3 inspections for us so that way we can guarantee that they are in
- 4 compliance with our procedures when they're out enforcing our
- 5 regulations in behalf of the Federal Railroad Administration.
- 6 We also have a handbook that was prepared with the state
- 7 manager's cooperation. With them it's a handbook, it's guidance
- 8 that they use in order to have an effective working relationship
- 9 with us and we have with them. So there's a clear understanding
- 10 of what's expected from them and what's expected from us. This
- 11 helps with the communication process. We also require, for their
- 12 inspectors, that they inspect at least 50 days a year for them to
- 13 be in our program. And this was an agreement we reached with the
- 14 state managers over a couple of years of discussion. If you're a
- 15 manager, a state manager doing inspections, then we require at
- 16 least 40 days of inspection time for when they go out to, you
- 17 know, examine railroad operations to see if they're in compliance
- 18 with whatever discipline they're specialized in.
- 19 MR. KLEJST: Okay, thank you. And does this group of
- 20 170 supplement the 400 that Mr. Pritchard referred to earlier?
- 21 MR. LEEDS: Yes, it's in addition to the 400 that we
- 22 have.
- MR. KLEJST: Not in lieu of but to supplement that 400?
- 24 MR. LEEDS: Yes. I mean, that's a really touchy issue,
- 25 I think, for states and we're very sensitive to that. We have,

- 1 which I run out of my office, it's a national inspection plan. We
- 2 look at our data and we provide guidance for where we think we
- 3 need to have our state -- our federal inspectors, based on the
- 4 risks that we're seeing in this model. And then the risk model
- 5 gets adjusted based on regional management providing feedback on
- 6 any new current information they may know over and above what our
- 7 data is telling us and what we have in our database. And that
- 8 means that we allocate our federal inspectors nationwide based on
- 9 what we see as risks for all 400 of our federal inspectors. Then
- 10 the states will add their 170 inspectors on top of what we have in
- 11 their state, in order to have additional compliance for
- 12 inspections in their state, over and above those states who choose
- 13 not to participate. And those are the states with a lot of
- 14 railroad activity that have state inspectors. So I mean,
- 15 California and Texas are the real big programs. Pennsylvania has
- 16 a decent size program. Ohio, Chicago, Illinois area.
- 17 MR. KLEJST: Okay. And do these inspectors under the
- 18 state program have the same authority as do the individuals that
- 19 perform these inspections as members of FRA staff?
- 20 MR. LEEDS: Yes, for regular inspections they do, yes.
- 21 And for writing violations as well.
- 22 MR. KLEJST: Thank you. That was my next question --
- MR. LEEDS: Yes.
- MR. KLEJST: -- but thank you.
- These next series of questions will be for Mr. Flanigon,

- 1 of the Federal Transit Administration. Rather than spend time
- 2 focusing on the organization structure of your department, what
- 3 I'm going to request is an organizational chart with some
- 4 information listing the numbers of individuals in each of the
- 5 various groups that either report to you or the reporting
- 6 relationships of the Office of Safety and Security through the
- 7 administration of the FTA. So if you can provide that to us
- 8 separately, I would appreciate it.
- 9 MR. FLANIGON: Certainly.
- MR. KLEJST: Does the FTA have authority to promulgate
- 11 regulations to the rail transit industry?
- 12 MR. FLANIGON: No. Actually, the FTA is prohibited by
- 13 statute from regulating the -- I believe the phrase is the
- 14 operations of rail transit systems across the country. And for
- 15 the FTA to promulgate a regulation it must receive specific
- 16 authority from Congress to do so, which has happened for the
- 17 implementation of the drug and alcohol testing program throughout
- 18 the rail transit industry.
- 19 MR. KLEJST: Recognizing that limitation under the U.S.
- 20 Code 5334, prior to the December 7th, 2009 submission to Congress
- 21 by the Secretary of the Department of Transportation for the FTA's
- 22 ability to provide oversight of the transit industry, are you
- 23 aware of any initiative on behalf of the Federal Transit
- 24 Administration to make such a request?
- MR. FLANIGON: To make a legislative request to

- 1 Congress?
- 2 MR. KLEJST: Essentially the request that was put forth
- 3 on December the 7th of 2009. Are you aware if any actions were
- 4 taken prior to that, over the past years, to request that level of
- 5 authority, given the restrictions that you mentioned in your
- 6 previous answer?
- 7 MR. FLANIGON: I have no personal knowledge of that.
- 8 CHAIRMAN SUMWALT: And before we go on, let me just
- 9 interrupt here for a second, Mr. Klejst. So we would like to
- 10 request -- put in an official request for the organizational
- 11 structure of the FTA.
- MR. FLANIGON: Yes, of course.
- 13 CHAIRMAN SUMWALT: Okay.
- MR. FLANIGON: We'll supply that in short order.
- 15 CHAIRMAN SUMWALT: Short order would be?
- 16 MR. FLANIGON: In the next week or sooner.
- 17 CHAIRMAN SUMWALT: That'd be wonderful. Thank you,
- 18 Mr. Flanigon.
- 19 MR. KLEJST: And if a rail transit property is in
- 20 noncompliance with an element of their System Safety Program Plan,
- 21 can the FTA initiate any action, for example, civil penalties,
- 22 fines or any other sanctions of that rail transit agency?
- MR. FLANIGON: No, the ability of the FTA to issue any
- 24 kind of fine or sanction is contained with the 659 regulation, and
- 25 that applies, I believe, as was testified to earlier by one of the

- 1 TOC representatives, applies to the state or urbanized area if the
- 2 state is not implementing a program that meets the requirements
- 3 of 659 or is not making -- I believe the phrase is adequate effort
- 4 to come into compliance.
- MR. KLEJST: And if there was a rail transit agency that
- 6 did not accept federal funds for operating or capital, would they
- 7 still be covered under Part 659?
- 8 MR. FLANIGON: No, they would not.
- 9 MR. KLEJST: So therefore there would be no need for
- 10 them to have a System Safety Program Plan or comply with any of
- 11 those regulations, then?
- 12 MR. FLANIGON: Not unless it was required by some other
- 13 entity.
- MR. KLEJST: Thank you. Other than the triennial audits
- 15 required under Part 659, does the FTA conduct any other
- 16 inspections, audits, of rail transit agencies?
- 17 MR. FLANIGON: The FTA, in our other programs, performs
- 18 oversight that's necessarily safety related, over financials and
- 19 construction schedules and grant performance.
- 20 MR. KLEJST: As far as your department, the Office of
- 21 Safety and Security, would there be any other activities?
- 22 MR. FLANIGON: Well, the other activity would be what I
- 23 alluded to earlier, the drug and alcohol program. We have an
- 24 audit program where we will go to different transit agencies and
- 25 audit their programs. That's rail and bus and other carriers.

1 MR. KLEJST: Now, the FTA's audit of the state safety

- 2 oversight agencies, that takes place every three years?
- 3 MR. FLANIGON: Yes, approximately.
- 4 MR. KLEJST: And how is that different from the audit
- 5 that takes place of the rail transit agencies by the state safety
- 6 oversight agency? Are there different elements examined or are
- 7 there different --
- 8 MR. FLANIGON: Yes.
- 9 MR. KLEJST: -- activities that you would audit?
- 10 MR. FLANIGON: Yes, there's some overlap in that and
- 11 some of the audit activities get to the transit agency level
- 12 because it's necessary to confirm that, for example, there were
- 13 some questions earlier today about auditing accident
- 14 investigations. So one of the requirements from the federal level
- 15 is that the state agency have a program to get accident reports
- 16 from the transit agency and oversee those investigations or
- 17 conduct those investigations.
- 18 And so during a federal audit of the state oversight
- 19 agency we may take a look at what accidents have been reported by
- 20 the transit agency and review some of their records and activities
- 21 to see that that's being carried out properly. But it is
- 22 essentially an audit of the state oversight agency and their
- 23 implementation of the 659 regulation.
- 24 MR. KLEJST: Okay. And I asked you a question about
- 25 regulations that may apply to federal transit agencies and we

- 1 understand that that's not within the capability of the Federal
- 2 Transit Administration at this point. Can the FTA establish
- 3 standards?
- 4 MR. FLANIGON: No. The prohibition or the statutory
- 5 limitation on FTA's authority does extend to regulatory standards,
- 6 such as event recorders is one that we've talked about here quite
- 7 a bit.
- 8 MR. KLEJST: How about standards that are non-
- 9 regulatory, if you wanted to say that these are recommended
- 10 industry best practices that we would like to see each of the rail
- 11 transit agencies have in their operating plans?
- 12 MR. FLANIGON: We can issue recommended best practices
- 13 and in fact have done so. As an example, going back to event
- 14 recorders, at the time that the recommendation was made out of one
- 15 of the NTSB investigations -- I believe it was in Chicago -- that
- 16 cars be equipped -- I guess it was reiterated, but it was out of
- 17 the Baltimore accident. But anyway, one of the transit accidents,
- 18 FTA received that recommendation and our response was that we did
- 19 not have the statutory authority to require that all transit
- 20 vehicles be equipped with event recorders.
- 21 At the same time our administrator at that time sent a
- 22 dear colleague letter to the industry encouraging, you know,
- 23 spec'ing event recorders in new vehicles. We conducted a survey.
- 24 We have a published document on event recorders in transit
- 25 vehicles. So we can do those sorts of things. And in fact, we

- 1 also, not my office but other offices in FTA, support industry
- 2 standards and development. And so we've helped with a variety of
- 3 standards for the industry, including the development of a
- 4 standard for a railcar, a rail transit car event recorder, through
- 5 the IEEE and through the American Public Transportation
- 6 Association.
- 7 MR. KLEJST: Thank you. Now if a rail transit agency
- 8 were to accept FTA funds for a new equipment acquisition, can any
- 9 requirement be attached to those funds for a rail transit agency
- 10 to meet either crashworthiness standards, event recorder
- 11 standards?
- MR. FLANIGON: No.
- MR. KLEJST: Okay.
- 14 MR. FLANIGON: That statutory prohibition applies to
- 15 that sort of requirement.
- 16 MR. KLEJST: And what action does the FTA take when the
- 17 NTSB issues a recommendation to the rail transit industry?
- 18 MR. FLANIGON: Are you talking about a recommendation to
- 19 the FTA?
- 20 MR. KLEJST: Yes, if a recommendation is made to the
- 21 FTA, what action is taken by your group or by the FTA overall,
- 22 whether it's your group or a different group within the FTA?
- MR. FLANIGON: Well, it might be best if I could provide
- 24 an example, kind of walking through one of the recommendations, of
- 25 what we've done and how we approached it.

- 1 MR. KLEJST: If you could be succinct, that would be
- 2 great. We appreciate it.
- 3 MR. FLANIGON: Okay. Well, I'll start with a
- 4 recommendation related to this accident that's the subject of the
- 5 hearing. The first urgent recommendation that the Safety Board
- 6 issued to FTA required us or asked us to advise the industry of
- 7 the circumstances of the accident and to ask that we encourage
- 8 transit agencies around the country to review their own signal
- 9 systems and determine if some kind of redundant alarm, for lack of
- 10 a better term, system should or could be installed to mitigate the
- 11 risk. And what FTA did, I believe, either the same day or the
- 12 next day, our administrator sent out a dear colleague letter to
- 13 all the rail transit operators and advising them of this urgent
- 14 recommendation, attaching a copy of it.
- 15 We then later worked with our colleagues at the American
- 16 Public Transportation Association to sponsor or to encourage the
- 17 National Academy of Sciences to put together what's called a quick
- 18 study panel to do some survey work and to work with the industry
- 19 and that resulted in a meeting in November, I believe, in
- 20 Washington, D.C., where all the signal specialists from around the
- 21 country came and talked about what was being done in the industry
- 22 and what could be done. A number of the signal manufacturers were
- 23 there. And of course, subsequent to that, there were further
- 24 recommendations that kind of piled onto the agenda. And so that's
- 25 how we went about advising the industry and encouraging the

- 1 industry.
- 2 MR. KLEJST: So the most significant action you can take
- 3 is exactly what you described, just passing information on and
- 4 making the industry aware of it.
- 5 MR. FLANIGON: Facilitating --
- 6 MR. KLEJST: Facilitating possible change.
- 7 MR. FLANIGON: Yeah. We are statutorily prohibited,
- 8 given the current situation, from issuing a regulatory requirement
- 9 for --
- 10 MR. KLEJST: Yes.
- 11 MR. FLANIGON: -- the agencies --
- 12 MR. KLEJST: Thank you.
- 13 MR. FLANIGON: -- the agencies to take any specific
- 14 action in that regard.
- 15 MR. KLEJST: Does the FTA have the ability to approve or
- 16 disapprove the staff that is on a state safety oversight group?
- 17 MR. FLANIGON: I don't think so. No, we do not.
- 18 MR. KLEJST: Do you routinely review the qualifications
- 19 of staff from the state safety oversight agencies?
- 20 MR. FLANIGON: We do in the sense that, not with the
- 21 approve or disapprove, but one of the things that we have done to
- 22 try to improve the quality of the program is to set up training
- 23 programs. So each program manager across the country we've worked
- 24 with to set up an individual training plan that encompasses their
- 25 development to either improve or to gain some additional technical

1 skill and background in the job, so that they can do a better job.

- 2 MR. KLEJST: Okay, thank you. These next questions
- 3 would be for the American Public Transportation Association.
- 4 Ms. Waters, does APTA have the authority to develop or implement
- 5 any safety regulations or safety standards?
- 6 MS. WATERS: No, sir, APTA is a private nonprofit
- 7 membership association and our members include public transit
- 8 agencies and also private for-profit organizations who provide
- 9 goods and services to the industry, academic institutions,
- 10 associated railroads, international providers of services. But in
- 11 short, no.
- 12 MR. KLEJST: Does APTA have any recommended standards as
- 13 far as rail equipment operating practices, signal systems?
- MS. WATERS: Yes. In fact, APTA began its work in the
- 15 area of standards development. Quite surprisingly, with the
- 16 commuter rail members of APTA, commuter railroads who are FRA
- 17 regulated, but who were desirous of more up-to-date standards for
- 18 passenger equipment, prior, there had been voluntary standards
- 19 promulgated by the Association of American Railroads. Over time,
- 20 as their members became more freight oriented and had less direct
- 21 involvement and responsibility in passenger operations, they
- 22 discontinued maintaining those standards.
- 23 And frankly, although even some of them had been
- 24 incorporated by reference in FRA regulation, in federal
- 25 regulation, the industry and the equipment and the technology had

- 1 moved forward. And so they did request us to do that. We have
- 2 since developed, I believe, about 200, or thereabouts, standards,
- 3 recommended practices, guidelines, white papers, essentially
- 4 involving the collective wisdom of the industry to assist our
- 5 members and the industry as a whole.
- 6 MR. KLEJST: And that would be for light and heavy rail
- 7 properties?
- 8 MS. WATERS: Our standards, we have standards that
- 9 pertain to commuter rail, heavy rail, metro, light rail, and bus
- 10 and paratransit.
- 11 MR. KLEJST: Okay, thank you. And these standards are
- 12 voluntary in nature; is that correct?
- MS. WATERS: They absolutely are.
- MR. KLEJST: And as an industry group, APTA cannot
- 15 assess any type of sanctions for either a member or a nonmember if
- 16 they'd elect not to use these standards?
- MS. WATERS: No, we cannot.
- 18 MR. KLEJST: Mr. Grizard, does APTA have a program for
- 19 conducting safety audits of rail transit agencies?
- MR. GRIZARD: Yes, we do.
- 21 MR. KLEJST: Could you briefly describe that program for
- 22 us, please?
- MR. GRIZARD: Sure. The safety audit program is one
- 24 aspect of the safety management program. It's based on a system
- 25 safety concept that we put together within the committees at APTA

- 1 over the course of several decades. It basically represents best
- 2 management practices that we know of in the industry to manage
- 3 safety and security systems on bus, rail and commuter rail
- 4 properties.
- 5 MR. KLEJST: And could both member and nonmember
- 6 properties take advantage of that program?
- 7 MR. GRIZARD: Yes. The way that we do that, we have a
- 8 membership requirement for being involved in APTA, and if they're
- 9 an APTA member, then they can participate in our safety management
- 10 program.
- MR. KLEJST: If a rail transit agency is a member of
- 12 APTA, is there a requirement for that agency to participate in the
- 13 safety audit program?
- MR. GRIZARD: No, there's not. In fact, we have a lot
- 15 of folks that follow our guidance manuals on how to develop System
- 16 Safety Program Plans but aren't part of our auditing program. The
- 17 audit program is optional.
- 18 MR. KLEJST: Do any nonmembers, non-APTA members,
- 19 participate in that program?
- 20 MR. GRIZARD: Well, yes, but not in respect of being
- 21 auditees. We have people, such as the FRA, that are in
- 22 partnership with us and sit in on our audit of particular commuter
- 23 rails, for example, and participate in the audit activities, but
- 24 FRA is not a member of our audit program.
- 25 MR. KLEJST: So if a rail transit agency was not a

- 1 member of APTA, then they would not -- they could not be a
- 2 recipient of the safety audit program services then?
- 3 MR. GRIZARD: That's probably true.
- 4 MR. KLEJST: Are rail transit agencies that use the APTA
- 5 program for their safety audit function, are they required by
- 6 APTA, if they are an APTA member property, to implement those
- 7 recommendations?
- 8 MR. GRIZARD: The APTA program is a conformance and not
- 9 a compliance program.
- MR. KLEJST: Well, if there was a recommendation made as
- 11 a result of the audit, would that member property be required to
- 12 implement that recommendation by the audit team?
- MR. GRIZARD: No, they would not.
- MR. KLEJST: Okay. And does APTA serve as a conduit for
- 15 passing safety related information on to the rail transit
- 16 industry?
- 17 MR. GRIZARD: Yes, we have a number of different ways of
- 18 providing that information.
- 19 MR. KLEJST: Could you briefly describe two or three of
- 20 those mechanisms in place?
- 21 MR. GRIZARD: Sure. A lot of the technical information
- 22 is processed through our -- and we're talking rail here, so
- 23 through our rail conference that we have every year, we have
- 24 technical sessions and there's a specific track dedicated to
- 25 safety issues throughout that conference. And the other areas

- 1 that we have for input would be through several different rail
- 2 committees. There's a rail safety committee, for example, that's
- 3 specific for rapid transit rail. There's also one for commuter
- 4 rail. There's a safety and security technical forum that meets
- 5 once a year. There's a number of forums that we use that are
- 6 electronic forms, kind of like mailing list type of forms, where
- 7 people can actually communicate between themselves about specific
- 8 problems that they might find and need some assistance with. And
- 9 then there's direct contact between APTA and the properties, just
- 10 answering questions and providing networking ability for somebody
- 11 that has a particular issue, who in the industry can they talk
- 12 with that has similar issues that they've dealt with. So we
- 13 provide a number of different types of communications there.
- 14 MR. KLEJST: Thank you. If an APTA rail transit -- APTA
- 15 member that is a rail transit agency experiences a significant
- 16 safety problem within their system, for example, a problem with
- 17 the signal system or a propulsion problem at a series of
- 18 equipment, for the benefit of other properties that may have a
- 19 similar type of a system in place, is there a mechanism to convey
- 20 that information on to other member properties or nonmember
- 21 properties?
- 22 MR. GRIZARD: Sure. And we do that either
- 23 confidentially or through public forum. Depending on which way
- 24 they choose to express that desire, they'll contact us and they'll
- 25 say, we're experiencing this type of a problem. We'd like to have

- 1 the industry survey to find out who else has similar problems, so
- 2 that we can contact them directly. And that's the most direct
- 3 method that we use, but there's other types of communications
- 4 available, too.
- 5 MR. KLEJST: And that would be for both member
- 6 properties and nonmember properties or just the APTA members?
- 7 MR. GRIZARD: Yeah, it would also be for nonmember
- 8 properties. We share our safety program information with
- 9 nonmember properties if they request that. The only criteria that
- 10 they have to be under an audit is to be an APTA member.
- MR. KLEJST: And I think you touched -- this is my last
- 12 question. You touched upon -- you may have touched upon this
- 13 before in a previous answer, but does APTA collect and distribute
- 14 industry best practices in the rail transit industry for the
- 15 benefit of both members and nonmember properties?
- 16 MR. GRIZARD: Yes, we do. That's part of our audit
- 17 process, so that's why I said it's not a compliance audit. We're
- 18 looking for conformance to their plan, and in the process of
- 19 looking at conformance to their plan, we find some places where
- 20 they actually excel. Maybe within a large organization one
- 21 department might be approaching an audit element in a much better
- 22 way than another department in the same organization does, and we
- 23 call that a best -- an effective practice.
- 24 But then we also run across what we call industry
- 25 leading effective practices, where they're raising the bar.

- 1 Nobody else has developed the sophistication or the uniqueness or
- 2 the effectiveness that they have. And so we put that in our audit
- 3 reports and then we take that and we database it so that if
- 4 somebody else wants to know -- they're having issues in a certain
- 5 area, that they contact us and say who do we know in the industry
- 6 that's got a good handle on this that we can contact, and we
- 7 provide that information to them.
- 8 MR. KLEJST: And that was called a leading industry
- 9 practice?
- 10 MR. GRIZARD: That's leading -- industry leading
- 11 effective practice.
- 12 MR. KLEJST: Thank you. Mr. Chairman, I've concluded my
- 13 questioning.
- 14 CHAIRMAN SUMWALT: Thank you. We'll now go to
- 15 Mr. Downs.
- MR. DOWNS: Thank you, Chairman. I'm going to expound a
- 17 little bit upon Mr. Klejst's last few questions. What I'm looking
- 18 for is to get a comparison between the three organizations, APTA,
- 19 FTA, FRA, as to a few safety mechanisms and systems. And the
- 20 particular questions I'm going to address through the panel one at
- 21 a time and I'll allow -- where there's multiple panel members I'll
- 22 allow amongst yourselves to decide who's best qualified to answer.
- 23 My first question -- and I think the APTA has already
- 24 addressed this just now, but let me repeat it and allow you to add
- 25 if there's anything else. Can you please provide a brief

- 1 summarization of the mechanisms that your organization employs
- 2 regarding the monitoring of actions taken when alerts, bulletins,
- 3 directives and/or guidance has been issued to the railroad
- 4 operations that you have oversight of or provide advocacy support
- 5 to? APTA, in your case that would be advocacy support, of course.
- 6 What I'm looking for here is mechanisms for issuance, compliance,
- 7 follow-up and closure determination. Anything else you'd like to
- 8 add to the response you just gave to Mr. Klejst?
- 9 MR. GRIZARD: Let me go ahead here. We actually do
- 10 track, monitor and follow up on recommendations that we've given.
- 11 The audit system that we use is a three-year process, where we
- 12 have an assessment period where we actually go in and assess and
- 13 look at their current level of safety performance.
- When we come back and we do a very thorough auditing
- 15 process on that, we have a 45-day window to allow the property to
- 16 review and respond to the preliminary findings of that, and once
- 17 they've responded to that, part of the response is an obligation
- 18 that they create what we call a CAP, a corrective action program,
- 19 for the areas that they're going to address and then we track that
- 20 through the next year.
- 21 And at the end of the cycle we do a management review of
- 22 their progress, usually with the executive team itself. So even
- 23 though we don't have -- we can't force them to comply with
- 24 anything that we've asked them to do. It does get a high-level
- 25 review internally. So if managers have stalled the process or

- 1 have failed to follow up, it does get the light of day at the top
- 2 management level before we close our audit cycle with them.
- MR. DOWNS: Great, thank you. And a quick follow-up
- 4 question of that. Is there a mechanism in place for the periodic
- 5 review and potential revision of each of your processes?
- 6 MR. GRIZARD: Yes. The manuals themselves, the guidance
- 7 manuals are -- we just did a review of, and update of, the
- 8 commuter rail manual, for example. The audit process, themselves,
- 9 we final those out every three years and start another process
- 10 with them. And for each of the agencies that participate in that
- 11 audit program, that's one of the key questions that we look at
- 12 when we do the audit is what is the frequency of review of their
- 13 safety critical documentation.
- MR. DOWNS: Thank you, sir. Let's move on to FRA,
- 15 please. The same question. I'll repeat it. Can you please
- 16 provide a brief summarization of the mechanisms that organization
- 17 employs regarding the monitoring of action taken when alerts,
- 18 bulletins, directives or guidance has been issued that you have
- 19 oversight of. We're talking again mechanism, issuance,
- 20 compliance, follow-up and closure determination.
- MR. PRITCHARD: Okay, on our inspections, again, if we
- 22 are finding noncompliance, for example, we increase those
- 23 inspections until we get compliance. If we don't get compliance,
- then we move up to our compliance agreements and then compliance
- 25 orders from there and then emergency orders. On emergency orders,

- 1 we've issued 26 of those. Since 1970 we have that authority and
- 2 so we use that mechanism very judiciously, as far as it's a big
- 3 club to go after a rail carrier. We also issue safety advisories
- 4 and bulletins out to our people and we continue to monitor all of
- 5 those operations that are in place. I'm not sure if that --
- 6 MR. DOWNS: Yes, that answers nicely, thank you. And a
- 7 follow-up to that, mechanisms in place for the periodic review or
- 8 potential revision.
- 9 MR. PRITCHARD: We do that continually. We're always
- 10 reviewing things. In fact, we just finished -- we're in the
- 11 completion of our technical bulletins, I mean enforcement manuals
- 12 that have been completed. It's a living document for each of our
- 13 five disciplines. So we've been doing the revisions like every
- 14 two years or less to keep current with everything going on. John,
- 15 do you want to add?
- 16 MR. LEEDS: Yeah, I think that it's worthwhile nothing
- 17 at this point that we put all of this information on our website
- 18 for the industry to see what it is we're finding and technical
- 19 bulletins, safety advisories, as well as our manuals, our general
- 20 manual, our discipline-specific manuals. So they know what it is
- 21 that we're looking for, and the guidance we're giving our
- 22 inspectors, hopefully that will help them improve the way they
- 23 behave.
- 24 MR. DOWNS: And they'll do this periodically, one, two
- 25 years, whatever, either the statute or your practice prescribes?

- 1 MR. LEEDS: Yes. What we try to do is -- especially
- 2 when we have, you know, as far as Internet connection and
- 3 information is try to make additions and upgrades as the
- 4 information comes along. So it's always ongoing.
- MR. DOWNS: Great, thank you. Move on to FTA, and
- 6 again, the short answer, yes or no, is applicable here also. I'll
- 7 repeat the question. Mechanisms that your organization employs
- 8 regarding monitoring the action taken when alerts, bulletins,
- 9 directives or guidance has been issued to railroad operations that
- 10 you have oversight of or provide advocacy support to.
- MR. FLANIGON: Yes is the short answer, and I'll expand
- 12 a little bit on that. We do a number of things to follow up and
- 13 I'll use the state safety oversight program, audit program, as an
- 14 example. We monitor that closely. In terms of the finding, we
- 15 have just started a new three year cycle of these state oversight
- 16 reviews and are taking that opportunity to change tack a little
- 17 bit and develop what we're calling a more focused approach where,
- 18 rather than look at the universe of things we might ordinarily
- 19 look at, we're trying to focus in a little more on what we believe
- 20 to be challenge areas for that particular oversight agency.
- 21 As far as sharing with the folks we work with, we
- 22 sponsor two meetings a year, where we bring all the state
- 23 oversight agencies together. At one of those meetings we bring in
- 24 the transit agencies as well. At the state oversight agency,
- 25 where it's just the oversight representatives, we actually pay

- 1 travel and expenses to get them there and feed them and so forth.
- 2 And so we go over what we've been finding, what are the
- 3 improvement areas, what are the successes.
- 4 We have people who have particularly good practices,
- 5 often will provide presentations and dialogue with the community
- 6 on how they're doing that. Other mechanism, we have a website, we
- 7 have a process at FTA, where our administrator will send a dear
- 8 colleague letters. I explained that a little bit with the
- 9 recommendation. But there may be other areas where the
- 10 administrator would send out a dear colleague letter. One of the
- 11 ones last year was on texting and cell phone use and the potential
- 12 hazards of that, to just put a reminder out there and ask agencies
- 13 to take a look at their policies and practices. Did I answer your
- 14 question?
- MR. DOWNS: You did, thank you. And a follow-up to
- 16 that, of course, is the periodic review and potential revision.
- 17 Is that done on a schedule or is that done as needed, given --
- 18 MR. FLANIGON: Well, no, we try to take a strategic look
- 19 at that and one of the things that we've started this past year
- 20 and will continue on is we call it a document management system,
- 21 where we have a list of all the various documents that we maintain
- 22 that provide guidance and best practice, and so forth, to the
- 23 industry and stakeholders, and we go through and kind of
- 24 prioritize those and which ones might be ready for a revision and
- 25 where should that go in the queue, given that we can't do

- 1 everything all at once.
- 2 MR. DOWNS: And again, you have no regulatory
- 3 requirements, of course. Do you have any recommended practices
- 4 that you can cite specifically?
- 5 MR. FLANIGON: Yeah, one of the more recent ones that
- 6 I'll cite and it's relative to the subject of this hearing is we
- 7 put together a recommended best practice, I think we called it, on
- 8 doing three-year reviews for the states, but it is also equally
- 9 applicable or applicable to transit agencies doing their own
- 10 internal audit programs. Another element that we put in place to
- 11 support that effort is we worked with the Transportation Safety
- 12 Institute to actually develop a two-day course on internal safety
- 13 auditing and that was piloted just this last fall. WMATA was kind
- 14 enough to host that class. And so there's both a training class
- 15 and a recommended practice document that can be used by the
- 16 industry.
- 17 MR. DOWNS: Great, thank you. Moving on now to,
- 18 specifically, passenger car safety standards, guidelines or best
- 19 practices for crashworthiness, specifically, crashworthiness.
- 20 Again, we're going to start with APTA and then go through the
- 21 question. We're looking for comparison of the criteria that you
- 22 have in place. Can you please provide a brief summarization of
- 23 the passenger car safety standard guidelines for crashworthiness
- 24 as implemented and/or promulgated by your organization?
- MS. WATERS: Yeah. Are you specifically asking that

- 1 question pertaining to rail transit or in general?
- 2 MR. DOWNS: Specifically to transit, yes.
- 4 MR. DOWNS: Yes.
- 5 MS. WATERS: Okay. We do have -- excuse me. We have
- 6 worked for -- I think it was a period of about five years,
- 7 cooperatively, collaboratively with the American Society of
- 8 Mechanical Engineers. APTA does not have a crashworthiness
- 9 standard. In fact, that was published and is maintained by ASME.
- 10 Clearly, we have a great involvement in that and certainly we are
- 11 communicating that standard and working with our members to get
- 12 the information out about that standard. I'm sorry, was there a
- 13 follow-up to that?
- MR. DOWNS: Yeah, the follow-up to that, is there a
- 15 mechanism in place for your organization, for the periodic review
- 16 and revision of any standards?
- 17 MS. WATERS: Clearly, since that one is not one that we
- 18 would maintain, we would not, although I am sure we would continue
- 19 in the future to collaborate with ASME on the maintenance of that
- 20 standard. For the rest of our standards development program, our
- 21 goal is to bring any of our standards, whether they were
- 22 promulgated as a group or over a period of time, we want to look
- 23 at them at about a five-year period and reconvene working groups
- 24 and subject matter experts to determine if it is still valuable,
- 25 if it is still current, if there are modifications that need to be

- 1 made. In some cases technology may have moved on and there may be
- 2 a standard that is no longer of use to the industry.
- 3 MR. DOWNS: Thank you.
- 4 FRA, the same question.
- 5 MR. PRITCHARD: Yes, we have -- in Part --
- 6 MR. DOWNS: Microphone, Mr. Pritchard.
- 7 MR. PRITCHARD: I'm sorry. In Part 238 we have
- 8 passenger equipment safety standard requirements. It prescribes
- 9 minimum federal safety standards for railroad passenger equipment.
- 10 It's been effective since January 1, 2002. There's also a part in
- 11 there requiring crash energy management and it was just updated
- 12 January 8th of this year, 2010, where we included end strengths
- 13 for cab cars and multi-unit locomotives.
- We also have a current RSAC working group looking at the
- 15 new requirements for high-speed passenger operations and the RSAC
- 16 is meeting this March the 18th. We canceled the February meeting
- 17 because of the weather and hopefully, at the March 18th, we'll
- 18 have a readout on the meetings we've held so far on the new
- 19 passenger equipment standards.
- 20 MR. DOWNS: Thank you. Again, to follow up on that,
- 21 mechanism in place for the periodic review and potential revision
- 22 update.
- MR. PRITCHARD: As I just indicated, we've already had
- 24 updates and we continue to do that.
- MR. DOWNS: You just had it. Is there a schedule you

- 1 follow with these, statutorily, or is it every three years, five
- 2 years, or something like that?
- 3 MR. PRITCHARD: No, we're trying to keep up with the --
- 4 as Mr. Waters said, with the technology as it comes in and how
- 5 they apply for waivers for meeting our compliance. If we have too
- 6 many waivers, then we need to restructure the rules or something
- 7 of that type. But there is no schedule.
- 8 MR. DOWNS: I'm going to deviate a little bit. As a
- 9 further follow-up, you've utilized an in-house consultant, for
- 10 lack of a better word, the Volpe Center, I believe, for the
- 11 organization and the recognition of the various elements; is that
- 12 correct?
- MR. PRITCHARD: That's correct.
- MR. DOWNS: And did this also -- a lot of these were
- 15 based on crash testing as well?
- 16 MR. PRITCHARD: That's correct, yeah, actual crash
- 17 testing out at Pueblo.
- 18 MR. DOWNS: Very good. FTA, the short answer might be
- 19 applicable.
- MR. FLANIGON: Well, given our limited regulatory
- 21 authority, we do not issue regulatory standards in this area but
- 22 we have supported APTA in their standards development program,
- 23 which has led to some standards work. We have also the crash
- 24 testing at Pueblo that you mentioned.
- 25 The FTA research office participated, financially

- 1 supporting some of that work. There are a couple of other
- 2 research projects that our research office has embarked on,
- 3 looking at light rail vehicle crashworthiness with relation to
- 4 automobiles, which is the most common accident or collision in
- 5 that realm, as well as some research on interior car standards for
- 6 passenger safety.
- 7 MR. DOWNS: Very good.
- 8 MR. FLANIGON: I'm sorry, research into. But that
- 9 research could support future standards.
- MR. DOWNS: Very good, thank you. And that would make
- 11 -- render the follow-up on that moot. There would be no periodic
- 12 revision; you just participate. Okay, the next topic area,
- 13 interior safety features of transit equipment. We're talking
- 14 interiors, emergency lighting, signage, seat design, things of
- 15 that sort. Again, basically the same basic question. Please
- 16 provide a brief summarization of your standards that your
- 17 organization might have organized. Does APTA have anything along
- 18 these lines?
- MS. WATERS: Actually, as it pertains to rail transit,
- 20 we have --
- MR. DOWNS: Microphone, please.
- 22 MS. WATERS: As it pertains to rail transit, we have
- 23 three emerging standards that we anticipate. They're up for final
- 24 approval by the rail transit policy and -- planning and policy
- 25 committee for the standards program, March 15th. They include a

- 1 standard for emergency signage for rail transit vehicles, a
- 2 standard for emergency lighting system design for rail transit
- 3 vehicles, and a standard for low location emergency path marking
- 4 for rail transit vehicles.
- 5 MR. DOWNS: Thank you. And is there a mechanism there
- 6 for the periodic review and update? The same as before?
- 7 MS. WATERS: Yes, it would be the same.
- 8 MR. DOWNS: Great, thank you. FRA, the same question.
- 9 MR. PRITCHARD: Yes, we have in Part 239 passenger train
- 10 emergency preparedness. There's a whole host of requirements in
- 11 there, from emergency lighting, to exit windows, to ceiling
- 12 escapes, and it prescribes the minimum federal standards for the
- 13 preparation and adoption of implementation of emergency
- 14 preparedness plans by railroads connected with the operation of
- 15 passenger rail, and they're required to test their employees on
- 16 those requirements.
- MR. DOWNS: Thank you. And there's a mechanism there
- 18 for the periodic review and update on those, too?
- 19 MR. PRITCHARD: We're always reviewing those periodic
- 20 updates.
- MR. DOWNS: Great, thank you. FTA.
- 22 MR. FLANIGON: Again, given the statutory limitations on
- 23 FTA from directly regulating the industry, we have no regulatory
- 24 standards, no national regulatory standard, although the
- 25 administration's legislative proposal to Congress would allow us

- 1 to do that and we're hopeful that Congress will act on that. We
- 2 have, as I mentioned before, sponsored or financially sponsored
- 3 some of APTA's work in the area of railcar emergency preparedness.
- 4 We've also sponsored some research work that would look at two
- 5 things.
- One is emergency communication with trains in the subway
- 7 should the train operator be unable to communicate, be away for
- 8 the control center to directly communicate with the passengers,
- 9 and these were -- these two projects were developed really after
- 10 the experience that -- the knowledge I had of the derailment in
- 11 Chicago and the issues that were raised in that report. The other
- 12 research project will look at a way for a transit agency to more
- 13 precisely locate a train that stopped in a subway environment that
- 14 cannot communicate with where they are, so they'll know which
- 15 emergency exits, which fans to run, and so forth, where to send
- 16 folks. And so we're hopeful that those will contribute to the
- 17 safety of the industry.
- 18 MR. DOWNS: Thank you. Last topic area addresses
- 19 emergency preparedness and response and safe emergency egress and
- 20 access in an emergency. APTA, do you have any safety standards,
- 21 guidelines that are organized?
- MS. WATERS: I'll speak first and then I think
- 23 Mr. Grizard may want to speak from the standpoint of our safety
- 24 management program. As to the standards program for rail transit,
- 25 we do not in that regard. We do for the commuter rail standards,

1 several of which, I should add, were incorporated or have been

- 2 incorporated by reference into federal regulation.
- 3 MR. DOWNS: Thank you. Mr. Grizard.
- 4 MR. GRIZARD: Yeah, okay. Yeah, we also have an
- 5 additional program that comes out of the safety and security area.
- 6 It's an emergency preparedness program, too. Basically, it's a
- 7 mutual aid system, so that if a property experiences a situation
- 8 in one part of the country, that other agencies have already
- 9 identified equipment, personnel, and supplies that they can ship
- 10 over to them to alleviate some of the hardship that they'd be
- 11 having to operate under as a result of something catastrophic.
- 12 Katrina is the impetus for developing that program, and that was
- 13 done in cooperation with the FTA, in the development and
- 14 implementation of that database. But we also e-prep is also one
- 15 of the fundamental areas in our audit program that we look at and
- 16 evaluate as part of the safety and security programs and we do
- 17 that on the same three-year cycle.
- MR. DOWNS: Great, thank you. FRA.
- 19 MR. PRITCHARD: Yes. Again, under Part 239 is the
- 20 passenger emergency preparedness. It requires testing every two
- 21 years. It's a written test and also an hands-on training. And
- 22 it's also being monitored under our Part 217 for efficiency
- 23 testing.
- 24 MR. DOWNS: And that's periodically updated also?
- MR. PRITCHARD: Yes, sir.

- 1 MR. DOWNS: The same as before?
- 2 MR. PRITCHARD: Yes.
- MR. DOWNS: Great, thank you. FTA, you've already
- 4 provided some testimony on this. Anything further you might want
- 5 to add, Mr. Flanigon?
- 6 MR. FLANIGON: Yeah. Well, I would just add that the
- 7 system safety program requirements also cover emergency
- 8 preparedness, so that the states that implement in that their
- 9 states, that's one of the elements that they're looking at with
- 10 the transit agencies. But again, because FTA does not have any
- 11 direct regulatory authority, we have no standards that we have
- 12 issued as regulations for the industry.
- MR. DOWNS: Great, thank you. Mr. Chairman, that
- 14 concludes my questions.
- 15 CHAIRMAN SUMWALT: Thank you, Mr. Downs. Mr. Gura.
- 16 MR. GURA: I'd like to first direct my questions to
- 17 APTA, and whoever could answer it, it'd be fine. APTA standards
- 18 were once reference as guidance in 659 in the earlier 2000s, and
- 19 then it was removed. What prompted its removal in the
- 20 later 2000s?
- 21 MR. GRIZARD: I believe that that incorporation by
- 22 reference was the early version of the 659 regulation?
- MR. GURA: That's correct.
- 24 MR. GRIZARD: Yes. And that was a reference to the APTA
- 25 guidance manual for the development of a System Safety Program

- 1 Plan and that is not an official APTA standard. That's just a
- 2 guideline document developed, oh gees, over 20 years ago, so it
- 3 predated the standards program. And over a period of time, I
- 4 think the state safety program wanted to further develop the
- 5 oversight on a more regulatory type basis. The APTA program is
- 6 really a management system, safety management system. It's not
- 7 really designed and conceived to be any type of a regulatory type
- 8 system. So it needed additional language to make it compliance
- 9 based rather than conformance based.
- 10 MR. GURA: Okay. Did the removal of it, then, did it
- 11 weaken the 659 as it presently stands, or would it have
- 12 strengthened it if the APTA standards would've been more
- 13 regulatory?
- MR. GRIZARD: I can't really answer that for --
- MR. GURA: Okay.
- 16 MR. GRIZARD: -- state safety oversight. Perhaps
- 17 Mike Flanigon could address that.
- 18 MR. GURA: Go ahead, Mike, if you could answer that.
- MR. FLANIGON: Yeah, sure. Bill is correct that the
- 20 previous version of 659 did reference the APTA guideline on
- 21 developing System Safety Program Plans. And I kind of put a
- 22 different hat on here because it was actually based on a
- 23 recommendation from the Safety Board, that I was involved in
- 24 investigating an accident.
- There were two rear-end collisions in Chicago, where it

- 1 was found that there were really lapses in the internal transit
- 2 agency oversight of their own operating rules. And so out of that
- 3 investigation, one of the recommendations was to the CTA to
- 4 develop a more robust internal rules compliance audit type of
- 5 program, and then a companion recommendation went to the FTA to --
- 6 or perhaps it was to APTA -- to revise the standard, the
- 7 recommended development of the plan to include an element that
- 8 looked at rules compliance. And at that time the FTA, where I did
- 9 not work at that point, decided that rather than ask APTA to
- 10 revise their recommended practice for developing these plans, that
- 11 the FTA would essentially just write the requirements into the
- 12 regulation, which is what they did. And then they included that
- 13 element in the system safety program that requires now transit
- 14 agencies, or requires the states to require the transit agencies
- 15 to have a rules compliance program.
- 16 MR. GURA: Thank you. Mr. Pritchard, we heard the term
- 17 audit thrown around here, with the triennial audits, and what does
- 18 the term audit mean to the FRA and what constitutes the FRA to
- 19 conduct an audit on a railroad?
- 20 MR. PRITCHARD: Well, in Part 225, that's our accident
- 21 reporting requirements, we're required now by the Safety Act of
- 22 2008 to do them every two years on the Class 1 railroads. We were
- 23 doing them every three years, so we've reduced that -- have I got
- 24 that right, John, two years? It's down to two years for the
- 25 Class 1 railroads. So that's been a change and it's going to be a

- 1 burden, a little bit of a burden on us to managing resources, as
- 2 we heard earlier today about everyone's shy of resources.
- 3 So that's a planned audit. Those are audits that we do
- 4 conduct on the Class I railroads. The others are inspections.
- 5 There's no really plan for that. Under John's program, as he
- 6 mentioned earlier, as to where he places people, it's based on our
- 7 inspection results and that's all tabulated in his shop and from
- 8 there we determine where our inspectors go on a daily basis. So
- 9 at one time when I was an inspector many moons ago, you went
- 10 anywhere. Now you're basically data-driven as to where you have
- 11 to make your inspections.
- 12 MR. LEEDS: I would like to just add one thing to what
- 13 Ed said. For the smaller railroads we do have a system in place,
- 14 but it's for the regions to address. They go out on a schedule
- 15 basis and we cover all the smaller railroads over a three to four-
- 16 year period, I believe.
- 17 MR. GURA: Okay. And we also heard that you
- 18 participated in an APTA audit. Could you explain to me, and what
- 19 does that involve?
- 20 MR. PRITCHARD: I'm sorry, I didn't hear that. Was that
- 21 APTA audit?
- 22 MR. GURA: Yes, I thought I heard that you said you
- 23 participated in an APTA.
- 24 MR. PRITCHARD: We do. That was on the system safety
- 25 plans. We do not have any requirements yet on system safety

- 1 plans. It's an open -- our railroad safety advisory committee is
- 2 looking into making that a federal requirement. Right now it's an
- 3 APTA standard and we do go out and assist APTA when they do their
- 4 audits.
- 5 MR. GURA: Okay. Is that just on transit?
- 6 MR. PRITCHARD: No, it's not on transit, it's on --
- 7 MR. GURA: On light rail?
- 8 MR. PRITCHARD: It's on light rail, yeah.
- 9 MR. GURA: Okay.
- 10 MR. PRITCHARD: And commuter rail.
- 11 MR. GURA: Commuter rail.
- MR. PRITCHARD: Only.
- MR. GURA: Only commuter rail. Okay.
- 14 And Mr. Flanigon, I have one little kind of question
- 15 here. Representative Oberstar said that the FTA's state safety
- 16 oversight program created in 1991 requires that states enforce
- 17 safety requirements for rail transit systems. However, the legal
- 18 authority varied and are limited from state to state. What steps
- 19 do you perceive necessary to have consistent and encompassing
- 20 oversight programs that could be enforced?
- 21 MR. FLANIGON: Well, thank you. And I was thinking
- 22 about that essentially the question you're asking, as the previous
- 23 panel was going through -- and I think we saw some of the
- 24 inconsistency in the approaches between the states. Some had very
- 25 robust independent authority. Some had very little authority,

- 1 other than what's in the 659 regulation. And in fact, those that
- 2 -- I think, when you look across the 28 state programs, that, by
- 3 and large, they're under-resourced, they lack the independent
- 4 authority.
- 5 I think having that kind of independent authority that
- 6 we heard about from California and from Massachusetts is really
- 7 the very tail of the curve. There's only about two or three
- 8 agencies that have that kind of authority. They often lack the
- 9 technical staff resources to carry out an effective program, and
- 10 in a few cases they're not as independent as they might otherwise
- 11 be. After the new administration or new political leadership came
- 12 into town, that coincided with, of course, the very tragic
- 13 accident that we're all here as a result of, as well as a couple
- 14 of other accidents around the country, in San Francisco and in
- 15 Boston, that happened around the same time, and it really focused
- 16 the national attention on the adequacy of safety programs for rail
- 17 transit.
- 18 And while we would stress that rail transit and public
- 19 transit in general is absolutely one of the safest methods of
- 20 travel, there really needs to be a better oversight program on a
- 21 national level to keep it that way. And it's really important
- 22 that it's not only safe but that the public understands it's safe
- 23 and perceives it's safe, and as the years roll on and the
- 24 infrastructure ages, the ridership increases, there's going to be
- 25 more and more demands on these systems.

- 1 And so the Obama Administration, as a result of the
- 2 Secretary's efforts to pull together a working group at DOT, took
- 3 a look at various options and came up with a legislative proposal
- 4 that the Secretary introduced to the Congress in December of 2009,
- 5 and we're very encouraged that the Senate has actually introduced
- 6 that proposal. It would address those three key areas that are
- 7 lacking now in the state oversight program.
- 8 It would provide funding to support state efforts where
- 9 there were adequate programs in place, and where adequate programs
- 10 were not in place, it would allow the federal government to
- 11 directly regulate rail transit. It's going to take a change in
- 12 the law to do that. It would also set up a certification program
- 13 where the Federal Transit Administration, with help from the
- 14 industry and our sister agencies at DOT, could put together a
- 15 certification program where we can try to set standards and put
- 16 together training programs that will gear up folks to carry out
- 17 this kind of program. And it would, lastly, provide authority for
- 18 the FTA to set national standards and it would convey that
- 19 authority to states that could stand up a reasonable program to
- 20 carry it out. So we're very encouraged and hope that the Congress
- 21 will act on this promptly.
- 22 MR. GURA: From what I understand, both the House and
- 23 Senate bills kind of mirror the FTA's proposal; is that correct?
- 24 MR. FLANIGON: Well, I haven't heard about the House
- 25 bill. I may just not be aware of it. But I know that there has

- 1 been a Senate bill introduced.
- 2 MR. GURA: Okay, thank you. No further questions,
- 3 Mr. Chairman.
- 4 CHAIRMAN SUMWALT: Thank you.
- 5 And Mr. Klejst, I understand you have one follow-up.
- 6 MR. KLEJST: Just one follow-up question. Mr. Flanigon,
- 7 we've heard testimony during the past few days that state safety
- 8 oversight agencies are required -- require the rail transit
- 9 agencies to report to them major safety events such as the failure
- 10 of a safety critical system. Is there a way that the FTA can
- 11 collect that information from the state safety oversight agencies
- 12 so that they can pass it on throughout the rail transit agencies
- 13 in the country, so that they could make a similar assessment if
- 14 they had a similar problem on their system?
- 15 MR. FLANIGON: Currently, there's not a specific
- 16 reporting requirement on unsafe signal system failures.
- 17 MR. KLEJST: Or any failure of a safety critical system.
- 18 MR. FLANIGON: What you're referring to we call the
- 19 hazard management system. So it's a requirement that each state
- 20 oversight agency work with their transit agency partners to set up
- 21 a program where certain events that --
- 22 MR. KLEJST: Well, no, that I understand. But is there
- 23 a mechanism that you as the FTA can collect that information so
- 24 that it's passed on not just to that one state safety oversight
- 25 agency, so that the rail transit community in our country is aware

- 1 of it so that they could too look at --
- 2 MR. FLANIGON: The best current mechanism -- and I hear
- 3 what you're saying. It's an idea that we'll take back and try to
- 4 look at. But the current mechanism would be either through just
- 5 sort of informal e-mail alerts if we became aware of something
- 6 like that. But the best mechanism that we have right now would be
- 7 our annual meetings, which happen twice a year, where people come
- 8 together and share information.
- 9 MR. KLEJST: So no real-time feedback mechanisms in
- 10 place?
- MR. FLANIGON: We don't have a real-time system, but let
- 12 me think about that.
- MR. KLEJST: Thank you.
- 14 CHAIRMAN SUMWALT: Thank you, Mr. Klejst.
- We will now move to the parties and we'll begin now with
- 16 the D.C. Fire and EMS Department.
- 17 CHIEF SCHULTZ: No questions, sir.
- 18 CHAIRMAN SUMWALT: Thank you, Chief.
- 19 And ATU?
- 20 MS. JETER: Only one of the FTA. With the new language
- 21 that the Senate is looking at, would WMATA be excluded from that
- 22 language because of the compat (ph.)?
- MR. FLANIGON: No.
- MS. JETER: Thank you.
- 25 CHAIRMAN SUMWALT: Okay, thank you.

- 1 Alstom?
- 2 MR. ILLENBERG: No questions.
- 3 CHAIRMAN SUMWALT: Thank you.
- 4 Ansaldo?
- 5 MR. PASCOE: No questions.
- 6 CHAIRMAN SUMWALT: FRA. I'm sorry, I'll tell you what
- 7 we're going to do. Since you and FTA both have witnesses, we'll
- 8 allow you to go -- you can go in turn or you can go last, your
- 9 choice. FRA? That would be --
- MR. McFARLIN: Yeah, we'll go last, thanks.
- 11 CHAIRMAN SUMWALT: Okay, thanks.
- 12 And FTA, you'd also like to go last; is that correct?
- 13 UNIDENTIFIED SPEAKER: That's correct.
- 14 CHAIRMAN SUMWALT: That's fine.
- 15 And TOC?
- 16 MR. MADISON: Yes, we have a two-part question for
- 17 Mr. Flanigon. If an SSO agency is having a dispute with a transit
- 18 system --
- 19 CHAIRMAN SUMWALT: I'm having a little trouble hearing
- 20 you, though.
- 21 MR. MADISON: Sorry. Okay, let's try that again. If an
- 22 SSO agency is having a dispute with a transit system under its
- 23 jurisdiction and requests the FTA to assist it or intervene with
- 24 the transit agency, what actions would the FTA currently take?
- 25 And the second part to that question is, Can the FTA hold up

- 1 funding to a transit agency if it is not complying with its SSO
- 2 agency?
- 3 MR. FLANIGON: I'll start with the second question. In
- 4 the provisions that FTA has to enforce the 659 regulation, are
- 5 actually spelled out in the regulation and that is to withhold
- 6 five percent from the state or, I guess, a group of states if
- 7 there's more than one, but not directly at the transit agency. As
- 8 far as what could FTA do when a state oversight agency is having
- 9 difficulty getting compliance from the transit agency, I guess the
- 10 current ability would be in the area of essentially of what I
- 11 would call jawboning, you know, trying to reach out and trying to
- 12 draw attention to the problem.
- One of the things that I know we are about to start
- 14 doing, and a number of our regional offices currently do this,
- 15 including the Washington, D.C. office, is to invite the agency to
- 16 the quarterly meetings that they have with the transit agencies on
- 17 their capital programs. What we want to do is now put -- there is
- 18 a safety section in that meeting and we want to expand that to
- 19 include the state oversight -- a state oversight agenda item so
- 20 that every quarter, when the general manager and the key leaders
- 21 at the transit agency meet with the FTA regional office, there
- 22 will be that state oversight item and we'll invite the state
- 23 oversight agency to participate.
- 24 So it will be a sort of ongoing method to elevate issues
- 25 if they should ever need to be elevated. I guess I would kind of

- 1 describe that as, you know, we're about continuous improvement.
- 2 We're looking for ways to do our job better. But with the current
- 3 program, I'd call that kind of a tune-up. You know, we're trying
- 4 to get it running as best as we can, where the more fundamental
- 5 issue, I think, is one that the legislation will solve, where we
- 6 really need an overhaul more than a tune-up and so we're anxious
- 7 the legislation can work its way through Congress so that we can
- 8 make the significant longer-term improvements that we believe are
- 9 necessary.
- 10 MR. MADISON: Thank you. We have no additional
- 11 questions.
- 12 CHAIRMAN SUMWALT: Thank you.
- 13 And WMATA?
- 14 CHIEF TABORN: No questions, Mr. Chairman.
- 15 CHAIRMAN SUMWALT: Thank you, Chief Taborn. We'll go
- 16 back now to the FRA.
- 17 MR. McFARLIN: Thank you. It appears to me, in a
- 18 similar fashion as analysis of such as accidents, injury trends,
- 19 et cetera, et cetera, and some of the conversation of the last two
- 20 days, there is a very evident common thread in the federal
- 21 agencies, and state oversight, for that matter, and that is,
- 22 bottom line, railroad, whether it's freight, passenger, commuter,
- 23 transit, safety.
- 24 The agencies obviously have very different levels of
- 25 authorities, but they have various equally different processes.

- 1 So I want to speak about that for a moment. And Mr. Pritchard, if
- 2 you would, would it be an accurate statement, sounding like FRA
- 3 may have the most stringent requirements and procedures, to
- 4 suggest or to say that FRA's first desire is actually to achieve
- 5 throughout the regulated railroads what might be called a
- 6 voluntary compliance? Yes or no?
- 7 MR. PRITCHARD: Yes.
- 8 MR. McFARLIN: Thank you. Would it also be, too, that
- 9 FRA uses its various enforcement tools that you touched on to
- 10 reach that appropriate level of compliance?
- MR. PRITCHARD: Yes.
- MR. McFARLIN: As part of those tools, is it true that
- 13 not only does FRA have civil penalty authority over railroads, and
- 14 in some cases companies other than railroads, such as hazardous
- 15 material regulations, that FRA actually has authority to level
- 16 penalty actions against individuals that knowingly or willfully
- 17 violate or cause to be violated the federal regulations?
- 18 MR. PRITCHARD: Yes.
- 19 MR. McFARLIN: Would you wish to expound that any or no?
- 20 MR. PRITCHARD: Well, we have the individual liability
- 21 that goes against an individual and the rail carrier -- excuse me
- 22 -- cannot pay for that individual's fine if he or she is written
- 23 up under the individual liability provisions.
- 24 MR. McFARLIN: Could I presume, just for the record,
- 25 that that is an action reserved for only the most significant of

- 1 cases and as I think I mentioned, the knowing and willful type
- 2 occurrences?
- 3 MR. PRITCHARD: That's correct.
- 4 MR. McFARLIN: Thank you.
- 5 Mr. Leeds, if I could ask you a little more about some
- 6 things that you mentioned related to determining focus of efforts.
- 7 We have heard for two days about resource limitations, which
- 8 obviously everyone's in agreement, everybody's short. But you
- 9 talked about analysis of data. You talked about, I think, a
- 10 national inspection plan. In other words, a specific program by
- 11 which your agency would determine the most effective focus and
- 12 most effective means to end up in improved rail safety. Could you
- 13 describe that for us a bit?
- MR. LEEDS: Yes. What we've done with the data that we
- 15 have in our system is try to determine if it's an indicator on
- 16 where it would be important for our inspectors to be. Part of
- 17 that data, which is an inventory that our inspectors compile for
- 18 us and the volume railroad activity and where it is in their
- 19 territories, which is not something we get from the railroads, but
- 20 we also get information from railroads' accident reported
- 21 information. And then we have our inspection activities which
- 22 give us guidance in this model that we run. When we do that, it
- 23 gives us an indication of where we think the risks are likely to
- 24 be over the coming year and we use that for planning purposes. We
- 25 provide that information, our findings, to the regional management

- 1 and ask for them to provide feedback on what they see as their
- 2 plans and whether or not what we're advising to them from what we
- 3 found from our data analysis, that that's a regional approach. In
- 4 most cases it is. They're usually minor modifications, things
- 5 that they know about that are ongoing currently that the data
- 6 hasn't picked up that we need to really address.
- 7 So we modify the plan and then midyear we do another
- 8 modification. That process has proven to be reasonably helpful.
- 9 We've been doing it for the last five years and we've seen
- 10 noticeable improvement or safety results. The other part of that
- 11 has to do with Government Performance Results Act. It's a
- 12 requirement from Congress that we report on -- you know, we have
- 13 plans and we have processes that help us improve safety records.
- And when we've linked this process that I've just
- 15 defined to that, meaning that in our performance evaluations for
- 16 all our managers in the field and some of us in headquarters, that
- 17 the safety improvements, they have to achieve goals that relate to
- 18 those overall goals that we report to Congress every year. We
- 19 also have a safety strategy report due to the new Rail Safety
- 20 Improvement Act that requires us to forecast what's likely to
- 21 happen over five years out. So all of that information helps us
- 22 in that process and further defines what we expect we will be
- 23 doing and how we'll, you know, get to, you know, a safer railroad
- 24 environment with the data that we have. But with all of that
- 25 said, I don't know if I've already said it at the outset, we

- 1 monitor for compliance. I mean, we're not everywhere. From our
- 2 analysis we've assumed, we monitor about two-tenths of one percent
- 3 of what's going on in the industry. So we have to try to be as
- 4 effective as we possibly can with the resources we have.
- 5 MR. McFARLIN: Thank you. One qualifying or follow-up
- 6 question to that explanation, Mr. Leeds. Would required reporting
- 7 or the information gained from federal-required reporting, such as
- 8 wrong-side signal and train control failures, certain equipment
- 9 failures, hazardous material releases, whatever the various
- 10 reports might be, would the information found from that reporting
- 11 be part of the data reviewed to determine areas in which to focus?
- MR. LEEDS: It is, but with caution. I mean, you know,
- 13 what we have seen is that, you know, volume has a lot of to do
- 14 with, you know, how we want to plan. But we have safety
- 15 indicators such as you've outlined, that helps influence what the
- 16 model will tell people to do. But over the recent years, when
- 17 we've reviewed, you know, the success of what the model said and
- 18 what we found in terms of safety improvements in different
- 19 locations across the country, not all our data gives you best
- 20 results. Some gives you better results than others. So I mean,
- 21 it's something that's important to have in our process, but it's
- 22 also important to have our field input when we develop what we've
- 23 developed, because they have that, you know, firsthand experience
- 24 and it's more current.
- MR. McFARLIN: Thank you.

- 1 Mr. Grizard, could you likewise kind of share with me
- 2 and us a general description of how your agency determines the
- 3 best areas to focus to end up in improved rail safety? What
- 4 programs you may revise, what actions you may take, those types of
- 5 things. How do you determine your effectiveness?
- 6 MR. GRIZARD: We have recently gone to a database for
- 7 all of our audit results so that we can now generate reports that
- 8 show, by similar properties, by mode, by the element within the
- 9 audit program, which areas that the industry is struggling with.
- 10 Before that, we knew empirically, just from conducting audits and
- 11 reviews, where weaknesses were, the obvious ones, but
- 12 systemically, we didn't know the full extent of it, because we're
- 13 auditing about 497 different elements within a program plan.
- So it's difficult to really get a good vision of that
- 15 without a database, and now that we have a database, we're able to
- 16 really capture that data and see it and be able to act more
- 17 systematically and developing programs to deal with it. But prior
- 18 to that, there was a lot of input coming back, lessons learned, if
- 19 you will, from both conducting audits and from incidents that were
- 20 happening in the industry that we would integrate into the APTA
- 21 programs. If not into the safety management programs, then
- 22 certainly into areas such as standards, where we knew that we had
- 23 priority areas that we wanted to develop standards for. So that
- 24 was typically the process that we would take.
- MR. McFARLIN: Thank you.

- 1 Ms. Waters, did you want to add something?
- 2 MS. WATERS: Thank you, yes. In addition to Bill's
- 3 description, which is absolutely correct, it's amazing. When
- 4 things are voluntary, people are often very forthcoming and we get
- 5 much feedback directly from members and participants in all of our
- 6 programs, whether it be the standards development program, audits,
- 7 some of our other programs in the safety kind of arena, although
- 8 standards are much broader than just the safety.
- And we do get requests, you know, for areas that an
- 10 individual property or a group may be struggling with and that
- 11 also informs. Through the standards program specifically, we have
- 12 a standards development oversight, a development and oversight
- 13 council. It's made up of both our private sector/public sector
- 14 members in various capacities throughout the organization and they
- 15 certainly, as part of what they do discuss, industry high-level
- 16 issues and concerns, so that we can set priorities in that regard.
- 17 MR. McFARLIN: Thank you. And lastly, Mr. Flanigon,
- 18 could you summarize the same sort of thing for FTA, as far as
- 19 determining most significant areas of focus and FTA effectiveness?
- 20 MR. FLANIGON: Sure. Well, one of the areas that I'll
- 21 kind of return to, what I talked about earlier is, as we go
- 22 through these three-year audit cycles, we capture the results and
- 23 look at where potential problem areas are. So we try to refocus
- 24 our audit efforts on where we think there'll be the most
- 25 improvement or most payoff.

- 1 We also monitor accident data through two databases. We
- 2 have an industry-wide rail and bus data reporting through
- 3 something called the National Transit Database. It has safety
- 4 elements to it. And then on an annual basis, we get from the
- 5 state oversight agencies their annual report, where we look at
- 6 what accidents they have investigated and where the problem areas
- 7 are. And so we try to focus efforts based on that sort of data.
- 8 MR. McFARLIN: Thank you. I'm finished, thank you.
- 9 CHAIRMAN SUMWALT: Okay, thank you. Now to the FTA.
- 10 UNIDENTIFIED SPEAKER: Yes, thank you. In its
- 11 testimony, the FRA spoke of its rail safety advisory committee and
- 12 how it assists the agency in developing standards and regulations.
- 13 And this is for Mr. Flanigon. Can you share with the parties any
- 14 FTA efforts to establish a similar advisory committee and how
- 15 would FTA use such a body?
- 16 MR. FLANIGON: Sure. In fact, one of the elements of
- 17 the -- or one of the outputs, I guess, of the work group that the
- 18 Secretary asked -- the Deputy Secretary -- to form up where we had
- 19 all the modes of transportation, FAA, Federal Motor Carriers, the
- 20 FRA, et cetera, along with us looking at transit safety, in
- 21 particular rail transit safety. A decision was made that even in
- 22 the, we hope, unlikely event that Congress did not pass the
- 23 legislative proposal, that it would be useful to FTA to have such
- 24 an advisory committee. And so we've been working over the last
- 25 few months to develop a charter and currently there's a Federal

- 1 Register notice out seeking nominations to the Transit Rail
- 2 Advisory Committee for Safety, TRACS.
- And we will look to that group, once we get it up and
- 4 running, to give us stakeholder advice and we would look to having
- 5 transit agencies, transit associations, unions, other stakeholder
- 6 groups, perhaps manufacturers or others, who could kind of give us
- 7 a representative sample of the stakeholder opinions and thoughts
- 8 and advice, so that whatever decisions we make, whether it's going
- 9 forward with new regulations or revising existing regulations,
- 10 that we do that in as an informed way as possible.
- 11 This committee will comply with something called the
- 12 Federal Advisory Committee Act, which sets certain federal rules
- on, you know, open meetings and representative membership and no
- 14 lobbyists involved and that sort of thing. So we're very hopeful
- 15 that that will be up and running soon and then we'll start getting
- 16 good information from the industry to inform our decisions.
- 17 UNIDENTIFIED SPEAKER: Thank you. And that concludes
- 18 our questions.
- 19 CHAIRMAN SUMWALT: Thank you. Are there any follow-up
- 20 questions from the parties?
- 21 (No response.)
- 22 CHAIRMAN SUMWALT: Seeing none, I've also been advised
- 23 from the Tech Panel that there are no follow-ups, so we'll now go
- 24 directly to the Board of Inquiry. Mr. Ritter?
- MR. RITTER: No questions.

- 1 CHAIRMAN SUMWALT: Dr. Kolly?
- DR. KOLLY: Just a quick follow-up. Mr. Flanigon,
- 3 you've stated that the FTA has no regulatory authority to set
- 4 requirements or standards and that you are engaged in essentially
- 5 advocacy type efforts in certain areas. I wonder if you could
- 6 just discuss a little bit about how effective you think those
- 7 advocacy efforts might be. And for an example, I would say you're
- 8 advocating, you're setting standards for event recorders. How
- 9 successful have you been in advocating for the installation of
- 10 event recorders across the various transit agencies?
- 11 MR. FLANIGON: Sure. Our former administrator, one of
- 12 the outreach efforts, advocacy efforts, was to send a dear
- 13 colleague letter to the industry and encourage that new car
- 14 purchases, new car procurements would require the installation of
- 15 an event recorder. And I believe that at that time the numbers --
- 16 and I'd have to dig this up and get it for you to be exact, but I
- 17 believe the numbers were at least 80 percent of the railcars being
- 18 ordered were being ordered with event recorders. And I recall
- 19 asking the question of the folks from WMATA, if their new railcars
- 20 were spec'd out with event recorders, and the answer was yes.
- 21 DR. KOLLY: So that sounds like, you know, you've been
- 22 fairly effective in that area. Would you consider across most of
- 23 your other safety advocacy areas you've been equally as effective?
- 24 MR. FLANIGON: I don't know if we've been quite that
- 25 effective. It depends. I think it probably depends on perhaps

- 1 the price tag that goes along with the item. That may be a
- 2 variable. But I think generally we, you know, as a funding
- 3 agency, people do tend to listen sometimes.
- DR. KOLLY: And kind of along that line, do you feel
- 5 that the transit agencies in general have a more or less similar
- 6 acceptance rate or are there significant differences you see
- 7 between different transit agencies in your efforts?
- 8 MR. FLANIGON: In terms of --
- 9 DR. KOLLY: Receptivity to your efforts.
- 10 MR. FLANIGON: Of course, I'm one of these eternal
- 11 optimist-type guys, so I tend to think that transit agencies, by
- 12 and large, want to do the right thing. Certainly, they face some
- 13 real challenges in the current environment, with the economy
- 14 having difficulties and a lot of funding sources being reduced.
- 15 And I don't have any empirical data to support this, but my sense
- 16 is that there's a strong desire to do the right thing out there.
- 17 DR. KOLLY: You're mentioning the challenges associated
- 18 with available funding, that that may influence this decision
- 19 making. Do you know of any other key issues that might account
- 20 for some of these problems or some of this reluctance to take on
- 21 these additional safety suggestions from the FTA?
- MR. FLANIGON: You know, one of the things I'm very much
- 23 looking forward to is tomorrow's presentations on organizational
- 24 change and development. And that would probably be the biggest
- 25 impediment, is just kind of organizational, institutional inertia,

- 1 you know, to change and adopt new things. One of the reasons that
- 2 we think that national regulatory standards will -- are necessary
- 3 and will really enhance safety is that it kind of takes -- it
- 4 makes it easier to make the decision to do the right thing if, you
- 5 know, you've got to do it because the law says you've got to do
- 6 it.
- 7 And while I think there's a lot of goodwill out in the
- 8 country, I think that added horsepower is really what's needed to
- 9 get where we'd like to go. I guess the other thing I'm
- 10 particularly intrigued about tomorrow's session, as we, the FTA,
- 11 begin to look at, you know, if we get this authority, which we
- 12 hope we will, we really don't want to go down the road of just
- 13 having voluminous detailed standards. We want to move -- we want
- 14 to help move the industry in these positive directions. And so
- 15 how can regulation play the role in providing the framework or the
- 16 catalyst for the kind of positive changes that we hope will occur?
- 17 And so that's something I'm very much tuned into tomorrow, so I'm
- 18 looking forward to that.
- 19 DR. KOLLY: Thank you. I too am looking forward to
- 20 those discussions. No further questions.
- 21 CHAIRMAN SUMWALT: Thank you, Dr. Kolly.
- 22 And Mr. Dobranetski?
- 23 HEARING OFFICER DOBRANETSKI: Yes, I have some
- 24 questions. I'll start with the FRA. Mr. Pritchard, you've been
- 25 at the FRA for quite some time. Can you recall if any time in the

- 1 FRA's history that you've been there, that they have ever tried to
- 2 regulate, investigate or associate themselves with the transit
- 3 industry?
- 4 MR. PRITCHARD: Yes, sir, back in 1972 we engaged in the
- 5 Chicago Transit Administration accidents, CTA down in Chicago. In
- 6 fact, we did investigate two accidents. One train had fallen off
- 7 the loop area downtown Chicago and another one was a sun blindness
- 8 on an engineer out towards O'Hare Airport. And we promptly got
- 9 sued by the Chicago Transit Administration and we did not have
- 10 authority and they won.
- 11 HEARING OFFICER DOBRANETSKI: Can you get closer to the
- 12 microphone?
- MR. PRITCHARD: They won.
- 14 HEARING OFFICER DOBRANETSKI: When you say they won --
- 15 MR. PRITCHARD: They took us to court and they won. We
- 16 did not have the jurisdiction to go on mass transit.
- 17 HEARING OFFICER DOBRANETSKI: Okay. So you don't have
- 18 the jurisdiction to any oversight of a transit authority?
- 19 MR. PRITCHARD: That's correct.
- 20 HEARING OFFICER DOBRANETSKI: I've seen recently in the
- 21 paper where FRA has taken some action against an organization
- 22 called Capitol Metro in Texas. Is that a transit organization or
- 23 is that a commuter rail?
- 24 MR. PRITCHARD: I'm not aware of that. It must be a
- 25 commuter rail. It's commuter rail.

1 HEARING OFFICER DOBRANETSKI: It's commuter rail?

- 2 MR. PRITCHARD: Yes.
- 3 HEARING OFFICER DOBRANETSKI: Okay, thank you.
- 4 Mr. Flanigon, you've not been as long at the FTA as some of the
- 5 recommendations we've made to the FTA, but over the years I know
- 6 we have made recommendations to the FTA to do certain things, such
- 7 as require some event records, and generally the responses we get
- 8 back is that the FTA would certainly like to do that, but they
- 9 don't have the authorization or regulatory authority to do that.
- 10 Can you tell us why the FTA has never sought authorization to do
- 11 some of the things that have been asked of them in the past?
- MR. FLANIGON: What I could speak to and what I know
- 13 about is that at one point the FTA did try to implement a safety
- 14 regulation on the industry and that was the drug/alcohol testing
- 15 rule and they put that into place and were promptly sued by an
- 16 organization that objected. And the courts upheld that the
- 17 prohibition or the statutory limitation that I referenced earlier
- 18 on regulating the operations of transit agencies extended to
- 19 things like safety regulation and drug/alcohol testing.
- 20 HEARING OFFICER DOBRANETSKI: So you did or didn't seek
- 21 regulatory authority?
- 22 MR. FLANIGON: The agency did in fact seek regulatory
- 23 authority. Well, I guess I wasn't involved, so I don't know if
- 24 the agency sought the regulatory authority or Congress looked at
- 25 the situation and decided to grant the regulatory authority. But

- 1 in any case, Congress did need to pass a specific law that
- 2 exempted the FTA from that statutory limitation to allow the FTA
- 3 to promulgate regulations on drug/alcohol testing.
- 4 HEARING OFFICER DOBRANETSKI: So the FTA's regulatory
- 5 authority is limited just to drug and alcohol testing?
- 6 MR. FLANIGON: To drug and alcohol testing and to the
- 7 current state oversight program, which is kind of passed down to
- 8 the states.
- 9 HEARING OFFICER DOBRANETSKI: Okay. How do you see the
- 10 FTA making the transition, if it does go through, from being a
- 11 funding agency to being a regulatory agency?
- MR. FLANIGON: Well, one element that will help guide us
- 13 is using the regulatory advisory committee, the TRACS. The other
- 14 is that we do have a budget proposal to go along with the request
- 15 or the legislative proposal on the authority and that would allow
- 16 us to stand up a cadre of folks to help build this program.
- 17 HEARING OFFICER DOBRANETSKI: Would this require a major
- 18 reorganization or a major influx of personnel to become a
- 19 regulatory agency?
- 20 MR. FLANIGON: The estimates and what's in the
- 21 President's budget for FY '11, in terms of headquarter staff, I
- 22 believe, if I'm remembering the number right, is 30 individuals
- 23 for headquarters. And it would also, we believe, entail a
- 24 reorganization of the FTA with a safety office that would report
- 25 up to the administrator.

- 1 HEARING OFFICER DOBRANETSKI: Okay, thank you.
- 2 Mr. Chairman, I have no further questions.
- 3 CHAIRMAN SUMWALT: Thank you. And I too have no
- 4 questions. So it's been a very productive day and I want to thank
- 5 the witnesses. When we end this session very shortly, you will be
- 6 excused. I thank you for your participation, and thank you for
- 7 the parties and for the NTSB personnel involved. Mr. Flanigon,
- 8 you mentioned high-reliability organizations and there's an
- 9 article in today's USA Today that quotes APTA.
- 10 It's saying that more than four billion passengers a
- 11 year travel on our nation's subway and light rail systems and I
- 12 think, because of that, it makes the case very strongly that I
- don't think anybody in this room would disagree that it's very
- 14 important that those organizations, those agencies, be able to
- 15 ensure safe, reliable and quality performance over a long period
- 16 of time.
- 17 And by definition, a high-reliability organization,
- 18 which is what we will talk about tomorrow, by definition, a high-
- 19 reliability organization is a robust organization with a strong
- 20 safety culture that has a high probability of achieving safe,
- 21 reliable and quality performance over a long period of time. And
- 22 I think that's what we want our rail transit systems to do and
- 23 that's what we want our nation's transportation system to do, not
- 24 just focusing on rail. But we at the Safety Board are interested
- 25 in all modes of transportation. So I think that tomorrow will be

- 1 very interesting and I look forward to it.
- Our plan is to start tomorrow at 8:00 in the morning.
- 3 Now, Washington is perhaps, depending on who you -- okay, well,
- 4 here's what I'd like to do. I want to start at 8:00. If by
- 5 chance the snow impacts things and the federal government is
- 6 running a two-hour delay tomorrow -- and you'll know that by
- 7 watching the TV or going to the OPM website, but more than likely
- 8 the TV is the best place to get the information. If you learn
- 9 that the federal government is on a two-hour delay tomorrow, then
- 10 we'll start at 10:00. We'll start two hours after 8:00. That's
- 11 why I want to start at 8:00, so that we can at least start
- 12 by 10:00.
- Yeah, I know, I'm a bureaucrat and that's the logic. So
- 14 hopefully we'll see you at 8:00 in the morning. If we don't see
- 15 you at 8:00, we'll see you at 10:00. I do think, regardless of
- 16 the start time, we will be through by lunch tomorrow. I just
- 17 didn't say what time lunch will be.
- 18 (Laughter.)
- 19 CHAIRMAN SUMWALT: But we are adjourned. Thank you very
- 20 much.
- 21 (Whereupon, at 5:33 p.m., the hearing in the above-
- 22 entitled matter was adjourned, to be reconvened on the following
- 23 day, Thursday, February 25, 2010 at 8:00 a.m.)

CERTIFICATE

This is to certify that the attached proceeding before the

NATIONAL TRANSPORTATION SAFETY BOARD

IN THE MATTER OF: PUBLIC HEARING ON THE COLLISION OF TWO

WASHINGTON METROPOLITAN AREA TRANSIT

AUTHORITY TRAINS NEAR FORT TOTTEN

STATION, WASHINGTON, D.C., JUNE 22, 2009

PLACE: Washington, D.C.

DATE: February 24, 2010

was held according to the record, and that this is the original, complete, true and accurate transcript which has been compared to the recording accomplished at the hearing.

Dan Hawkins

Official Reporter